COMMUNITY DEVELOPMENT COMMISSION

121 North LaSalle Street, Chicago, IL in Council Chambers Regular Meeting, 1:00 PM June 11, 2024

MEETING MINUTES

I. ROLL CALL

The Community Development Commission (CDC) Chairperson Butler called the meeting to order at 1:38 p.m. and then undertook a call of the roll to establish the presence of a quorum.

Present

Gwendolyn Hatten Butler, Chair Ciere Boatright, DPD Commissioner Dwight Curtis Jacqueline Gomez Cornelius Griggs Latasha Thomas John Zayas

Absent

Grace Chan McKibben, Secretary Leslie Davis Robert Buford

A court reporter was also present to record the proceedings, and members of the public were allowed to participate in the live meeting.

II. PUBLIC COMMENTS

The CDC provided an opportunity for members of the public to submit written statements up to twenty-four (24) hours prior to the meeting through the CDC email; written public statements are on kept file with the Department of Planning and Development. The CDC provided a 90-minute period for members of the public to provide verbal statements.

III. APPROVAL OF THE MINUTES OF THE MAY 14th MEETING

Chair Butler moved passage of this item by the same roll call vote previously used to establish quorum.

<u>Approved 7-0-0</u>

Yay: Hatten Butler, Boatright, Curtis, Griggs, Gomez, Thomas, Zayas

No: None Abstain: None

IV. OLD BUSINESS

A. PILSEN REDEVELOPMENT PROJECT AREA (WARD 11, 12, 25)

Recommend approval of the redevelopment plan for Pilsen Tax Increment Financing Redevelopment Project Area Amendment No. 4.

Tim Jeffries 24-CDC-19

Chair Butler moved passage of this item by the same roll call vote previously used to establish quorum.

Approved 6-1-0

Yay: Hatten Butler, Boatright, Griggs, Gomez, Thomas, Zayas

No: Curtis Abstain: None

V. NEW BUSINESS

A. CHICAGO/CENTRAL PARK REDEVELOPMENT PROJECT AREA (WARD 28)

Request authority for the Department of Planning and Development to negotiate a redevelopment agreement with Revolution Workshop for redevelopment of the property located at 3410 W. Lake Street in the Chicago/Central Park Tax Increment Financing Redevelopment Project Area, and to recommend to the City Council of the City of Chicago the designation of Revolution Workshop as Developer.

Emily Kish 24-CDC-20

Chair Butler moved passage of this item by the same roll call vote previously used to establish quorum.

Approved 6-0-1

Yay: Hatten Butler, Boatright, Curtis, Griggs, Thomas, Zayas

No: None

Abstain: Gomez

B. 47th/STATE REDEVELOPMENT PROJECT AREA (WARD 3)

Request authority for the Department of Housing to negotiate a redevelopment agreement between Legends A-3, LLC or related entity, for the redevelopment of the property located at 4520 S State St in the 47th/State Tax Increment Financing Redevelopment Project Area; and to recommend to the Chicago City Council the designation of Legends A-3, LLC, or related entity, as the Developer.

Katrina Colins 24-CDC-21

Chair Butler moved passage of this item by the same roll call vote previously used to establish quorum.

Approved 6-0-1

Yay: Hatten Butler, Boatright, Curtis, Gomez, Thomas, Zayas

No: None

Abstain: Griggs

C. WILSON YARD REDEVELOPMENT PROJECT AREA (WARD 46)

Request authority for the Department of Housing to negotiate a redevelopment agreement with Preservation of Affordable Housing, Inc., or a related entity for redevelopment of the property located at 4431 N Clifton, 927 W Wilson, 900 W Windsor, 847 W Sunnyside, 4130 N Kenmore in the Wilson Yard Tax Increment Financing Redevelopment Project Area, and to recommend to the City Council of the City of Chicago the designation of Preservation of Affordable Housing, Inc., or a related entity as Developer.

Ryan Slattery 24-CDC-22

Chair Butler moved passage of this item by the same roll call vote previously used to establish quorum.

Approved 7-0-0

Yay: Hatten Butler, Boatright, Curtis, Griggs, Gomez, Thomas, Zayas

No: None Abstain: None

D. LASALLE CENTRAL REDEVELOPMENT PROJECT AREA (WARD 34)

Request authority for the Department of Housing to negotiate a redevelopment agreement with 30 N LASALLE MF REDEVELOPMENT LLC or a related entity, for redevelopment of the property located at 30 N LaSalle Street in the LaSalle Central Tax Increment Financing Redevelopment Project Area, and to recommend to the City Council of the City of Chicago the designation of 30 N LASALLE MF REDEVELOPMENT LLC, or a related entity, as Developer.

Kara Breems 24-CDC-23

Chair Butler moved passage of this item by the same roll call vote previously used to establish quorum.

Approved 7-0-0

Yay: Hatten Butler, Boatright, Curtis, Griggs, Gomez, Thomas, Zayas

No: None Abstain: None

E. LASALLE CENTRAL REDEVELOPMENT PROJECT AREA (WARD 34)

Request authority for the Department of Housing to negotiate a redevelopment agreement with R2 Development LLC, or a related entity, for redevelopment of the property located at 79 W Monroe in the LaSalle Central Tax Increment Financing Redevelopment Project Area, and to recommend to the City Council of the City of Chicago the designation of R2 Development LLC, or a related entity, as Developer.

Diana Beltran 24-CDC-24

Chair Butler moved passage of this item by the same roll call vote previously used to establish quorum.

Approved 5-1-1

Yay: Hatten Butler, Boatright, Curtis, Thomas, Zayas

No: Gomez Abstain: Griggs

F. LASALLE CENTRAL REDEVELOPMENT PROJECT AREA (WARD 34)

Request authority for the Department of Housing to negotiate a redevelopment agreement with 111 W Monroe, LLC, or a related entity, for redevelopment of the property located at 111 W Monroe Street in the LaSalle Central Tax Increment Financing Redevelopment Project Area, and to recommend to the City Council of the City of Chicago the designation of 111 W Monroe, LLC, or a related entity, as Developer.

Ryan Slattery

24-CDC-25

Commissioner Thomas moved passage of this item by the same roll call vote previously used to establish quorum, with the exception of Chair Hatten Butler who recused herself from voting on this item.

Approved 6-0-1

Yay: Boatright, Curtis, Griggs, Gomez, Thomas, Zayas

No: None

Abstain: Hatten Butler

G. LASALLE CENTRAL REDEVELOPMENT PROJECT AREA (WARD 42)

Request authority for the Department of Housing to negotiate a redevelopment agreement with 208 S LaSalle Owner, LLC, or a related entity, for redevelopment of the property located at 208 S LaSalle Street in the LaSalle Central Tax Increment Financing Redevelopment Project Area, and to recommend to the City Council of the City of Chicago the designation of 208 S LaSalle Owner, LLC, or a related entity, as Developer.

Kara Breems

24-CDC-26

Commissioner Thomas moved passage of this item by the same roll call vote previously used to establish quorum, with the exception of Chair Hatten Butler who recused herself from voting on this item.

Approved 6-0-1

Yay: Boatright, Curtis, Griggs, Gomez, Thomas, Zayas

No: None

Abstain: Hatten Butler

VI. ADJOURNMENT

Commissioner Thomas moved to adjourn by the same roll call vote previously used to establish quorum.

Meeting adjourned at 5:07 p.m.

1	MEETING
2	OF THE
3	COMMUNITY DEVELOPMENT COMMISSION
4	
5	
6	
7	
8	
9	
10	City Hall - Council Chambers 121 North LaSalle Street Chicago, Illinois
11	Tuesday, June 11, 2024
12	1:38 p.m.
13	
14	PRESENT:
15	
16	GWENDOLYN HATTEN BUTLER, CHAIRPERSON CIERE BOATRIGHT
17	DWIGHT CURTIS JACQUELINE GOMEZ
18	CORNELIUS GRIGGS LATASHA THOMAS
19	JOHN ZAYAS
20	
21	
22	
23	Reported by: Nick D. Bowen
24	

Page 2 CHAIRWOMAN BUTLER: Good afternoon, and 1 1 2 welcome to the June 11th, 2024 regular meeting of 3 the Community Development Commission of Chicago. I am Gwendolyn Hatten Butler, 5 Chairwoman of the CDC. Today's meeting is being 6 held in City Hall in council chambers and is also 7 being streamed by the Department of Planning and 8 Development. 9 The agenda for today's meeting was 10 posted on June 7th both on the CDC website and 11 physically at City Hall. 12 I will now call to order the 13 June 11th, 2024 meeting of the Community 14 Development Commission with a call of the roll. 15 Commissioners, when your name is 16 called, please respond by saying "present." Please 17 note that this vote will be used to establish the 17 18 roll call for subsequent items on today's agenda. 19 Secretary Grace Chan McKibben. 20 (No response.) 21 DPD Commissioner Ciere Boatright. 22 COMMISSIONER BOATRIGHT: Present. 23 CHAIRWOMAN BUTLER: Commissioner Robert 24 Buford. Page 3 1 (No response.) 2 Commissioner Dwight Curtis.

Page 4 Thank you, Commissioner Zayas. We 2 appreciate your participation in this very 3 important process. We welcome your guidance and 4 insight. So thank you for joining us. At this time we will begin the 6 public comment period of the meeting. All written 7 statements from the public that were received by 8 the Department of Planning and Development 9 regarding items on today's agenda were distributed 10 to Commissioners and are kept on file with the 11 department. There were 19 statements received by 12 the department prior to today's meeting. All but 13 one of those statements were in opposition of item 14 A under Old Business. No other written statements 15 from the public were received for the other items 16 on today's agenda. In an effort for this body to act in 18 alignment with the City's other legislative bodies, 19 the public comment period will be limited going 20 forward to 30 minutes out of respect for everyone's 21 time. However, given the interest in today's 22 meeting, we will take public comments for one hour. Speakers were able to sign up to 24 speak prior to the meeting and will be called in

3 COMMISSIONER CURTIS: Present. 4 CHAIRWOMAN BUTLER: Commissioner Leslie 5 Davis. 6 (No response.) 7 Commissioner Jacqueline Gomez. 8 COMMISSIONER GOMEZ: Present. 9 CHAIRWOMAN BUTLER: Commissioner Cornelius 10 Griggs. 11 COMMISSIONER GRIGGS: Present. 12 CHAIRWOMAN BUTLER: Commissioner Latasha 13 Thomas. COMMISSIONER THOMAS: Present. 14 15 CHAIRWOMAN BUTLER: Commissioner John Zayas. 16 COMMISSIONER ZAYAS: Present. 17 CHAIRWOMAN BUTLER: And Chair Gwendolyn 18 Hatten Butler is present. 19 Thank you, Commissioners. We have 20 a quorum.

And I would like to formally

(Applause.)

23 for his first CDC meeting.

24

22 acknowledge Commissioner John Zayas, who is here

Page 5 1 the order they arrived. During this public comment 2 period, each speaker is limited to two minutes to 3 allow time for as many speakers as possible. We 4 would simply ask that you keep your comments 5 relevant to today's -- to items on today's agenda. 6 The first speaker today is 7 Mr. George Blakemore. And could you please come to 8 the mic and introduce yourself when you speak? 9 MR. BLAKEMORE: Thank you. My name is George 10 Blakemore. 11 And I'm very knowledgeable about 12 how the TIF do not work in the interest of the 13 community. It's just a game that's being played. 14 And last time I was here, the Polish community was 15 here dealing with their historical landmark, and 16 they stayed for hours. They let all the people 17 speak. In these white suburbs and places, sometime 18 they 2:00 a.m. in the morning. Everybody get a 19 chance to speak. They don't limit you to two 20 minutes or three minutes. You have the right 21 because you are citizens. And so if they stay all 22 day and all night listening to you, that's what 23 they getting paid for.

I am against this TIF. It's a game

Page 9

1 that TIF supposed to help the poor private area.

- 2 No, no, no, no, no. Only the rich gets richer with
- 3 these TIFs. It's just a game. It's just a damn
- 4 game that people play. Stop it. Stop it now.
- 5 So if you -- limited to 30 minutes
- 6 or how many people can speak. You pay them. They
- 7 don't pay you. And last time these Polish people,
- 8 I was so proud to see them. They left Pilsen, but
- 9 they still have an interest in their historical
- 10 buildings. And I was glad to see them. And they --
- 11 and I spoke on their behalf.
- 12 I'm speaking against this TIF. It's
- 13 no good. It's not good for the community. It only
- 14 empowers the rich to be -- get richer. Now with
- 15 Pilsen, since the Hispanics are in, the whites are
- 16 coming back. They're moving in, and they're going
- 17 to move the Hispanics out. The rich get richer,
- 18 and the poor get poorer. You know why? Because
- 19 this Democratic machine. Leave me alone. Leave me
- 20 alone. You don't take from me. Don't tell me.
- 21 You don't go there. Rebel against this TIF. Do
- 22 what you got to do.
- 23 CHAIRWOMAN BUTLER: Thank you, Mr. Blakemore.
- 24 (Applause.)

Page 6 1 Blighted Property Act 1947, 1949. And if you feel

- 2 like that property is blighted in any type of way
- 3 or is in a blighted area, you're supposed to go to
- 4 the attorney -- to the governor. The governor is
- 5 then supposed to go to the attorney general and get
- 6 it demolished, ask for it to be eminent domain.
- 7 But the City does what it does and just knocked it
- 8 down and did not compensate.
- I just came back from D.C. last
- 10 week. I done talked to the Department of Justice
- 11 because it comes with this TIF money, right? This
- 12 TIF money is you all piggybank. And you all use
- 13 it for these white developers that come into our
- 14 communities, knock our buildings down, and then you
- 15 all talk about this affordable housing. It's a
- 16 racket. It's money laundering.
- 17 And I promise you if I got to run to
- 18 figure out who knocked my mother's building down
- 19 and my godfather's building down, people's going to
- 20 jail. And that's just real talk. Chicago has to
- 21 stop. This machine has to stop. They indicted Ed
- 22 Burke. You got a man who spends \$30,000 on makeup
- 23 and don't know what he's doing. This is ridiculous.
- 24 It's something got to give.

Page 7 Thank you, Mr. Blakemore. We

- 2 appreciate your comments.
- I have 35 speakers, and so we will
- 4 allow all 35 speakers to speak. So the public
- 5 comment period will be officially 70 minutes.
- 6 Our next speaker is Zoe Leigh.
- 7 Thank you. Please introduce
- 8 yourself.
- MS. LEIGH: My name is Zoe Leigh. And I'm
- 10 here because -- I've been coming here -- this is my
- 11 33rd week -- the Sandpiper Lounge that was in
- 12 Latasha Thomas' ward when she was an alderman was
- 13 illegally demolished. And my godfather, Leroy
- 14 Singleton, has a federal lawsuit against the City
- 15 of Chicago because for some reason the City of
- 16 Chicago believes that they own that building. And
- 17 you know that that's not true.
- 18 December 13th, 1965 is when they
- 19 purchased that building. And the fact that --
- 20 and the reason why they said the building was
- 21 demolished because, as you know, the alderman that
- 22 we have now, who is a black man, David Moore, he
- 23 said they was building violations. And my thing
- 24 is, you're an attorney, and there's a law called

- 1 (Applause.)
- 2 CHAIRWOMAN BUTLER: Thank you.
- 3 The next speaker is Concepcion
- 4 Rodriguez. Please introduce yourself.
- MS. RODRIGUEZ: Yes. My name is Concepcion
- 6 Rodriguez, and I'm known in the community as Concha
- 7 Rodriguez.
- And I'm sorry I'm going after these
- 9 people that spoke, but I am in favor of TIF. And
- 10 I'm going to give you a little rundown of who I am.
- 11 My name is Concha Rodriguez. I live at 1929 South
- 12 Miller Street. I have been on that block since
- 13 I've been four years old. I am a proud resident of
- 14 Pilsen and a leader of The Resurrection Project Mi
- 15 Hogar. I am also a funeral director and have been
- 16 a funeral director in that neighborhood in Pilsen
- 17 for over 30 years.
- 18 My parents came to Pilsen from Texas
- 19 in 1955 and lived on 17th and Carpenter. We moved
- 20 to Miller Street in 1967. And we have been there
- 21 since.
- 22 Thanks to The Resurrection Project,
- 23 when they were Catholic Community of Pilsen, I took
- 24 workshops on how to buy my first building. Because

Page 10 Page 12 1 of those workshops, I now have three buildings on 1 goes to these other people instead of to us. 2 Miller Street; 1928, 1929, and 1930 South Miller. 2 What's -- is there a point here? 3 I took workshops on how to buy my -- well, I did. 3 (Applause.) 4 4 My parents always dreamed of owning a home, but Thank you. 5 they passed away before they ever got to own a 5 CHAIRWOMAN BUTLER: Thank you. 6 home. We paid \$40 at our first apartment on Miller 6 Alejandro Velazquez, please. Thank 7 Street back in 1967. 7 you. My mother lived in my building up 8 A VOICE: He's not here. 9 until she died in 2011. My father died in 1978. I 9 CHAIRWOMAN BUTLER: Thank you. 10 10 charged my mother a hundred dollars a month because The next speaker is Diana Sandoval. 11 11 her Social Security was only that of \$600 a month, MS. SANDOVAL: Hi. My name is Diana Sandoval. 12 and she said, I wasn't going to live there rent 12 Our property taxes in Pilsen, in 13 free. I need to pay you something. 13 20- -- we paid our property taxes in 2022 for our 14 I am still on Miller Street, but now 14 property taxes in 2021. My property taxes went up 15 I don't know for how much longer since so many 15 70 percent. Okay? 16 16 repairs need to be made. The water pipes are Right now I just got the assessments 17 failing. The tuckpointing needed on our building. 17 coming back from our assessors, and it went up 35 18 The sidewalks are --18 percent my valuation of my home. They say my 19 19 home's worth \$650,000 now. Okay? CHAIRWOMAN BUTLER: I'm sorry. Can I ask you 20 to wrap up your statement, please? Thank you. 20 Now, TIF, what is TIF? Let me 21 explain what TIF is. TIF is tax increment 21 MS. RODRIGUEZ: Bottom line is that I'm here 22 for the money. We need money to repair our 22 financing, they're going to freeze our taxes, and 23 buildings in order to stay in our buildings, and 23 whatever your property taxes goes up, they're going 24 that's what people need to understand, that we need 24 to take that money and put it in a piggybank.

Page 11

1 money to fix our buildings and to keep them with 2 everybody else. CHAIRWOMAN BUTLER: Thank you. Thank you. The next speaker is Miguel Franco. 4 5 Excuse me. Can we please exercise a bit of --

6 Miguel Franco, please. Mr. Miguel Franco, please. MR. FRANCO: Hello. My name's Miguel Franco.

8 And we've been in the family for over 60 years here

9 in Pilsen.

10 I mean, I don't know what's going 11 on. But the TIF money is supposed to be for the 12 community, for all the people that live in Pilsen. 13 All of a sudden I see no more Mexicans. It's 14 changing. Instead of having a good community like

15 it was before -- we used to have Cinco de Mayo. We 16 used to have parades. We used to have fiestas in a

17 good manner. But all of a sudden now we see

18 everything's just like going down instead of going 19 up.

20 We see tax increments everywhere.

21 Taxes just going up. And the TIF, where's the

22 money coming from supposedly? It's coming from the

23 property taxes. Everybody's just wondering why

24 property taxes are going up and why the TIF only

Page 13 1 Okay? The piggybank is not for you to spend. The

2 piggybank is for a white developer to come in and

3 build a property next to it. Okay?

When the property develops next to 5 you, your taxes are going to go up because you're 6 redeveloping the community.

7 On this plan -- I looked at the 8 plan. You know what the plan said? The plan said 9 let's send the inspectors out so we can document

10 how many people have violations. A total of 3,144

11 building code violations on page 19 of this report

12 says that were issued. Of these violations, 1,000 13 were deemed significant violations type.

Do you think those homeowners could 15 pay those lawyers to go and keep their homes? No. 16 They forced the people to leave the community by

17 sending the inspectors out. Okay?

18 If developers come next to you, who 19 do you think is going to come knocking on your 20 door? Knock, knock. I'm here to inspect your

21 house.

22 So all of this is a scheme. It's 23 been developed for a while. They've been trying to 24 push it on us to increase our property taxes.

Page 14

- 1 Okay? So if you let this tax increment financing
- 2 come through, welcome. You better leave Pilsen
- 3 because you won't be able to afford it. Okay?
- So even though we love our
- 5 community, they're kicking us out slowly, slowly,
- 6 slowly. First, the taxes have increased of 70
- 7 percent. Now another tax increase of --
- CHAIRWOMAN BUTLER: Thank you. May I ask you
- 9 just to wrap up your comments, please. Just a few
- 10 more minutes.
- 11 MS. SANDOVAL: Thank you very much. I'm
- 12 opposed to this. And please read this, and there's
- 13 nothing in here that says that they are going to
- 14 help us. Thank you very much.
- 15 (Applause.)
- 16 CHAIRWOMAN BUTLER: Thank you.
- 17 Maria Jaimes, please. Is there a
- 18 Maria Jaimes that wish to speak?
- 19 (No response.)
- 20 A VOICE: I'll speak quickly. Last year they
- 21 came, and we told them no.
- 22 CHAIRWOMAN BUTLER: Can we ask Ms. Leticia
- 23 Alamillo to come to the mic, please, if she wishes
- 24 to speak.

1 did.

- 2 Second, you are looking to enhance
- 3 the tax base of the City and other affected taxing
- 4 districts, which means increase our taxes. This
- 5 begs the question: How are you going to help us
- 6 not to lose our homes to the high property taxes?
- 7 How is the expansion going to benefit the existing
- 8 property owners? And how is the Department of
- 9 Planning and Development of Chicago going to
- 10 prevent the existing property owners from being
- 11 forced, forced to sell because they cannot pay the
- 12 high property taxes that the increase in the
- 13 redevelopment will certainly cause?
- 14 Telling us to sell is not the
- 15 answer. This was a working class community with
- 16 many families having several generations living in
- 17 the community. The grandparents and parents worked
- 18 very hard to leave a legacy for their children and
- 19 grandchildren. Now they see the years of hard work
- 20 evaporating through gentrification under the guise
- 21 of preserving and enhancing the value of the
- 22 properties. We already have an outrageous increase
- 23 in --
- 24 CHAIRWOMAN BUTLER: I'm going to ask you to

Page 15

- MS. ALAMILLO: Good afternoon. You stated --2 you state that the --
- CHAIRWOMAN BUTLER: I'm sorry. Could you
- 4 please introduce yourself for purposes of the
- 5 public record? Thank you.
- 6 MS. ALAMILLO: My name is Leticia Alamillo.
- 7 We've been living in this area for
- 8 over 45 years. And it's really sad what's going
- 9 on. That's the beginning of it.
- 10 But you state that the overall goal
- 11 of the plan is to reduce or eliminate the conditions
- 12 that qualify the area as a blighted area.
- 13 Furthermore, you state that the CD
- 14 aims to encourage redevelopment in the area and has
- 15 a tax base of the CD and other affected taxing
- 16 district by encouraging private investment in the
- 17 area and to preserve and enhance the value of
- 18 properties therein.
- 19 First of all, the properties are
- 20 being valued anywhere from 400,000 to 1.95 million.
- 21 The area can hardly be classified as a blighted
- 22 area. So the value in properties would disqualify
- 23 the area from having any TIF expansion or having
- 24 the TIF extended as the previous administration
- 19 apartment in Pilsen for months, but it was
- 21 The only option for my children and

- 23 and change the schools and travel to work every day
- 24 to Pilsen from wherever we have to move. But that

- 1 take just a few seconds to wrap up your statement.
- 2 Thank you.
- 3 (Applause.)
- 4 Alma Duran.
- 5 Please introduce yourself for
- 6 purposes of the public record. Thank you.
- 7 MS. DURAN: Yes, ma'am. Good afternoon. My
- 8 name is Alma Duran.
- I have three children, two of which
- 10 are students at Perez School where they have
- 11 received a lot of support from the administration.
- 12 This school is located in Pilsen where I am also a
- 13 parent coordinator at Walsh Elementary.
- At the time of my separation, I have
- 15 to make the decision to leave the house where I
- 16 live. And that was when the difficult test of
- 17 looking for an appropriate place for me and my
- 18 children begin. I was looking for another
- 20 difficult because the rent was very expensive.
- 22 me was to move to an area where rents were cheaper

Page 21

Page 18

1 also imply a change for my children, which I did

2 not want to -- that to happen.

3 I'm here about Casa Durango. And it

4 was a help for me. I knew that I will have to deal

5 with a long and difficult process. But I still

6 filled out the application, and I was very

7 attentive to the process because it was my only

8 option if I want to stay in Pilsen. Yes, the

9 process was long, but I was very insistent, and

10 I -- it was worth it.

11 Now I'm a resident of Casa Durango.

12 My children and I are happy to have been eligible

13 to live at the building that provide us with

14 security, comfort, and peace of mind, and most

15 importantly an affordable rent. I didn't have to

16 leave Pilsen or move my children to another school.

17 I want other families to have the same opportunity

18 that I had. That is why I am here telling my story

19 so other Pilsen residents can see this -- that it

20 is possible to stay.

21 So I support The Resurrection

22 Project with the construction --

23 CHAIRWOMAN BUTLER: I'm going to ask you to

24 wrap up your comments, please. Thank you.

1 going to turn out beautifully.

2 At first I thought it was -- they

3 just wanted to get my information, but I spoke with

4 them, and they were speaking very highly about the

5 organization and the project. So I decided to

6 leave my information. They said that somebody

7 would be reaching out to me.

8 About two months passed, and I

9 didn't hear anything from them. I was very

10 desperate at that time because my lease was coming

11 up in January of 2023. And then I received a phone

12 call. They said if I was still interested.

13 So I started the application

14 process. I attended -- I followed up with The

15 Resurrection Project with all the required

16 paperwork. I attended their offices about four

17 times, and the process was long and it was not

18 easy.

19 My deadline was coming up. And then

20 on January 5, the actual last day of my lease, I

21 received a phone call from The Resurrection

22 Project. They said that I could go pick up my keys

23 to my new apartment. That was Casa Durango.

That same hope that I once lost I

Page 19

1 (Applause.)

2 The next speaker is Margarita

3 Gonzalez with her translator Carlos.4 Ms. Gonzalez, thank you for your

5 remarks.

6 Carlos, if you could introduce

7 yourself with your first and last name. And would

8 you mind translating for purposes of the public

9 record her statement? Thank you so much for

10 joining us.

11 MR. FULGENCIO: Hi. My name is Carlos

12 Fulgencio. I'm with The Resurrection Project, and

13 I'll be translating for Margarita Gonzalez.

14 MS. GONZALEZ (through translator): My name

15 is Margarita Gonzalez, and I live at Casa Durango.

16 Before moving here, I lived in an apartment on 18th

17 Street that was not in very good condition.

18 I remember that in the summer of

19 2022 I attended a street mass where there was a

20 group of individuals with an information table

21 about The Resurrection Project. And they asked me

22 if I wanted to apply for an apartment. They told

23 me that The Resurrection Project was finishing the

24 construction of a new building and that it was

1 was able to get ten times over thanks to The

2 Resurrection Project. I'm here to support TIF

3 because I want other families of different

4 backgrounds, ethnicities to receive that same

5 opportunity that I did, receive that hope that

6 thanks to The Resurrection Project I got. I'm here

7 to support TIF so that other homes like Casa

8 Yucatan and Casa Durango --

9 CHAIRWOMAN BUTLER: Can I ask you to wrap up

10 your comments, please?

11 MR. FULGENCIO: Thank you.

CHAIRWOMAN BUTLER: Thank you.

13 The next speaker is Steve Vidal.

14 Please introduce yourself. Thank

15 you.

12

16 MR. VIDAL: Hello. My name's Steve Vidal,

17 and I'm a proud resident of Pilsen since most of my

18 life, and I'm a leader of The Resurrection Project

19 Pilarte Collective. I'm also proud to be a CPS

20 teacher for the past 24 years at Benito Juarez

21 Community Academy.

22 I urge the City to approve and

23 support the TIF expansion because as an owner of

24 a 130-plus-year-old building near Western and 23rd

Page 25

Page 22

1 Street in Pilsen, I've had my fair share of

2 struggles.

3 My family arrived in the

4 neighborhood in 1972, and through hard work, my

5 parents bought the building where I live since

6 1985. And I've been severely hit -- been hit with

7 property taxes in the past five years. In fact, my

8 property taxes have tripled.

9 Please pass the TIF expansion for10 our families. The proposed expansion would give

11 resident housing owners much needed relief for

12 different maintenance. For example, my property

13 has been dealing with a collapsing retainer wall

14 that supports an alley which is on the verge of

15 falling into my yard. I'm one of many property

16 owners who have been stuck and had to put off

17 tuckpointing, roofing repairs, updating our

18 porches, and fixing vaulted sidewalks due to the

19 rising cost of living in Pilsen. We have no other

20 choice but to defer those repair costs and increase

21 the rent on our working class families.

22 As a result, community families have

23 been forced out due to a lack of affordable

24 housing. We urge you to pass expansion and let's

1 property owner for over 30 years. My family

2 arrived in 1968, and I've been there for over

3 50 years.

There's a lot of misperception of

5 what the TIF is, it does or doesn't do. We're here

6 in support of it because at the end of the day, we

7 want to preserve as much as we can the character

8 of the neighborhood, its culture as we welcome

9 newcomers to the neighborhood by creating more

10 affordable housing in the neighborhood, by making

11 sure that schools also benefit from the TIF. I'm a

12 proud graduate of Benito Juarez High School, for

13 example. The industrial TIF was a tool used to

14 do the expansion of our high school there as an

15 example.

16 There are a lot of opportunities

17 with these resources that we can make our community

18 finally better for the residents of the community.

19 Without resources we won't be able to create home

20 programs, home repair programs, or other tools that

21 we can benefit our community so we can preserve our

22 community as best we can.

There's a lot of, again, misperception.

24 These resources that will be raised, the alderman

Page 23

1 get much of the needed additional affordable

2 housing right now.

Our local elementary schools such as

4 Cooper, Jungman, Orozco, Perez, Pickard, Pilsen

5 Academy, Whittier, and Walsh have all experienced

6 drastic declines in their student enrollments

7 because families cannot afford to live in Pilsen

8 anymore. Without this relief, our classrooms will

9 become vacant.

10 Lastly, this expansion will result

11 in the opening of Casa Yucatan right in front of

12 Juarez Academy and down the street from Cooper

13 Elementary. It is time to bring back our kids back

14 to Pilsen by creating more affordable housing.

15 Thank you.

16 (Applause.)

17 CHAIRWOMAN BUTLER: Thank you.

18 The next speaker is Raul Raymundo.

19 Thank you. Please introduce

20 yourself.

21 MR. RAYMUNDO: Good afternoon. Raul

22 Raymundo. I'm here not just as the director of The

23 Resurrection Project, but I'm also a resident of

24 the Pilsen community for over 50 years and a

1 has committed to create an open, transparent

2 process to engage as many stakeholders as possible

3 to be able to work with him and others. And I

4 encourage others who are here who may be opposing

5 it to be part of this process to make sure that the

6 resources that are going to be made available

7 through the TIF are directly invested for our

8 neighborhood residents so that community

9 organizations, community schools, local businesses

10 can finally have the resources to prosper and stay

11 in the neighborhood.

12 This TIF -- this TIF is not about

13 displacing people. We hear a lot of TIFs out there

14 that are being used by private developers, by all

15 sorts of developers. We are a community developer

16 and the community developers who need the resources

17 so we could preserve the character of the

18 community. Thank you.

23

19 (Applause.)

20 CHAIRWOMAN BUTLER: The next speaker is

21 Kenneth Corrigan. If Kenneth Corrigan would like

22 to speak, please come to the mic now.

MR. CORRIGAN: I'll pass.

24 CHAIRWOMAN BUTLER: Great. Thank you,

Page 26 1 Mr. Corrigan.

- The next speaker that signed up is
- 3 Eric Butler.
- May I ask someone -- whoever's phone
- 5 is on if you could please silence all cellphones.
- 6 Thank you.
- 7 Please introduce yourself.
- 8 MR. BUTLER: Sure. My name -- hello. My
- 9 name is Eric Butler. I'm the president of Voice
- 10 of the People. And our community partners,
- 11 Preservation of Affordable Housing who are here.
- 12 some of our residents. Please stand.
- 13 Voice has been involved in
- 14 advocating for others to create, preserve
- 15 affordable housing opportunities in Uptown. We
- 16 have 14 properties in the community we are
- 17 involved. 75 percent of our tenants in this
- 18 planned development are black and another are 20
- 19 percent people of color. Also all have incomes
- 20 that are extremely low.
- 21 So saving these five buildings in
- 22 Uptown Chicago, affordable projects, the HUPA
- 23 project, is literally saving -- helping us sustain
- 24 racial and economic diversity.

Page 28 MR. PEREZ: Hi. My name's Angelo Perez.

- 2 One second. I wrote it down because
- 3 I can't remember everything I want to say.
- I'm on here on behalf of the Wilson
- 5 Yards and Heart of Uptown, HUPA, project. I was
- 6 thinking -- I'm a resident of Uptown. I live in
- 7 one of the buildings. There's a -- Voice of the
- 8 People in whole with the HUPA project are dedicated
- 9 to bringing the five buildings, the 103 apartments,
- 10 and their building infrastructure failing systems
- 11 up to date, which really need it, helping residents
- 12 who are families, aging, disabled, and many others
- 13 who need fair affordable housing in Uptown.
- 14 I agree with the project, and it
- 15 will keep Uptown and the City of Chicago moving
- 16 forward in equality housing for all. And I am
- 17 done. Thank you for your time.

(Applause.)

- 19 CHAIRWOMAN BUTLER: Thank you.
- 20 The next speaker is Anna Miller.
- 21 And after Anna Miller, we have Javier Ruiz.
- 22 MS. MILLER: Good afternoon. My name is Anna
- 23 Miller, and I'm the resident opportunity services
- 24 manager and a licensed social worker in the state

Page 27

- Our leaders of the past and our
- 2 political allies have helped to set up Wilson Yards
- 3 TIF, and it's fitting that we can now rely on the
- 4 Wilson Yards to help support continuation of
- 5 affordable housing.
- 6 I was an International Townhomes
- 7 resident in Uptown for 30 years, and I raised a
- 8 family there on behalf of Voice of the People.
- 9 Hasn't come easy. My parents had six sons. I'm
- 10 the last boy living. We're from the South Side of
- 11 Chicago, and we stand for the power of the people.
- 12 Thank you.
- 13 (Applause.)
- 14 CHAIRWOMAN BUTLER: Thank you.
- 15 The next speaker is Angelo Perez.
- 16 A VOICE: I don't think he stands for the
- 17 people.
- 18 CHAIRWOMAN BUTLER: The next speaker is
- 19 Angelo Perez.
- 20 MR. PEREZ: Coming.
- 21 CHAIRWOMAN BUTLER: Thank you.
- 22 MR. PEREZ: I'm a little short.
- 23 CHAIRWOMAN BUTLER: Thank you. Please
- 24 introduce yourself.

1 of Illinois.

18

- 2 Voice of the People in Uptown, a
- 3 resident-led organization that provides affordable
- 4 housing in one of the most gentrified areas in
- 5 Chicago, we provide our residents with social
- 6 service coordination, enable coaching and
- 7 collaborations that our tenants can access social,
- 8 economic, recreational, and cultural opportunities.
- 9 Our services serve tenants at risk at homelessness
- 10 by coaching them through social and economic
- 11 instability from a self-sufficiency perspective.
- 12 Our overall goal is that our
- 13 residents utilize our services to learn new skills
- 14 and capitalize on their own strengths.
- 15 In the buildings slated for rehab in
- 16 the HUPA development, the property management team
- 17 has been challenged by old building systems who are
- 18 overwhelmed with maintenance they cannot keep up
- 19 with.
- 20 Voice is prepared to assist
- 21 residents during construction to welcome them back
- 22 to their buildings in a policy of development
- 23 without displacement.
- 24 We urge the City to approve this

Page 30

1 overdue development of 103 units in Uptown that is

2 critical to sustaining diversity.

3 We are a unique neighborhood. We

4 owe our quality of life to the community and our

5 exceptional residents over there. I'm a resident

6 myself.

7 Voice partners and collaborates

8 with social service agencies, local advocacy

9 groups, our local alderpeople, block clubs, housing

10 organizations, and universities. We're strengthened

11 by our ties. We put into practice the fact that

12 affordable housing increases resident financial

13 stability, education, preventative healthcare, and

14 neighborhood quality. Dignified housing is the

15 cornerstone of this community. Thank you.

16 (Applause.)

CHAIRWOMAN BUTLER: The next speaker is 17

18 Javier Ruiz.

19 MR. RUIZ: Hey, everybody. Okay. So I just

20 want to start by saving --

21 CHAIRWOMAN BUTLER: Could you please

22 introduce yourself? Thank you.

23 MR. RUIZ: I'm sorry. Javier Ruiz from

24 Pilsen. I'll be guick.

1 grants, you have to support this. No. There is a

2 proactive solution. Let's support the Mayor's new

3 bond program. Let's get rid of TIFs. Let's

4 support small businesses and small landlords and

5 get rid of TIFs altogether.

TIFs are predatory. Historically

7 they've gone to Wal-Mart, Target, big corporations.

8 There's -- you know, there's an argument to be

9 made, Hey, you know, we're going to make it

10 transparent. I have not seen no proposals unless

11 someone knows where it's at. I don't know. I

12 don't know where that proposal's at. Nonetheless, 13 that's all I got to say. No TIF.

14 (Applause.)

15

16

CHAIRWOMAN BUTLER: Thank you.

The next speaker is Andres Guzman.

17 MR. GUZMAN: Hello. You all can hear me? My

18 name is Andres Guzman. I'm a resident of Pilsen.

19 I say no to TIF because in 1998,

20 that's when Pilsen became a TIF district. What

21 happened since those 30 years since Pilsen became a

22 TIF district? 30 years of gentrification. So in

23 my eyes, I see TIF as synonymous with displacement.

24 It is an exploitative measure to basically take tax

Page 31

So someone else mentioned that the 2 way TIFs work is it diverts money away from regular

3 public services. So instead of paying for schools,

4 hospitals, the extra money goes into a slush fund.

5 So when your tax goes up, at the very least, I'll

6 say fine, it goes to schools at least. But with a

7 TIF district, it does not do that.

Historically TIFs have been used as 9 a slush fund to pay for Wal-Mart, to pay for

10 Target. I know some advocates like to, Okay, this

11 time it'll be different. But when you mess up 19

12 times, what makes you think the 20th time will be

13 okay?

14 (Applause.)

15 Especially like people say that,

16 Hey, if you want, you know, repair grants for your

17 house, you have to support this TIF. I see that as

18 form of economic blackmail.

19 The good news, though, is that

20 there's an alternative to the TIF; the Mayor

21 supporting a billion-dollar bond program which aims

22 to take money away from TIFs and into this new

23 program so we don't have to rely on the economic

24 blackmail to say, Hey, if you want home repair

Page 33 1 out of the community and funnel it to the City.

2 It's been used for Navy Pier. And it's an

3 exploitative measure that further exploits working

4 class tenants. And, yeah, I'm basically against

5 it. And that's all I got for now.

6 (Applause.)

7 CHAIRWOMAN BUTLER: Thank you.

8 The next speaker is Miguel Chacon.

Please introduce yourself. Thank

10 you.

9

20

24

11 MR. CHACON: My name is Miguel Chacon. I'm

12 a resident of Pilsen, and I'm here to speak in

13 opposition of the TIF district expansion. And it's

14 mainly on the ground that Alderman Sigcho has

15 purposely withheld community-wide participation in

16 the process. He continues to mislead this

17 community and the residents of the 25th Ward by

18 making statements that he has led -- that he has

19 had a community-led process. He hasn't.

Alderman Sigcho only gives the

21 illusion of transparency while hiding behind a veil

22 of stakeholder meetings, which are code for, You're

23 not invited to this meeting.

During the first stakeholders

Page 37

Page 34

1 meetings, Guacolda Reyes said that the only concern

- 2 that she had was that we should hear directly from
- 3 the residents of Pilsen. And although Alderman
- 4 Sigcho acknowledged that request, at no point has
- 5 the alderman been open to having a public meeting.
- 6 In fact, the only open-to-the-public meeting was
- 7 held by the Department of Planning, which was
- 8 heavily attended and characterized sometimes as an
- 9 unruly meeting with a strong opposition by local
- 10 residents.
- 11 If the residents of Pilsen are
- 12 mistrustful of TIF, it's because we have an
- 13 alderman who's spent an entire career chastising
- 14 everything about it. He previously held workshops
- 15 on the negative aspects of TIF. In 2015, he was
- 16 quoted in the Tribune -- in the Sun-Times that the
- 17 TIF has created a blight in Pilsen.
- 18 He's repeatedly made public comments
- 19 against TIF and words that are -- that his --
- 20 sorry, his constituents have grown to be
- 21 mistrustful of what TIF does in our neighborhood.
- When it comes to zoning matters,
- 23 it's much to do of the same. Give illusions of
- 24 transparency while not having open public meetings

- 1 Washington --
- 2 REVEREND WASHINGTON: Coming.
- 3 CHAIRWOMAN BUTLER: Great. Thank you.
- 4 Sorry. I didn't see you.
- 5 Please introduce yourself. Thank
- 6 you.
- 7 REVEREND WASHINGTON: Good afternoon. Peace
- 8 and power. My name is Reverend Tanya Lozano
- 9 Washington, chairman of Healthy Hood Chicago and
- 10 pastor of Holy Ground, a Methodist church in
- 11 Pilsen.
- 12 I am here today to share our
- 13 experience in support a proposal that can benefit
- 14 our community. With the support of our alderman
- 15 and neighbors, we transformed a declining Methodist
- 16 church into a thriving community center. This
- 17 center distributes essential resources to
- 18 residents, fosters coalitions with organizations
- 19 citywide, and collaborates with the City to employ
- 20 and train over a hundred people annually through
- 21 the One Summer Chicago program.
- 22 Our community center stands as
- 23 evidence that this approach is both effective and
- 24 impactful. By repurposing vacant buildings and

Page 35

1 at all.

2 How can we trust this alderman to

- 3 have -- include us in this -- in a democratic
- 4 process about TIF when he has failed to just give
- 5 the most basic level of constituent services, which
- 6 is communication.

7 And lastly, he's engaged in numerous

- 8 actions that potentially put the City in financial
- 9 peril. And it's costing the City -- it could
- 10 potentially cost the City millions just like the
- 11 site at 18th and Peoria did, which the City was
- 12 being sued and had to pay that developer \$12
- 13 million because it was properly rezoned by the
- 14 previous alderman.
- 15 This alderman is going to use this
- 16 fund for a slush fund of his inactions and making
- 17 the neighborhood a lot worse than it is. There's a
- 18 lot of opportunities in the neighborhood, but this
- 19 is not the right way to spend our money in the
- 20 city.

- (Applause.)
- 22 CHAIRWOMAN BUTLER: Thank you.
- 23 The next speaker is Reverend Tanya
- 24 Lozano Washington. Is Reverend Tanya Lozano

- 1 allocating funds to what truly works for the
- 2 community, we have created a space where young
- 3 people, elders, and neighbors can access vital
- 4 resources and support.
- 5 We acknowledge the historical misuse
- 6 of funds that has led to the mistrust in our
- 7 communities, and we understand the concern about
- 8 high taxes in Pilsen. The argument that taxes
- 9 might rise is valid, yet we understand that the
- 10 taxes have been high and residents are not seeing
- 11 return due to the past mismanagement of TIF funds.
- 12 For that reason, we support the expiration of TIF,
- 13 and we also understand that there are taxes that
- 14 have already been diverted to TIF that could either
- 15 help or hurt our community.
- 16 This existent -- these existing
- 17 funds can help support a thriving community or
- 18 contribute to the existing gentrification and
- 19 displacement of our families.
- 20 We support our Alderman Byron Sigcho
- 21 and his proposal for a structure of accountability
- 22 that includes community involvement in how these
- 23 existing funds are allocated. This could be
- 24 achieved through consistent public hearings where

Page 41

Page 38

1 notice is sent to all Pilsen residents regarding

2 any request to use the existing TIF funds. It's

3 not black or white.

4 Transparency in decisionmaking from

5 city and state government is crucial. It is a

5 city and state government is crucial. It is a6 vehicle to build trust with our communities and

7 show that resources are used effectively. We

8 believe these funds should repurpose vacant

9 buildings and churches into community spaces like

10 ours offering resources, programs, and assistance,

11 improving our schools, and assist current

12 homeowners with improvements and repairs on their

13 homes to create a stronger, safer Chicago for

14 everyone. Thank you.

15 (Applause.)

16 CHAIRWOMAN BUTLER: Thank you.

17 The next speaker is Michael Edwards.

18 And after Michael Edwards, Adam Gonzalez.

19 Thank you. Please introduce yourself.

20 MR. EDWARDS: Yes. My name's Michael

21 Edwards. I'm the president and CEO of the Chicago

22 Loop Alliance. Thank you for the opportunity to

23 speak today.

24 Chicago Loop Alliance is an

1 Alliance. There's affordable housing. It

2 completes the district. It restores confidence in

3 the Loop. And it will be available to everyone in

4 Chicago.

So, therefore, we would like to see

6 the Commission support these four TIF projects for

7 those LaSalle Street buildings. Thank you.

8 CHAIRWOMAN BUTLER: Thank you.

9 Adam Gonzalez. And after Adam

10 Gonzalez, Ward Miller.

11 MR. GONZALEZ: Good afternoon. My name's

12 Adam Gonzalez. I'm the general counsel for El

13 Valor. We are in support of the Pilsen TIF.

14 El Valor is a nonprofit based in

15 Pilsen for the last 50 years. We serve over 4,000

16 individuals and families with early childhood

17 development and services for adults with

18 disabilities. We have five buildings across the

19 Pilsen area, including housing and early childhood

20 centers.

21 This redevelopment would allow us

22 to have access to funding to increase our program

23 capacity, improve accessibility of our buildings,

24 and to be able to remain in Pilsen.

Page 39

1 organization that is interested in the success of

2 the downtown Loop, and I'm here to speak in favor

3 of the LaSalle Street projects that are on the

4 agenda.

5 Chicago Loop Alliance has been

6 around for a long time. We have a five-year

7 strategic plan for those points that I think are

8 applied to the LaSalle Street project include we

9 want to restore confidence in the Loop so more

10 people come, employees come back. We want to

11 raise the profile of the Loop as the heart of the

12 downtown. We want it to be everyone's

13 neighborhood. So we do things like Sundays on

14 State. The Loop should be for everyone, not just

15 for those who can afford to be there all the time.

And we want to complete the urban

17 district. We want you to be able to come down and

18 have a great time and have lots of things to do.

19 The LaSalle Street project we've

20 been involved in since the beginning when the Urban

21 Land Institute came in and began the study that

22 resulted in these four projects that are on the

23 agenda today. We think all of them really speak to

24 the four strategic priorities of the Chicago Loop

1 Our families are sensitive to the

2 increasing costs, and this would allow working-

3 class families to continue to grow and thrive in

4 Pilsen. We would be able to access more funding

5 for small businesses, property owners, and

6 community-based organizations.

7 We are in support. Thank you.

8 (Applause.)

9 CHAIRWOMAN BUTLER: Thank you.

10 Ward Miller. And after Ward Miller,

11 Elvira Carrizales.

12 MR. MILLER: Good afternoon, Madam Chair and

13 members of the Community Development Commission.

14 I'm Ward Miller. I'm the Richard H. Driehaus

15 executive director of Preservation Chicago.

16 We are here today before you to

17 support the LaSalle Central Redevelopment Project

18 Area, items number D through G on the agenda for

19 four downtown buildings. These buildings are 30

20 North LaSalle, 79 West Monroe, also known as the

21 historic Rector building and Bell Federal Savings

22 building, the 111 West Monroe building, formerly

23 the BMO Harris Bank building by Sheply, Ruttan, and

24 Coolidge with the 1958 addition by Skidmore Owings

Page 42

1 & Merrill, and also 208 South LaSalle Street

- 2 building.
- 3 We at Preservation Chicago are of
- 4 the opinion that the -- these reuse projects are
- 5 vital to the historic structures and also to the
- 6 LaSalle Street corridor of buildings and to engage
- 7 TIF funds in this instance towards the conversion
- 8 of former office buildings to much needed
- 9 residential reuse, including affordable housing
- 10 units in the Loop.
- 11 We'd like to request that both 79
- 12 West Monroe by architect Jarvis Hunt and 111 West
- 13 Monroe from 1908 and the 1958 addition by Skidmore
- 14 be considered for Chicago landmark designation to
- 15 include everything from the bas relief lion
- 16 sculptures on the exterior of the building that
- 17 were once as famous as the Marshall Field clocks
- 18 to the recreation of the missing historic
- 19 buildings -- excuse me, the missing historic
- 20 cornices on the Rector building.
- 21 And also looking to the future, your
- 22 consideration of extending the LaSalle Street TIF
- 23 one block east to State Street to engage and
- 24 include the Century and Consumers buildings that
 - . .
- 1 are owned by the federal government and are falling
- 2 into extreme disrepair, we feel that this would be
- 3 a reinvestment in our city, our downtown, and could
- 4 be a wonderful reuse and restoration project.
- 5 So we'd ask in this particular case
- 6 that you support this TIF idea for LaSalle Street.
- 7 Thank you so much.
- 8 CHAIRWOMAN BUTLER: Thank you.
- 9 Elvira Carrizales. And after Elvira
- 10 Carrizales, we have Kevin Johnson, Jr.
- 11 MS. CARRIZALES: Okay. Thank you for this
- 12 opportunity to speak today. My name is Elvira
- 13 Carrizales.
- 14 I have lived in Pilsen my entire
- 15 life. I was raised in Pilsen, and I own a home
- 16 there that we've had for 40 years. It was in the
- 17 original industrial TIF, and it remains in the
- 18 amended TIF.
- 19 I'm a member of the Rudy Lozano
- 20 Library Expansion Committee. And that is now
- 21 included in the amended TIF.
- 22 Let me begin by saying that
- 23 originally I believed that the Pilsen industrial
- 24 TIF did not benefit the residents of Pilsen. Our

- 1 community has been saddled with increased
- 2 assessments. I've been there for 40 years. It's
- 3 ridiculous. The level of taxing may force many of
- 4 the community members, and they're all mentioned
- 5 here, to sell their homes or leave the neighborhood
- 6 or raise their rents for people in the community,
- 7 and they can't afford it.
- 8 According to an article regarding
- 9 TIFs in the Gazette in 2021, taxes of residents in
- 10 TIF areas should be capped. Not something you can
- 11 do, but it's something that I think could benefit
- 12 the community as well.
- 13 In 2021, the Public Building
- 14 Commission and the Chicago Public Library completed
- 15 a feasibility study. This study found that the
- 16 Rudy Lozano Library had significant violations that
- 17 needed to be addressed. We're talking about 2021.
- 18 Number one, areas in the library are
- 19 not ADA accessible.
- 20 Number two, there's major electrical
- 21 code violations.
- 22 Number three, the HVAC system is no
- 23 longer sustainable.
- 24 During the last year's heat wave,

- 1 the Rudy Lozano Library had to close because of
- 2 inadequate air conditioning.
- 3 And yesterday we found out the Rudy
- 4 Lozano Library children's area was flooded because
- 5 a pipe burst. Okay? That is a shame.
- 6 CHAIRWOMAN BUTLER: May I ask you to wrap up
- 7 your comments, please?
- 8 MS. CARRIZALES: Okay. We agree with the
- 9 TIF. We work with our alderman, and he has
- 10 committed more funds from the TIF to be able to
- 11 move --
- 12 CHAIRWOMAN BUTLER: Thank you.
- 13 Can we have Kevin Johnson, Jr.,
- 14 please. Or Kevin Johnson. After Kevin Johnson,
- 15 Margarita Gomez.
- 16 MR. JOHNSON: Oh, I just want to start off by
- 17 saying one --
- 18 CHAIRWOMAN BUTLER: Could you please
- 19 introduce yourself, sir? Thank you.
- 20 MR. JOHNSON: That's exactly what I was about
- 21 to do. ma'am.
- 22 CHAIRWOMAN BUTLER: Thank you.
- 23 MR. JOHNSON: Could you please not interrupt
- 24 me? Thank you.

Page 49

Page 46 1 times do we have to tell you we do not need TIF. I would just like to start off by 2 starting off with my name, Kevin Johnson, Jr. I am 2 We do not want it. And it is not -- please, sir. 3 a lead organizer for Working Family Solidarity. I 3 I am not being --4 am here in oppose of the TIF extension plan. CHAIRWOMAN BUTLER: Thank you. 4 5 First of all, I also would like to 5 Margarita Gomez, please. And after 6 say please, sir, do not come up walking behind me 6 Margarita Gomez, we have Danyel Tharakan. 7 as that is a sign of a threat because I am not 7 Margarita Gomez, please. Margarita Gomez. Does 8 paying attention to you, nor am I no harm or danger 8 Margarita Gomez wish to speak? 9 towards anyone in this facility. So please do not 9 (No response.) 10 walk up behind me while I'm talking. 10 All right. I apologize. This 11 Second of all, we have worked hand 11 handwriting is difficult for me to read. I believe 12 in hand with Byron -- with Byron Sigcho-Lopez over 12 it's Danyel Tharakan. Danyel Tharakan. 13 the years on other issues and projects which we do (No response.) 14 support and we support some aspects. But, however, 14 The next speaker is Michael Young-15 the transparency of what this plan was supposed to 15 Bey. 16 be as well as the opposition that happened when the 16 It's two minutes, sir. 17 City and DPD abruptly -- abruptly stopped the 17 MR. YOUNG-BEY: Well --18 18 meeting just a little over a year ago at Benito CHAIRWOMAN BUTLER: The counter --19 Juarez High School when we -- when we made sure 19 MR. YOUNG-BEY: I don't need you to interrupt 20 that the community knew we did not want TIF. Yet, 20 either. Be quiet. I got the floor now. Once the 21 it was renewed for another 12-year contract. 21 chairman turn this over to the speaker, they have 22 22 the floor. That's not the issue anymore. 23 That's not what we're here talking about today. 23 CHAIRWOMAN BUTLER: Please --24 We're here talking today about the expansion plan. 24 MR. YOUNG-BEY: So let me --

1

2

3

Page 47 So not only did you guys not listen 2 to us when we said we don't want the TIF, you all 3 are completely disregarding everything we say when 4 we say we don't want it and we do not want an 5 expansion plan added to it. We do not agree with what TIFs have 7 done. There have been numerous amount of residents 8 today, we also have residents of our community as 9 well as our executive director who's currently 10 living in Pilsen, who have received literally 11 triple the amount of property taxes since the TIF 12 has been introduced into this area. 13 It's not fair to current home-14 owners that are in that area should have to take 15 the burden for you all to use your slush fund money 16 however you see fit to invest in FedEx, to invest

17 in Amazon that end up leaving the industrial 18 district that's over there. Okay? You all invest

19 all of this money into these private organizations,

22 those residents. Amazon left. Wal-Mart left. How

23 many -- why did they turn my mic off? I still have

24 five seconds. How many individuals and how many

20 these private companies that come into our city

21 that actually don't do any beneficial things for

MR. YOUNG-BEY: You cannot disturb my 5 speaking. Be quiet. Shut up. And all that. 6 Because I'm addressing --7 CHAIRWOMAN BUTLER: Please introduce 8 yourself, sir. 9 MR. YOUNG-BEY: You said my name already. 10 How you all doing, people? 11 The TIF money stands for trying 12 funds -- illegal funds. That's what it stands for. 13 Now, I ain't from Pilsen, but I pay attention to my 14 city. So I remember when Rahm Emanuel pushed to 15 rebuild Pilsen. And a lot of you all Hispanics 16 over there, whatever you all may be, Puerto Rican 17 set, or Cuban set, or whatever thing. 18 But anyway, you all supported that. 19 You all got behind that. Because you all ain't 20 look at how they do our neighborhoods. It's the 21 same game. They got people coming up here from 22 Uptown who they pay to come up in here talk all 23 this stuff, and it's the same game. Uptown one of 24 the most expensive places to live in right now.

CHAIRWOMAN BUTLER: Sir, please.

CHAIRWOMAN BUTLER: Please -- we're going --

MR. YOUNG-BEY: I'm speaking.

Page 53

Page 50

- 1 You can't -- our people can't afford them homes.
- 2 These people can't afford them homes, them nice
- 3 condos you all building up there. And then not
- 4 just that, you all got these -- and I'm talking
- 5 from experience and from the bottom. So I take it
- 6 down to even being homeless. And you all give all
- 7 these shelters TIF money, and them shelters are
- 8 nasty. They filthy.
- People talk about -- and you still
- 10 ignorant, and it's a form of retardation. How do
- 11 you support a TIF fund, but yet you complain about
- 12 how your area look? That's why they took the word
- 13 retardation out the school, retarded, because when
- 14 you call a person retarded that then they'll
- 15 straighten up.
- 16 This TIF money is not to help the
- 17 communities. It is to price the people out, and
- 18 then they change it. And then they'll make it --
- 19 the Mexican neighborhood where I used to play
- 20 basketball in the winter, Juarez High School,
- 21 they'll call it -- they'll change it to Ukrainian
- 22 Village. It's no longer Little Puerto Rico or
- 23 Little Mexico or little African-American
- 24 neighborhood. They will price you out.

- 1 dollars condos as well as we all know. The 2 neighborhood is not for the residents there. It's
- 3 for all the students whose parents have the funds
- 4 for them to pay \$1500 for a one-bedroom. I don't
- 5 see how that -- this TIF fund would help the
- 6 community, small Hispanic children that need, you
- 7 know, better education, better after-school
- 8 programs. There's beautiful parks in Pilsen, you
- 9 know, nice grass, new trees. Yet there's no one in
- 10 the parks. Why isn't that money or those funds
- 11 used, as people have quoted directly, for the
- 12 neighborhood?
- 13 Again, something that's not
- 14 addressed, you build condos; there's, you know, a
- 15 thousand new residents, usually younger people. We
- 16 all know the neighborhood. It's upcoming or young
- 17 and bars just like Wicker Park. My parents also
- 18 had a building by Humboldt Park; same thing
- 19 happened there. There's condos on both sides of
- 20 their buildings. There's no longer as many Puerto
- 21 Ricans in that neighborhood. You can name that
- 22 neighborhood whatever you want to name it. But if
- 23 the residents are going to be all white -- excuse
- 24 me that I have to use racial terms, but then

Page 51

- CHAIRWOMAN BUTLER: Thank you. Wrap up your 2 remarks, please.
- MR. YOUNG-BEY: I'm going to wrap up my
- 4 remarks with this here. Shut up.
- CHAIRWOMAN BUTLER: Ms. Martha Flores.
- 6 Martha Flores.
- 7 Last call for Martha Flores.
- 8 (No response.)
- 9 Erasto Acuna.
- 10 Thank you. Please introduce
- 11 yourself.
- 12 MR. ACUNA: Yes, I am. Good afternoon. My
- 13 name's Erasto Acuna. I live in Pilsen.
- 14 Same story that everyone else has
- 15 come up and said. You know, my parents have been
- 16 there since 1973 so on and so on. I came with an
- 17 open mind. I'm not really sure one way or the
- 18 other with this TIF program that you guys want to
- 19 have.
- 20 My thing is that being in the
- 21 neighborhood for so many years, hearing these
- 22 stories that, you know, you generally don't see on
- 23 the news or hear from neighbors, the library being
- 24 flooded, and yet you've got -- you have million

- 1 there's no longer Pilsen. So I'm definitely
- 2 against this fund.
- CHAIRWOMAN BUTLER: May I ask you to wrap up
- 4 your comments, please? Thank you.
- MR. ACUNA: Let's do something to really
- 6 improve the community. And I'm somewhat
- 7 disappointed with this alderman that I usually see
- 8 on the news --

- 9 CHAIRWOMAN BUTLER: Rosa Sabido. Does she
- 10 wish to speak? Rosa Sabido.
- 11 (No response.)
- 12 Daniel Izguerra.
- 13 (No response.)
- 14 Juan Noriega.
 - (No response.)
- 16 Anne Farley Gaines.
- 17 (No response.)
- 18 Jean Parisi.
- 19 Please introduce yourself.
- 20 MS. PARISI: Hi. I am Jean Parisi. I --
- 21 most of Pilsen knows me for all these many, many
- 22 years. I came in 1975. My husband was born there
- 23 in 1942. So we've been around a long time.
- 24 And let me tell you the TIFs are

1 going to take the money off of our taxes and put
2 them in the slush fund. All these other people
3 spoke much better than I could. But I just want to

4 remind you there's nothing in any of these plans

5 that says they're going to give you money to fix

6 your alley, encampment, anything on your building.

7 And why is the library having

8 trouble? You know, because money got took away

9 from -- that should be going to the library.

Hey, and, you know, we've been

11 clowning around in Pilsen forever in the park.12 Dvorak Park, it used to be open seven days a week.

13 Now, oh, don't worry. We're just closed Sundays

14 for a little while. Now it's closed -- only

15 there -- no Sundays. And in the summer, they even

16 close the fieldhouse on Saturdays because they

17 don't have enough staff to have both the pool and

18 the fieldhouse open. Why? Because the money that

19 should be going -- the TIF money that they're going

20 to take off the top should be going to everybody's

21 schools, everybody's parks. It shouldn't be just

22 for the -- whatever this development thing that

23 everybody thinks is going to help them. I don't

24 know. I don't know.

Page 56 1 long-term survival of St. Adalbert's for over eight

2 year now. We recently, praise be to God, have the

3 Landmark Commission give their approval for

4 landmarking St. Adalbert's. So a long fight and a

5 long road ahead.

6 But we see the TIF as the kiss of 7 death for St. Adalbert's. We don't need public

8 funds to manage St. Adalbert's. We don't need

9 public funds to set it up for success for the next

10 150 years. St. Adalbert's has been a parish and11 part of the Pilsen fabric for 150 years. At one

12 point it provided wonderful community services. It

13 no longer does. And we are prepared to set it up

14 for success for the next 150 years without public

15 funds.

16 I am also a resident of the City of

17 Chicago. And I have been following TIF since 2014.

18 And I don't know if any of you sitting up here have

19 seen the letter that was sent to residents of

20 Pilsen regarding TIF. This is a ten-page, double-

21 sided letter that says nothing. It is not

22 understandable. It does not explain how TIF works.

23 It does not explain how our property taxes are

24 supposed to go to the taxing bodies of the City of

Page 55

We have that -- right. We were --

2 somebody said it very eloquently. We had that

3 meeting at Benito Juarez, and we all said no.

4 That's what we said. No, we don't need that.

5 I like this idea that Javier, right.

6 said about the bond issues, something that actually

7 puts money that we can access because, yeah, we

8 need it.

9 I don't think we're blighted. I

10 think somebody else is blighted in their -- right?

11 So no TIF. Sorry. Sorry, Byron. You know, how

12 many --

13 (Applause.)

14 CHAIRWOMAN BUTLER: Let me ask you to wrap up

15 your comments, please. Thank you.

16 MS. PARISI: So remember --

17 CHAIRWOMAN BUTLER: The last speaker is Julie

18 Sawicki.

19 Please introduce yourself.

20 MR. SAWICKI: Thank you. Good afternoon. My

21 name is Julie Sawicki, and I am president of the

22 Society of St. Adalbert's which is a church in

23 Pilsen.

24 We have been fighting for the

1 Chicago and Cook County. Public schools,

2 hospitals, forest preserves, Water Reclamation

3 District, this is where our funds are supposed to

4 go. But the TIF diverts funds into a slush fund.

5 And you know what? Fool me once, shame on you.

6 Fool me twice, shame on me. You've have fooled us

7 19 times in misuse of TIF funds. Enough is enough.

TIF raises our property taxes.

9 Congressman Michael Quigley said it in 2011.

10 Property taxes have risen at least 10 percent for

11 Chicago taxpayers. A tax district in Pilsen

12 affects every taxable resident in the City of

13 Chicago, and it raises our rents. Stop TIFs.

14 Enough.

17

20

15 (Applause.)

16 CHAIRWOMAN BUTLER: Thank you.

The time we allotted for public

18 comment period at today's meeting is now over.

19 We have nine items on our agenda today.

The first item on our agenda

21 requests approval of the minutes from our previous

22 meeting held on May 14th. The Commissioners have

23 had an opportunity to review the minutes. And if

24 there are no corrections, I move passage of this

1 item by the same roll call vote previously used to

- 2 establish quorum.
- 3 Commissioners, are there any
- 4 objections or changes to the minutes?
- 5 (No response.)
- Hearing no objections, the motion isapproved.
- 8 Commissioners, for the first item of
- 9 old business on today's agenda, the Department of
- 10 Planning and Development is seeking approval of
- 11 Amendment No. 4 to the Pilsen Tax Increment
- 12 Financing Redevelopment Project Area Redevelopment
- 13 Plan.
- 14 Tim Jeffries will provide an
- 15 overview of this request on behalf of the
- 16 Department of Planning and Development.
- 17 MR. JEFFRIES: Good afternoon, Chairwoman
- 18 Butler and members of the Community Development
- 19 Commission.
- 20 For the record, my name is Tim
- 21 Jeffries, Managing Deputy Commissioner in the
- 22 Department of Planning and Development.
- 23 I'm here today to request your
- 24 approval of a recommendation to City Council that

Page 60 1 previously approved extension of this TIF district

- 2 which happened in November of 2021 when the City
- 3 received authority from the state's General
- 4 Assembly to extend the life of the TIF district
- 5 for an additional 12 years, an action that was
- 6 subsequently approved by City Council as Amendment
- 7 No. 3 in October of 2022.
- 8 As a result, the City is seeking an
- 9 update to a number of elements in the redevelopment
- 10 plan, including changes to the land use map to
- 11 reflect current conditions, updating the goals and
- 12 objectives for an expanded area, and revising the
- 13 budget to account for an additional time in the
- 14 expanded area.
- 15 The reason that DPD is seeking this
- 16 boundary amendment is because the TIF as it exists
- 17 today lacks the ability to advance all of the goals
- 18 of the community.
- 19 Specifically when the Pilsen TIF was
- 20 originally designated in June of 1998, it was an
- 21 industrial focussed one with the purpose of
- 22 ensuring that the area remained a jobs hub. While
- 23 DPD does still believe that this is an important
- 24 goal, it's also clear that the community's

Page 59

- 1 it approve an amendment to the Pilsen Tax Increment
- 2 Financing District for the primary purpose of
- 3 expanding its boundaries.
- 4 For context, shown here is the
- 5 Pilsen TIF district that exists today. The TIF was
- 6 originally designated on June 10th, 1998 as a
- 7 combination blighted and conservation area and is
- 8 generally bounded by Cullerton Avenue and 16th
- 9 Street to the north, Stewart Avenue and the Chicago
- 10 River to the east, the Stevenson Expressway and
- 11 33rd Street to the south, and Western Avenue to the12 west. It's primarily in the Lower West Side
- 13 community area, but has portions in the Armour
- 14 Square and Bridgeport communities as well. The
- 15 district is also within the 11th, 12th, and 25th
- 16 Wards.
- 17 The most significant action of
- 18 the proposed Amendment No. 4 is to expand the
- 19 boundaries of the existing Pilsen TIF District
- 20 in order to include the whole of the Pilsen
- 21 neighborhood, including the residential and
- 22 commercial areas.
- 23 In addition to the expansion,
- 24 further changes are needed because of the

Page 61 priorities have shifted over the past 20 years.

- While reviewing the feasibility of
- 3 an extension, DPD looked to the community to define
- 4 its most significant needs, and after reviewing
- 5 previous plans, ongoing engagement and discussions
- 6 with stakeholders, it was clear that affordable
- 7 housing, supporting small business, and maintaining
- 8 the character of the neighborhood were all top
- 9 priorities.

10 As I previously stated, though, the

- 11 existing district is nearly entirely industrial in
- 12 nature. And so the parts of Pilsen where these
- 13 defined needs are greatest are not within the
- 14 current boundaries. Given that, an expansion of
- 15 the TIF boundaries is necessary in order to ensure
- 16 that the entire Pilsen neighborhood has access to
- 17 financial resources that will facilitate
- 18 investments in affordable housing, locally owned
- 19 small businesses, and the community schools, parks,
- 20 and infrastructures.
- 21 I will emphasize that DPD did not
- 22 make this decision unilaterally to advance this
- 23 amendment. In coordination with the 25th Ward
- 24 office, DPD held a series of five community

- 1 meetings between May of 2023 and January of 2024.
- 2 And while I will acknowledge that these meetings
- 3 were at times contentious, DPD continued to hold
- 4 these engagement sessions with a focus on directly
- 5 responding to the concerns of the community.
- 6 This approach was more effective,
- 7 and we believe its stakeholders walked away with a
- 8 sense -- with not only answers to their questions,
- 9 but also a clear sense of how the TIF would
- 10 specifically be used to advance the goals of the
- 11 community.
- 12 Following those meetings, DPD
- 13 received a letter of support that was cosigned by
- 14 a broad coalition of 25 Pilsen-based community
- 15 organizations, businesses, and stakeholders as well
- 16 as an additional letter of support from Alderman
- 17 Sigcho-Lopez.
- 18 If approved, this action will result
- 19 in the changes to the current boundaries shown
- 20 here.
- 21 The area in pink represents the
- 22 current boundaries of the Pilsen TIF District,
- 23 while the areas in yellow show the proposed
- 24 expansion areas.

- Page 64 1 Based on field work, research, and documentations
- 2 of existing conditions on buildings, sites, and
- 3 parcels, it was found that four of these factors
- 4 were meaningfully present to a meaningful degree.
- 5 Specifically those include inadequate utilities,
- 6 deterioration, structures below code, and excessive
- 7 vacancies.
- 8 Given that, DPD believes that the
- 9 expansion area meets all legal requirements to be
- 10 designated as a TIF district. A full reporting of
- 11 these conditions, including the methodology, is
- 12 outlined in the eligibility study that was
- 13 previously provided to the Commissioners as well as
- 14 recorded on file with the City Clerk's office.
- 15 As previously stated, in addition to
- 16 that boundary amendment, DPD is pursuing a number
- 17 of technical amendments to the redevelopment plan
- 18 that are needed as a result of the previously
- 19 approved extension.
- 20 The first of those is an update to
- 21 the general land use plan. The revised land use
- 22 map shown here was drafted to be in alignment with
- 23 the City's most current plans and policies for the
- 24 area, including the zoning code, the Pilsen and

Page 63

- 1 This expansion is a significant one
- 2 that would add nearly 700 acres of property to the
- 3 TIF district.
- 4 As I stated earlier, the overall
- 5 intent is to include residential and commercial
- 6 properties within the boundaries in order to ensure
- 7 that the Pilsen TIF includes all of Pilsen.
- 8 In order to establish an area within
- 9 a TIF, the state's TIF Act requires that any
- 10 expansion independently demonstrate eligibility
- 11 factors that meet the TIF Act's definition of
- 12 blighted.
- 13 Under the criteria for a
- 14 conservation area, the expansion area must meet
- 15 a two-factor test.
- 16 The first factor is that 50 percent
- 17 or more of the area's buildings must be at least 35
- 18 years or older. The proposed expansion area easily
- 19 meets that criteria with 82 percent of the
- 20 buildings being older than that.
- 21 The second is no less than three of
- 22 thirteen eligibility factors described in the TIF
- 23 Act must be meaningfully present and reasonably
- 24 distributed throughout the area being considered.

Page 65

1 Little Village Action Plan, the Little Village Land

- 2 Use Strategy, the Chicago Sustainable Industries
- 3 Plan, and Pilsen: A Center of Mexican Life, among
- 4 others.
- 5 The land use for the expanded areas
- 6 really just reflect current conditions, but include
- 7 residential, commercial, industrial, institution as
- 8 well as mixed-use commercial and residential
- 9 properties.
- 10 The second change is to revise the
- 11 previously established goals and objectives that
- 12 reflected defined needs of the communities that go
- 13 beyond the industrial focused language that exists
- 14 in the district plan today. A few of those goals
- 15 are listed below and highlight that the TIF will be
- 16 used to first expand the neighborhood's affordable
- 17 housing options through a variety of different
- 18 kinds of housing.
- Two, to preserve the unique cultural
- 20 character of Pilsen, including its locally focused
- 21 and small business focused retail corridors.
- 22 Three, rehabilitate buildings that
- 23 are uniquely important to the culture and community
- 24 of Pilsen, including things like schools,

Page 69

Page 66

1 libraries, and landmark buildings.

2 And finally that the TIF should, as

- 3 it is today, continue to ensure that the Pilsen
- 4 industrial corridor remains a strong economics --
- 5 economic and job center for the community and Lower
- 6 West Side.
- 7 Finally, changes to the redevelopment
- 8 plan include an update to the budget that reflects
- 9 the additional increment that will be collected as
- 10 a result of the 12-year extension, an expansion
- 11 that will nearly double the size of the TIF and
- 12 just general inflationary growth that has occurred
- 13 since 1998.
- 14 In total, it's expected that the TIF
- 15 will generate almost \$950 million in incremental
- 16 property taxes over the 36 years. This figure, as
- 17 I said, does not -- this figure includes not only
- 18 the original budget, but also the additional
- 19 increment that will be collected over the next
- 20 12 years as well as the expanded area of the TIF.
- 21 As you can see, the majority of
- 22 funds are anticipated to be used for public works,
- 23 and nearly \$400 million is slated for affordable
- 24 housing, building rehab, and the associated costs

- 1 0100
 - 1 elected officials and communities in order to
 - 2 ensure that they are consistent with the goals and
 - 3 priorities of the community.
 - So in summary, DPD is requesting
 - 5 CDC's recommendation of the proposed Fourth
 - 6 Amendment to the Pilsen Tax Increment Financing
 - 7 District. If approved, it will provide financial
 - 8 resources to support affordable housing, preserve
 - 9 the unique character of Pilsen's retail corridors,
 - 10 and invest in improvements to the neighborhood
 - 11 schools, libraries, and parks.
 - 12 For those reasons, this action is
 - 13 supported by a broad coalition of Pilsen stake-
 - 14 holders as well as Alder Byron Sigcho-Lopez.
 - 15 I thank you for your favorable
 - 16 consideration of this request. And I'm joined
 - 17 today also by Ann Moroney and Lisa Gutierrez from
 - 18 Johnson Research Group, the City's consultant on
 - 19 this project. And we are happy to answer any
 - 20 questions you might have.
 - 21 CHAIRWOMAN BUTLER: Thank you.
 - 22 If present, I would like to invite
 - 23 Alderperson Lee, Alderperson Ramirez, or Alderperson
 - 24 Sigcho-Lopez to make a statement on the project.

- 1 of environmental remediation, acquisition, and site 2 prep.
- If these proposed changes are
- 4 approved, the result would be that the City would
- 5 have a source of funds readily available to invest
- 6 in community priorities. While not all of these
- 7 uses can be identified at this time, we believe 8 that a number of affordable housing and infra-
- 9 structure projects will be able to move forward if
- 10 this action is approved. That includes Casa
- 11 Yucatan, which has been mentioned a number of times
- 12 today, which is a 98-unit affordable housing
- 13 development at 21st and Ashland, the 18th and
- 14 Peoria site, which is expected to be developed
- 15 pursuant to an RFP with affordable housing in the
- 16 future, the expansion and improvement of the Lozano
- 17 Public Library, allocations to the Department of
- 18 Housing's Neighborhood Improvement Program,
- 19 improvements to schools in the area, including
- 20 Juarez and Whittier, and replacement of the
- 21 existing Halsted Street bridge.
- 22 In addition to these defined items,
- 23 other opportunities will certainly arise in the
- 24 future with projects continuing to be reviewed with

- 1 Are they available?
- 2 Thank you, Alderman.
- 3 ALDERMAN SIGCHO-LOPEZ: Thank you. Thank
- 4 you, everyone, for coming today. I am speaking
- 5 today not only as the elected official of the 25th
- 6 Ward, but as a father of three children, as a
- 7 homeowner myself, and as an advocate that has been
- 8 tirelessly fighting to make sure that our community
- 9 continues to stay.
- 10 Our community has certainly been
- 11 victims of corruption, disinvestment, and neglect
- 12 that historically have been felt and have been
- 13 fought by the community leaders, the community
- 14 residents, many of whom are here today.
- 15 I'm speaking to you as your
- 16 neighbor, but as also someone who sees you as a
- 17 fundamental part of this process. What we hear
- 18 today are the voices of our community. I welcome
- 19 both people who are in favor as well as those
- 20 people who are against this proposal because
- 21 there's no magic -- there's no magic tool. There's
- 22 nothing that can happen without our community,
- 23 without people being at the table. That's why it
- 24 is very important that we listen to one another.

Page 73

Page 70

1 Today we are not making any 2 decisions. We're simply making sure that every

3 single resident not only is being consulted, but we

4 want to make sure that every single one of you is

5 part of the process so that we can change together

6 perhaps a horrible legacy of the TIF program.

In 2019, I was one of the few

8 elected officials who fought against the TIF

9 giveaways with two developers, \$2.3 billion from

10 the City of Chicago, to build supposedly 20,000

11 units of housing. Many of that were not even built

12 to this date.

13 I understand that many of you the 14 outrage, but also the hope that better days can

15 come to the City of Chicago. But it cannot be one

16 single office. It cannot be one single alderman.

17 It takes a village to change this horrible legacy

18 of neglect, of disinvestment, and displacement.

19 In 2022, we did indeed hosted a 20 meeting where community residents were frustrated

21 and angry as we received property tax increases

22 when the City of Chicago was proposing a blank

23 check for TIF dollars to go to the coffers of the

24 City of Chicago. We have not stopped meeting.

I understand very well the

2 importance, the importance of turn up the heat. As

3 an organizer, I've done that. One of the things

4 that we cannot do is turn up the heat to burn each

5 other when there's no alternatives, when there's no

6 plan. When there's no plan, we know that we are at

7 the mercy of big developers, many of whom trying to

8 unseat me in the last election. I feel no pressure

9 whatsoever by developers or special interest groups.

I do feel the urgency of my

11 neighbors, many of whom voted -- and I live in the

12 precinct because I see the need for help. And

13 that's what we're asking of City departments today.

14 We are asking City departments to work with our

15 community residents, every single one of us, to

16 fight to stay. Because the community have fought

17 long and hard to build the homes that we have

18 today. But we cannot do it alone. That has become

19 clear to me when we continue to see homes for sale,

20 we continue to see the disinvestment in our

21 schools. And I tell you, if you ask for any family

22 looking for a place to rent or a home to own, it's

23 not possible.

24

So I tell you that today my

1 What we hear today are the platitudes, unfortunately,

2 of the same people who not only not too long ago in

3 2022 were telling us that we should landmark as

4 many as a thousand homes for \$1 million. We

5 opposed the project, and rightly so because it did

6 not come to the best interest of our community.

7 We are not here taking this lightly.

8 We know and we understand that the livelihood of

9 our community is at stake. And I welcome every

10 single resident who came today. I ask that we as a

11 community listen to one another. The status guo is

12 not going to help us.

13 I hear many, many of the residents

14 frustrated because many families cannot find a

15 place to live in Pilsen today as skyrocketing rents

16 as well as many property taxes that are increasing

17 today and continue to do so unless we take action,

18 and we must take action together.

19 What we're asking of people today is 20 to listen to one another. There is many people who

21 may have their own perceptions, their own views.

22 That's why we are notifying every single person

23 affected not to only listen and trust us, to

24 participate. To participate.

1 responsibility as an elected official is to make

2 sure that every single possible policy is at the

3 table. That's why we are proud to be a part of a

4 community that fights. We have fights -- we are

5 the only neighborhood that installed an

6 anti-deconversion ordinance so developers cannot

7 come, tear down buildings and convert them to

8 mansions. That's what was happening before I took

9 office.

10 And I tell you that because of that

11 anti-deconversion ordinance, we have prevented more

12 and more development to come and tear buildings

13 apart, but more than anything else tear our

14 community apart. Our community is not made of

15 people -- not made of buildings. Our community is

16 made of people. 17 And that is the same argument that

18 we made -- that is the same argument that we

19 made -- that's the same argument that we made when

20 we opposed the landmark. We did due process and

21 after we heard from each other and we consider

22 everything at the table together.

23 One of the things that we got to

24 make sure that we understand today is that we -- it

- 1 is one of the things that we want to consider today
- 2 is that we need full accountability by every single
- 3 department, that we must listen to one another, to
- 4 look --
- 5 (Chanting "No TIF.")
- 6 Again -- again -- again, there is no
- 7 decision being made today. What we're asking of
- 8 the residents is to work on a plan together. That
- 9 is what the ask is in front of us today.
- 10 My responsibility, just as I done
- 11 with the landmark designation, we were voted out
- 12 because of the majority of the residents decided so
- 13 to do. We, as a community, must come together to
- 14 develop a local plan that help us to make sure that
- 15 repairs for the homeowners -- today just before the
- 16 meeting started, we discussed how repairs are
- 17 critical for ADUs, for instance, to happen. If we
- 18 want to rehabilitate basements and coach houses, we
- 19 must do it with the help of the City. And no more
- 20 City inspectors coming to our homes to give us more
- 21 violations so that we sell our homes. And I tell
- 22 you those are the same realtors that are ready to
- 23 buy those properties.
- 24 I want to make sure that we

- Page 76 1 continued by small homeowners. El pueblo manda,
- 2 and I welcome every single one of you to attend
- 3 these meetings -- to attend these meetings on
- 4 Thursdays from 6:00 to 8:00 p.m. Those are
- 5 meetings that are not organized by our office.
- 6 Those are meetings organized by the small
- 7 homeowners who are desperately looking for answers.
- 8 The commissioner of housing as well as the
- 9 committee of planning has met with these residents
- 10 so that we discuss the solutions that we urgently
- 11 need.
- 12 Again, I welcome you to attend those
- 13 meetings and in the next few months that we listen
- 14 to one another, that we work with one another to
- 15 look at a plan that is challenging the City of
- 16 Chicago for the first time to use those resources
- 17 to make sure that they go back to the taxpayers, to
- 18 the small homeowners, to the small businesses, to
- 19 create affordable housing, to improve our schools.
- 20 It is unacceptable that we today
- 21 have schools like Cooper Elementary that don't even
- 22 have a playground for our kids. That is
- 23 unacceptable.
- 24 It is unacceptable to have libraries

Page 75

- 1 understand again what we're asking of the residents
- 2 today. We are asking residents not to give us a
- 3 blank check. We're asking the residents not to
- 4 approve or disapprove. We're asking you today with
- 5 the City departments to work together on a plan
- 6 that include us and at the end of this process that
- 7 we, as a community, can decide if this is in the
- 8 best interest of our community or not.
- 9 I understand and I welcome the
- 10 dissent. The dissent make us honest. And the
- 11 dissent make us accountable. But one thing I'm not
- 12 going to be for, it is for the turning on each
- 13 other, the turning on each other to allow
- 14 developers to take our community. That, I'm not
- 15 going to allow. Because as an elected official, I
- 16 have a responsibility to make sure that we hear
- 17 from every single resident, every single person in
- 18 the ward before we make a decision. That's what I
- 19 welcome. And I'm proud to continue to meet
- 20 regularly with the stakeholders that is not only
- 21 community organizations. That's where I commend22 the group of small homeowners who have continued to
- 23 met after the landmark -- after the meeting on the
- 24 Juarez High School, meetings after meetings have

- 1 that cannot even use -- as used for emergency
- 2 places because we don't even have an AC or a decent
- 3 warming system in place.
- 4 But I tell you that today the
- 5 challenge is to work together as a community to
- 6 develop a plan together. That is the challenge.
- 7 I'm not asking for a blank check.
- 8 I'm not asking to take my word for it. I'm asking
- 9 for the community to come together to work on a
- 10 plan. And after the next few months in September
- 11 and after we take, of course, meetings in the
- 12 community, because community meetings haven't
- 13 happened, and we're listening to develop a
- 14 proposal. But nothing for us is done without us.
- 15 And I tell you that you have my commitment, and my
- 16 track record speaks for itself, that we're no
- 17 longer going to allow TIF dollars to subsidize
- 18 corporations like Target. And I understand because
- 19 I've seen it with my own eyes, and, yes, I've been
- 20 critic of the TIF program because it has not been
- 21 done to help our community, but to enrich very few
- 22 agendas. That is not what we're trying to propose 23 here.
- 24 This is a proposal that is meant to

Page 78

- 1 be an anti-displacement proposal for the community
- 2 to develop it with us, with the City of Chicago. I
- 3 want to just be very clear what we're doing here.
- 4 I'm not asking for your support. I'm not asking
- 5 for your position. I'm asking for your
- 6 participation. I am asking for working as a
- 7 community to address a challenge that is a global
- 8 challenge, is a national challenge.
- 9 But I will tell you that our
- 10 community has fought hard anti-displacement,
- 11 against gentrification that happen in the Pilsen
- 12 community. And I'm proud to represent a community
- 13 that fights where many, many projects are possible
- 14 and are unique in our ward, and we must continue to
- 15 fight with housing co-ops, with our decisions like
- 16 the 18th and Peoria. And I tell you that it does
- 17 matter what we do with the money. If we would not
- 18 have acted on 18th and Peoria -- I see a realtor
- 19 challenge me on that. I tell you if we would allow
- 20 for hundred luxury units, your property taxes would
- 21 have gone even higher with luxury housing because
- 22 that is unfortunately a broken property tax system
- 23 that I personally have challenged. And I dare
- 24 anybody to say that I have not fight for

- Page 80 1 since I been in office. And I recognize that the
- 2 history of TIF has been a TIF a complicated and
- 3 often neglectful story. But during my time in
- 4 office, all commitments have done to make sure that
- 5 we help those who want to stay. And my priority
- 6 will be to give back those property taxes to those
- 7 who have paid, to generational wealth that wants to
- 8 continue in our community. And we want to make
- 9 sure that we work as a community to continue to use
- 10 TIF responsibly and accountable.
- 11 But if this amendment -- this
- 12 amendment is not welcome by our community, of
- 13 course you have my commitment to respect the will
- 14 of the community just as I done before. My track
- 15 record is clear.
- 16 And I'm asking today for the Pilsen
- 17 community to listen to one another. There's an old
- 18 indigenous phrase that says it's important to turn
- 19 up the heat, and certainly for years we have been
- 20 turning up the heat to the City of Chicago. Today
- 21 we need to do the same. But to turn up the heat to
- 22 burn our community is not an option. I want to
- 23 make sure that every single possible policy is in
- 24 front of our community for consideration. And

- 1 displacement, for making sure that the mistakes we
- 2 have taken even to the former speaker Michael
- 3 Madigan directly, and even the Supreme Court to
- 4 challenge those shameful schemes of elected
- 5 officials that using their office to make sure that
- 6 property taxes are appealed for those who can't
- 7 afford it.
- I tell you that today -- today I
- 9 tell you please listen to one another. Please
- 10 listen to one another. I'm not asking for blank
- 11 checks. I'm asking for people to listen to one
- 12 another. And that's why today we are asking for a
- 13 proposal to be considered and discussed as we done
- 14 others that eventually did not get through. What
- 15 we cannot afford is the status quo that continues
- 16 to fail day after day to people who want to stay.
- 17 My commitment unequivocally to
- 18 challenge corrupt politicians and corporations so
- 19 we do the right thing, and ultimately democracy,
- 20 the majority would prevail. I ask my neighbors,
- 21 residents of the Pilsen community to work together,
- 22 to listen to one another.
- 23 I will use just to end a few
- 24 examples of what we have been doing with the TIF

- 1 that's why I'm asking you not for a blank check;
- 2 I'm asking once again for your participation in the
- 3 next few months so that we develop a local plan to
- 4 challenge the displacement, to challenge the
- 5 corruption and the lack of accountability, to do
- 6 something unprecedented, which is to use public
- 7 dollars to fight displacement.
- It is a challenge, and it is a
- 9 challenge to City departments. The Department of
- 10 Housing have met with the small homeowners and have
- 11 accepted the challenge. And the challenge has been
- 12 met and has to be met with clear policies and
- 13 answers to the small homeowners who need funds to
- 14 stav.
- 15 Also, as you hear before me, in the
- 16 housing committee, with the zoning committee, we
- 17 already committing to make sure that we have a
- 18 subject matter hearing to hear from the assessor
- 19 about what else can we do to help on the issue of
- 20 taxes, property taxes. But the City is not going
- 21 to be sitting and watching while the community is
- 22 displaced.
- Today I ask of the Commission not to 23
- 24 write a blank check. I ask of the Commission to

Page 82

- 1 hold each other accountable so you listen to every
- 2 single voice who spoke today. So today we make a
- 3 commitment to work with the community on a plan.
- 4 And if this plan includes the TIF proposal, let it
- 5 be. If it doesn't, it doesn't. Because the will
- 6 of the community must be heard. And that is my
- 7 commitment in front of you today, to continue to
- 8 hold public meetings and in September to make a
- 9 decision as a community after we have tried
- 10 everything to save our community.
- 11 Today we need your leadership, your
- 12 participation, and your ears. We need to listen to
- 13 one another. Not to turn on one another. And
- 14 ultimately we will decide with the majority as we
- 15 have always done.
- 16 I'm honored to represent a community
- 17 that fights and will continue to fight to stay.
- 18 Thank you very much.
- 19 (Chanting "No TIF.")
- 20 CHAIRWOMAN BUTLER: Thank you, Alderman.
- 21 Commissioners, do you have any
- 22 questions for Tim or the consultants regarding
- 23 this request by the Department of Planning and
- 24 Development?

1

2

1 all of Pilsen?

- 2 MR. JEFFRIES: The amended area.
- 3 COMMISSIONER CURTIS: Okay. And how can we
- 4 quantify that?
- 5 MR. JEFFRIES: In the -- part of the
- 6 materials that were provided, there's the amended
- 7 redevelopment plan, but then there's also the
- 8 amended eligibility study in that document. It
- 9 goes through fairly exhaustively on a block-by-
- 10 block basis how many buildings were on that block
- 11 and how many of those buildings demonstrated the
- 12 factor.
- 13 In aggregate, the factors need to be
- 14 both meaningfully present and reasonably dispersed,
- 15 meaning one corner can't have 100 percent of the
- 16 vacancies and another corner have zero. It has to
- 17 be throughout.
- 18 COMMISSIONER CURTIS: When I look at the
- 19 map -- how about vacant lots? That was also a
- 20 factor that I see is an excessive number of vacant
- 21 lots.
- 22 MR. JEFFRIES: I believe that that factor is
- 23 the same, vacancies in -- or, Lisa, is that
- 24 correct?

Page 83

Commissioner Curtis.

COMMISSIONER CURTIS: Yes. Thank you.

I'm trying to better understand the

- 4 concept of a blighted community, and maybe you can
- 5 help me with that. Can we -- my understanding of a
- $\,\,$ 6 blighted community, one of the requirements is that
- 7 the equalized assessed value has decreased three
- 8 out of the last five years. Is that the case with
- 9 this area?
- 10 MR. JEFFRIES: That is one of the blighting
- 11 factors that may be present. It is not present in
- 12 Pilsen.
- 13 COMMISSIONER CURTIS: Is that one -- is that
- 14 one a factor in this consideration?
- 15 MR. JEFFRIES: No, it's not because it's not 16 present.
- 17 COMMISSIONER CURTIS: The -- one of the
- 18 factors that I see is maybe an excess amount -- an
- 19 excessive amount of vacancies. Is this -- does
- 20 this area have an excessive amount of vacancies?
- 21 MR. JEFFRIES: Yes, that is a contributing
- 22 factor in this district.
- 23 COMMISSIONER CURTIS: Is that a factor in the 23
- 24 area that we're amending, or is that a factor in

- Page 85
 COMMISSIONER CURTIS: When I look at the --
- 2 at an aerial view -- and I don't know the area that
- 3 well. I have to admit. But when I look at an
- 4 aerial view, it looks like that there is one part
- 5 of Pilsen that is heavily populated and another
- 6 part that is less populated along the Chicago River.
- 7 When I look at it, it seems that the
- 8 amended project area is the more populated of the
- 9 two. Am I correct?
- 10 MR. JEFFRIES: That's correct. The portion
- 11 along the river, which is the current boundaries of
- 12 the TIF, is industrial in nature.
- 13 COMMISSIONER CURTIS: Okay. And -- but we
- 14 are considering not that area, not the less
- 15 populated area, but the more densely populated area
- 16 as part of the TIF expansion; is that correct?
- 17 MR. JEFFRIES: That's correct. Everything in
- 18 yellow is what's under consideration.
- 19 COMMISSIONER CURTIS: Thank you.
- 20 CHAIRWOMAN BUTLER: Commissioners, other 21 questions?
- 22 Yes, Commissioner Boatright.
 - COMMISSIONER BOATRIGHT: Yes. So just a
- 24 comment -- or a statement, rather. Not a question.

Page 89

Page 86

- 1 I just want to just publicly acknowledge all the
- 2 community residents and their perspective, their
- 3 insight that was shared both today and throughout
- 4 all of our engagement to lead this process by
- 5 helping to really address the needs of long-term
- 6 businesses, residents, and property owners.
- 7 I want to remind us that, you know,
- 8 this -- part of this TIF expansion is going to
- 9 address some of those concerns that were raised
- 10 today in a thoughtful, inclusive, and a strategic
- 11 way primarily by adding another tool in the toolbox
- 12 that extends beyond the current industrial corridor
- 13 or boundaries that brings resources to businesses
- 14 that desperately need them and frankly that deserve
- 15 them to help with their work spaces, homeowners in
- 16 need of those repairs we heard about today, and
- 17 housing developers looking to maintain and create
- 18 affordable housing opportunities that are
- 40 diamananian thun albant tha annananit.
- 19 disappearing throughout the community.
- 21 their resilience, the hard work during this process

I want to just thank my staff for

- 21 their resilience, the riard work during this process
- 22 and their dedication to meaningful outcomes that23 will make Pilsen a more affordable neighborhood for
- 24 individuals that make the neighborhood what it is

- 1 rehabilitation of existing buildings -- or the
- 2 acquisition, site prep, and environmental
- 3 remediation also substantially move -- work towards
- 4 that goal as well.
- 5 CHAIRWOMAN BUTLER: So on the amended budget,
- 6 just to be clear, the housing focus is approximately
- 7 380 million of the 950 million?
- 8 MR. JEFFRIES: That's correct.
- 9 CHAIRWOMAN BUTLER: Okay. Thank you.
- 10 Are there other questions from
- 11 member of the Commission?
- 12 Yes, Commissioner Griggs.
- 13 COMMISSIONER GRIGGS: My question is
- 14 around the timing of this particular amendment to
- 15 the TIF. The initial TIF was set up in what year?
- 16 Can you state that for the record?
- 17 MR. JEFFRIES: 1998.
- 18 COMMISSIONER GRIGGS: 1988 or '98?
- 19 MR. JEFFRIES: '98.
- 20 COMMISSIONER GRIGGS: 1998. So we're now
- 21 being asked today to extend that TIF out from --
- 22 which the original was 1998. Now in 2024, we're
- 23 extending it out another 12 years?
- 24 MR. JEFFRIES: The expansion was -- the

Page 87

- 1 today. And so I just wanted to just state that
- 2 today.

20

- 3 And just, again, acknowledge all the
- 4 residents that are so passionate in providing the
- 5 important insight that we've heard today and that
- 6 we've heard over the last five community meetings.
- 7 CHAIRWOMAN BUTLER: Thank you, Commissioner
- 8 Boatright.
- 9 Chair Hatten Butler has a question.
- 10 Tim, if you could pull up the page of your
- 11 presentation that shows the expansion of the TIF.
- 12 I'm sorry. The capital, dollar commitments. Yes,
- 13 the amended budget. Thank you.
- 14 Of the -- so the proposal in front
- 15 of us would expand the original budget when the TIF
- 16 was initially approved from \$115 million to \$950
- 17 million; is that correct?
- 18 MR. JEFFRIES: That's correct.
- 19 CHAIRWOMAN BUTLER: And of the expansion of a
- 20 little bit over 800 million, how much of that is
- 21 targeted towards affordable housing?
- 22 MR. JEFFRIES: Of that -- in the line items
- 23 today, there's 200 million -- there's \$200 million
- 24 for that use specifically. But then the

- 1 extension, rather, was already approved by City
- 2 Council in October of 2022. This action is a
- 3 trailing action that will do some housekeeping
- 4 things, some technical amendments, including this
- 4 timigo, como teorimodi dinonamente, meidanig tine
- 5 budget change, as well as expand the area so that
- 6 it is a more effective tool for the remaining term
- 7 that is left in the life of the TIF.
- 8 COMMISSIONER GRIGGS: And that expansion
- 9 allows you to be able to use those TIF dollars
- 10 across a larger geographical area, correct?
- 11 MR. JEFFRIES: That's correct. And in places
- 12 where the goals of the community are more likely to
- 13 be present since the Department of Housing --
- 14 COMMISSIONER GRIGGS: Can you speak up a
- 15 little bit? Can we get --
- 16 MR. JEFFRIES: The Department of Housing is
- 17 not -- they don't -- they want to build houses
- 18 where people live. They don't want to build houses
- 19 in industrial corridors.
- 20 COMMISSIONER GRIGGS: Understood. Awesome.
- 21 Thank you very much.

- 22 CHAIRWOMAN BUTLER: Thank you.
 - Commissioners, are there further
- 24 questions or comments?

Page 90

1 Yes, Commissioner Gomez.

- 2 COMMISSIONER GOMEZ: Thank you, Chair.
- 3 My question --
- 4 CHAIRWOMAN BUTLER: Excuse me. Hold on.
- 5 Sorry.
- 6 The Commissioners are having
- 7 difficulty hearing the answers from the department,
- 8 and the department's having difficulty hearing our
- 9 questions because of comments in the -- from the
- 10 public gallery. If I could ask you just to hold
- 11 your comments, please. Thank you.
- 12 COMMISSIONER GOMEZ: I have a question around
- 13 the line item for job training.
- 14 Is there just an idea of what that
- 15 looks like? Is it a specific trade, industry? Is
- 16 there a plan for that?
- 17 MR. JEFFRIES: Well, we have an existing
- 18 program called TIFWorks that targets --
- 19 CHAIRWOMAN BUTLER: Tim, we need for you to
- 20 speak up.
- 21 MR. JEFFRIES: Sure.
- 22 CHAIRWOMAN BUTLER: Closer to the mic.
- 23 MR. JEFFRIES: The department has an existing
- 24 program called TIFWorks. It is in the process of

- Page 92 1 you describe what's envisioned? Given the original
- 2 was 52 million, it's being expanded to an amended
- 3 budget of 440 million. What types of projects are
- 3 budget of 440 fillilloff. What types of projects at
- 4 included in that expansion?
- 5 MR. JEFFRIES: These are generally City uses,
- 6 City infrastructure for nuts and bolts things like
- 7 roads, bridges, sidewalks. It can also include
- 8 things like sister agency projects; that's schools,
- 9 parks, libraries. There's a CTA station in this
- 10 area. The Pink Line runs through this TIF
- 11 district -- or will run through the TIF district,
- 12 rather. So that could be an option as well. But
- 13 this is all public infrastructure and community
- 14 services.
- 15 COMMISSIONER CURTIS: Madam Chair.
- 16 CHAIRWOMAN BUTLER: Yes, Commissioner Curtis.
- 17 please.
- 18 COMMISSIONER CURTIS: The -- I want to make
- 19 sure I understand. The amended area -- the benefit
- 20 from the amended area would be used for the entire
- 21 area, is that correct, not just for the amended
- 22 area?

1

- 23 MR. JEFFRIES: You're talking about increment
- 24 generated?

Page 91

- 1 sort of being re-branded and rethought through.
- 2 That will happen later this year. But in general,
- 3 it targets employers who are hiring new employees.
- 4 So employers in the TIF district will be able to
- 5 get access to funds to up-skill employees, retrain
- 6 them in the event that they need new skill
- 7 certifications or things like that, or hire new
- 8 staff and get them up to speed on a scale that they
- 9 might need to be a successful employee at that job.
- 10 So it's employer focused with the
- 11 funds, but employee focused on the outcomes.
- 12 COMMISSIONER GOMEZ: Just a follow-up to
- 13 that. Was there -- is there an opportunity to also
- 14 work within community organizations that do some of
- 15 this workforce training to help also meet some of
- 16 the needs from the community?
- 17 MR. JEFFRIES: Absolutely. My colleague,
- 18 Mary O'Connor, a deputy commissioner in DPD,
- 19 oversees this program. But I'll bring this back
- 20 to her and have her reach out to you later.
- 22 CHAIRWOMAN BUTLER: Another question from

COMMISSIONER GOMEZ: Perfect. Thank you.

23 Chair Hatten Butler.

21

24 Public works and improvements, could

- COMMISSIONER CURTIS: Yes.
- 2 MR. JEFFRIES: Yes. We -- I would expect
- 3 that the plurality of funds would be generated by
- 4 the industrial and used in the residential because
- 5 it's been existing for 24 years. But once funds
- 6 are generated, it's used freely throughout the
- 7 district as a whole.
- 8 COMMISSIONER CURTIS: Okay. And I assume
- 9 that the logic of having two separate TIF districts
- 10 is not -- is not logical.
- 11 MR. JEFFRIES: There's only -- this would
- 12 only be one TIF district when it's done, yes. So
- 13 it's -- I -- we think that this is most beneficial
- 14 because it reflects the totality of Pilsen as a
- 15 neighborhood and not just discrete areas of
- 16 industrial here, residential here. Both are
- 17 included within Pilsen, and both are important
- 18 factors.

- 19 COMMISSIONER CURTIS: I think I understand.
- 20 Thank you.
- 21 CHAIRWOMAN BUTLER: Other questions?
- 22 Commissioner Griggs.
 - COMMISSIONER GRIGGS: So the pulling in of
- 24 the industrial allows you to pick up tax dollars

Page 97

MEETING, 06/11/2024 Page 94 1 COMMISSIONER GRIGGS: Understood. So we're 1 from the industrial portion that can also be used 2 to support, say, the \$200 million of rehabilitation 3 of existing buildings and construction of 4 affordable housing inside the community? MR. JEFFRIES: That's correct. Because 6 Pilsen is a mature TIF, it's been in place for 20-7 7 plus years, it has significant revenue generation 8 behind it. So by expanding this rather than 8 9 creating a new TIF, we're pulling those areas in 9 you. 10 and being able to use the mature TIF as a revenue 10 11 source for the new areas. 11 12 COMMISSIONER GRIGGS: And the original TIF 13 13 district already included those overly populated 14 14 areas, those residential areas. Now bringing in 15 the industrial allows you to lessen flip-flopping 16 it? 16 call this item to a vote. 17 17 MR. JEFFRIES: Yes. 18 COMMISSIONER GRIGGS: Fair enough. 19 CHAIRWOMAN BUTLER: So to be clear, the 20 original TIF was industrial? 21 Redevelopment Plan. 21 COMMISSIONER GRIGGS: Was industrial. 22 22 MR. JEFFRIES: That's correct. CHAIRWOMAN BUTLER: And only focused on --23 24 COMMISSIONER GRIGGS: Only focused on

2 going from a \$12 million allocation to a \$200 3 million allocation that is available to the 4 residents of Pilsen through some process that DOH 5 or DPD has established for residents to be able to 6 apply for those TIF dollars? MR. JEFFRIES: Correct. COMMISSIONER GRIGGS: Okay. Awesome. Thank CHAIRWOMAN BUTLER: Thank you. Are there other questions or 12 comments from members of the Commission? (No response.) If there are no further questions or 15 comments regarding the matter before us, I will The resolution before us, the 18 Department of Planning and Development is seeking 19 approval to an Amendment No. 4 to the Pilsen Tax 20 Increment Financing Redevelopment Project Area If there are no objections from 23 members of the Commission, I move passage of this 24 item by the same roll call vote previously used to

Page 95

1 industrial.

2 CHAIRWOMAN BUTLER: Yeah.

MR. JEFFRIES: It's roughly coterminous with

4 the existing Planned Manufacturing District.

CHAIRWOMAN BUTLER: Other questions or

6 comments from members of the Commission?

7 No -- yes, please.

8 COMMISSIONER GRIGGS: There was a question --

9 CHAIRWOMAN BUTLER: Commissioner Griggs.

10 COMMISSIONER GRIGGS: -- from the gallery,

11 and since I heard it, I just want to ask it.

12 So the rehabilitation of existing

13 buildings, if I'm a homeowner in Pilsen and I have

14 a property that needs rehabilitation, these dollars

15 of the 200 million that we have here that's going

16 to eventually be allocated, those dollars, through

17 some process, are available to me to be able to

18 rehabilitate my building or property, correct?

19 MR. JEFFRIES: Yes. Those would generally be

20 allocated to that line item.

21 CHAIRWOMAN BUTLER: Tim, you need to speak up.

22 MR. JEFFRIES: Yes. Those -- those uses

23 would be generally allocated to this line item of

24 the budget.

1 establish quorum.

2 Any objections, Members of the

3 Commission?

COMMISSIONER CURTIS: I'm opposed.

CHAIRWOMAN BUTLER: Okay. Let the record

6 reflect that Commissioner Curtis is voting no on

7 this item.

8 (Applause.)

Given that we have a quorum, the

10 motion is approved.

So new items of business.

12 Commissioners, for the first item of new business

13 on today's agenda, the Department of Planning and

14 Development is seeking authority to negotiate a

15 redevelopment agreement with Revolution Workshop

16 for the re- -- for redevelopment of the property

17 located at 3410 West Lake Street in the Chicago/

18 Central Park Tax Increment Financing Redevelopment

19 Project Area, and to recommend to the City Council

20 of the City of Chicago the designation of

21 Revolution Workshop as developer.

Emily Kish will provide a brief

23 description of this request on behalf of the

24 Department of Planning and Development.

MS. KISH: Good afternoon, Commissioners.

- 2 My name is Emily Kish. I am a financial planning
- 3 analyst with the Department of Planning and
- 4 Development's Bureau of Economic Development.
- 5 I am here before you today with a
- 6 resolution requesting authority for the Department
- 7 of Planning and Development to negotiate a
- 8 redevelopment agreement with Revolution Workshop
- 9 for redevelopment of the property located at 3410
- 10 West Lake Street, and to recommend to the City
- 11 Council of the City of Chicago the designation of
- 12 Revolution Workshop as developer.
- 13 Revolution Workshop is a 2023 Round
- 14 2 Community Development Large Grant finalist that
- 15 has been awarded TIF funds.
- 16 As mentioned, the project is located
- 17 at 3410 West Lake Street in East Garfield Park
- 18 community area, the Chicago/Central Park TIF, and
- 19 the West Planning Area. The project is in Ward 28
- 20 and has received letters of support from Aldermen
- 21 Ervin, Beale, and Burnett.
- 22 The parcel highlighted in red is the
- 23 project location at the northwest corner of the

Page 100

Page 101

- Upon execution of the RDA, Revolution 1
- 2 Workshop intends to complete the project within a 3 year.
- 4 Revolution Workshop has retained
- 5 Future Firm, a registered M/WBE business, as the
- 6 project architect. The selection process for the
- 7 GC is underway.
- 8 The total project cost is
- 9 approximately \$3.6 million. Beyond the City's
- 10 contribution of roughly \$2.5 in TIF funds,
- 11 Revolution Workshop has committed \$90,603 of
- 12 its own funds and secured a permanent loan of
- 13 \$1 million from the Illinois Facilities Fund, or
- 14 IFF.
- 15 As mentioned, the department will
- 16 provide a TIF grant of roughly \$2.5 million,
- 17 representing approximately 70 percent of the total
- 18 project cost.
- 19 The developer will be paid through
- 20 an escrow at 30, 60, and 90 percent of construction
- 21 completion milestones with the remaining 10 percent
- 22 paid upon receipt of the certificate of completion.
- The escrow agreement will be
- 24 intersection of Homan Avenue and Lake Street on the 24 finalized and executed along with the redevelopment

- 1 northern edge of Garfield Park.
- This is an exterior view of the
- 3 building's south facade on Lake Street. The 14,704
- 4 square foot building exterior will remain intact
- 5 apart from a few window additions. The mural will
- 6 remain.
- 7 This is an interior view of the
- 8 existing building, which is the focus of the
- 9 rehabilitation.
- 10 Revolution Workshop is a nonprofit
- 11 social enterprise providing free pre-apprenticeship
- 12 construction training for unemployed or under-
- 13 employed people ages 18 to 40 in partnership with
- 14 area businesses.
- 15 They are proposing to rehab their
- 16 14,704 square foot building on Lake Street to
- 17 accommodate new learning spaces for new career
- 18 pathways, renovated staff offices, expanded social
- 19 enterprise facilities, new lobby areas, and
- 20 upgraded MEP systems.
- 21 They requested and have been
- 22 conditionally approved for roughly \$2.5 million
- 23 in TIF funds to complete the roughly \$3.6 million
- 24 rehabilitation project.

- 1 agreement.
- The compliance period for this
- 3 agreement will be five years, and Revolution
- 4 Workshop will be required to comply with all
- 5 prevailing wage, city residency, and M/WBE
- 6 construction requirements.
- 7 Here are renderings of the proposed
- 8 interior rehab, which will include reorganizing the
- 9 building's floor plan to run east-west thereby
- 10 increasing the size and flexibility of the main
- 11 shop. New openings in the building's exterior
- 12 west wall will increase natural light, and new
- 13 mezzanines will take advantage of the building's
- 14 height and spacious structure, creating unique
- 15 overlooks for trainee community building and office
- 16 breakouts.
 - This project will be a vital
- 18 investment in existing institutional uses and job
- 19 training programs serving the East Garfield Park
- 20 community, which are key goals of the Chicago/
- 21 Central Avenue Redevelopment Area Plan.
- 22 The rehabilitation work funded by
- 23 the TIF grant will provide additional program
- 24 offerings and augmented space to better serve

Page 105

Page 102

1 graduates and accommodate more trainees.

- When complete, Revolution Workshop
- 3 expects to serve over 100 alumni and more than 45
- 4 additional individuals each year as well as launch
- 5 the Construction Professional Pre-Apprenticeship
- 6 Program, which will prepare graduates for drafting
- 7 and project manager careers, and R-Contracting,
- 8 which will partner Revolution Workshop with
- 9 organizations like Habitat for Humanity, to build
- 10 and renovate homes sold to low-income residents.
- 11 As previously stated, the project
- 12 has received letters of support from 28th Ward
- 13 Alderman -- 28th Ward Alderman Ervin as well as
- 14 Aldermen Burnett and Beale.
- 15 In conclusion, the Department of
- 16 Planning and Development thoroughly reviewed the
- 17 project and the development team and recommends a
- 18 resolution requesting authority to negotiate a
- 19 redevelopment agreement with Revolution Workshop
- 20 and to designate them as the developer.
- 21 Thank you for your time. The
- 22 developer and I are happy to answer any questions
- 23 you may have.
- 24 CHAIRWOMAN BUTLER: Thank you.

1 increment?

- 2 MS, KISH: No. I don't believe so.
- 3 COMMISSIONER THOMAS: That seems to be a
- 4 little backwards with a TIF.
- 5 MS. KISH: Well, the nonprofit is registered.
- 6 COMMISSIONER THOMAS: It is registered as a 7 nonprofit.
- 8 MS. KISH: Right.
- 9 COMMISSIONER THOMAS: I looked at it.
- 10 MS. KISH: Yes.
- 11 COMMISSIONER THOMAS: So it doesn't pay
- 12 taxes?
- 13 MS. KISH: The nonprofit itself does not pay
- 14 taxes.
- 15 COMMISSIONER THOMAS: So it's not creating --
- 16 it's not -- the improvements are not creating
- 17 additional increment in the TIF?
- 18 MS. KISH: I would have to check the PIN
- 19 itself to see if it is registered as --
- 20 COMMISSIONER THOMAS: It can't be if it's
- 21 not -- they're not paying taxes.
- 22 MS. KISH: Well, the entity cannot pay taxes
- 23 and then the parcel --
- 24 COMMISSIONER THOMAS: Who owns -- who owns

- 1 If present, I would like to invite
- 2 Alderman Ervin to make a statement on the project?
- 3 (No response.)
- 4 Have we received a letter of support
- 5 from the alderman?
- 6 MS. KISH: Yes.
- 7 CHAIRWOMAN BUTLER: Great. Thank you.
- 8 Commissioners, do you have any
- 9 questions for Emily regarding this request by the
- 10 Department of Planning and Development?
- 11 Commissioner Thomas.
- 12 COMMISSIONER THOMAS: Thank you. Good
- 13 afternoon.
- 14 I love the cause of what Revolution
- 15 Workshop does. Can you tell me what -- with a TIF
- 16 grant, does the entity that receives the grant
- 17 create increment, tax increment?
- 18 MS. KISH: They're a nonprofit. So I don't
- 19 believe --
- 20 COMMISSIONER THOMAS: But we're -- we're
- 21 giving grant --
- 22 MS. KISH: Oh, yes.
- 23 COMMISSIONER THOMAS: We're giving TIF money
- 24 to a non- -- so does this PIN -- these PINs create

- 1 the --
- 2 MS. KISH: Revolution Workshop.
- 3 COMMISSIONER THOMAS: The not-for-profit.
- 4 MS. KISH: Manny, do you want to --
- 5 CHAIRWOMAN BUTLER: Is someone --
- 6 MS. KISH: I'm going to defer to Manny
- 7 Rodriguez from Revolution Workshop.
- 8 COMMISSIONER THOMAS: That's not going to
- 9 help.
- 10 MR. RODRIGUEZ: Hello.
- 11 CHAIRWOMAN BUTLER: Please introduce
- 12 yourself. Thank you.
- 13 MR. RODRIGUEZ: I'm Manny Rodriguez,
- 14 executive director of Revolution Workshop.
- 15 So to answer your question,
- 16 Commissioner, we do not pay any property tax on
- 17 those parcels. We just were awarded, I want to say
- 18 at the beginning of this year, property tax
- 19 exemption.
- 20 CHAIRWOMAN BUTLER: Commissioner Thomas, any
- 21 follow-up?
- 22 COMMISSIONER THOMAS: Yes. I'm just confused
- 23 on how we -- how we award TIF grants to locations
- 24 that are not contributing to the TIF.

Page 106

- 1 MS. KISH: So this was awarded through the
- 2 Community Development Large Grant process. We're
- 3 using TIF funds as the funding source for that. We
- 4 are awarding the redevelopment project itself with
- 5 the TIF funds.
- 6 CHAIRWOMAN BUTLER: Commissioner Curtis.
- 7 COMMISSIONER CURTIS: Just to follow up on
- 8 that. Are there other ways that we see this
- 9 project increasing tax -- incremental tax revenue
- 10 besides the property taxes?
- 11 MS. KISH: It's not generating increment.
- 12 It is benefiting the community.
- 13 COMMISSIONER CURTIS: And by generating --
- 14 by benefiting the community, does that generate
- 15 additional tax revenue in some manner?
- 16 MS. KISH: It employs people in the
- 17 community.
- 18 COMMISSIONER CURTIS: Just trying to help.
- 19 CHAIRWOMAN BUTLER: Yes. Commissioner
- 20 Boatright, please.
- 21 COMMISSIONER BOATRIGHT: Thanks. And we'll
- 22 kind of bifurcate the answer. For us, it's beyond
- 23 just the increment. It's the community benefit,
- 24 right, and the impact of the overall goal. Right?

- Page 108 1 the question from the increment perspective. But
- 2 the district that it is in has sufficient liquidity
- 3 to be able to support a project like this without
- 3 to be able to support a project like this withou
- 4 having to rely on the project PINs itself to
- 5 generate the money for it.
- 6 And as the Commissioner said,
- 7 there's significant benefits, including from, you
- 8 know, elevating the trades with a minority focus
- 9 and to recidivism that make this a solid project
- 10 that the City -- the department wants to support.
- 11 COMMISSIONER THOMAS: Thank you. That
- 12 actually answers my question.
- 13 CHAIRWOMAN BUTLER: Great. Thank you.
- 14 Commissioners, any additional
- 15 questions or comments?
- 16 Yes. Go ahead, Commissioner Zayas.
- 17 COMMISSIONER ZAYAS: I'd like to say that the
- 18 opportunity for residents who are training for
- 19 jobs, eventually they become employed.
- 20 COMMISSIONER BOATRIGHT: Contribute back.
- 21 COMMISSIONER ZAYAS: And then they can
- 22 eventually buy houses in the area, those things
- 23 that develop the area as well.
- 24 COMMISSIONER BOATRIGHT: Right.

Page 107

- So we're talking about workforce
- 2 development, which ultimately creates a pipeline
- 3 for improvements for our outcomes, right, within
- 4 the area. Job creation. Those are all components
- 5 that I just want to kind of magnify. While we're
- 6 not talking about immediate increment because
- 7 they're not paying property taxes from that
- 8 perspective, we're talking about maximum benefit
- 9 for that area with the pipeline and job creation
- 10 opportunity in the work that Revolution Workshop is
- 11 doing.
- 12 Tim wants to chime in specifically
- 13 answering the increment question.
- 14 MR. JEFFRIES: For the record, Tim Jeffries,
- 15 Managing Deputy Commissioner.
- 16 Yeah, I think that when we look at
- 17 these projects, it's often wholistic, and we look
- 18 at it from a project first mentality. We're trying
- 19 to understand what the project is and is it
- 20 something that the development should be supporting
- 21 because it meets our requirements and it provides
- 22 clear community benefits and so on, and then we
- 23 match it to a source.
- 24 So in this case -- and I understand

- COMMISSIONER ZAYAS: So I'd like --
- 2 COMMISSIONER BOATRIGHT: Generating their own
- 3 increment in different ways.
- 4 CHAIRWOMAN BUTLER: Yes, Commissioner Griggs.
- 5 COMMISSIONER GRIGGS: I have more of a
- 6 comment just in general. The work that Revolution
- 7 Workshop does on the West Side of Chicago and the
- 8 folks that they bring from across the city, in my
- 9 life, outside of being a Commissioner here, I get
- 10 to run a construction company that also has brought
- 11 many of their students out to our job sites, and
- 12 they do a fantastic job of taking young men and
- 13 women who grew up in some of the same communities
- 14 in Austin and North Lawndale and Cabrini-Green,
- 15 where I grew up, and giving them an opportunity.
- 16 So I look at this as a -- you know,
- 17 although it may not be a particular project that
- 18 gives or distributes to the TIF, it is a project
- 19 that is one that's going to help support TIF over
- 20 the long haul when you put those folks back into a
- 21 working economy with good jobs and buying homes in
- 22 those communities. I mean, that's really what
- 23 building up generational wealth within our
- 24 community is about.

Page 110 So I really want to commend 2 Revolution Workshop for the work that they continue 3 to do across the city. We need more organizations 4 like theirs doing the work that they to. MS. KISH: Thank you. CHAIRWOMAN BUTLER: Any other questions or 7 comments from members of the Commission? 8 Yes. Commissioner Gomez. 9 COMMISSIONER GOMEZ: I also just wanted to --10 I also just wanted to echo my fellow Commissioner 11 here. I'm very familiar with Revolution Workshop 12 and Manny's work, and I really commend them also in 13 terms of what they do for the community, the work-14 force training that they do and the impact that 15 they make. And I think this is really a unique way 16 to ensure that we're giving back to an organization 17 that gives back to the community that will then 18 transform to jobs and to small business growth. So 19 I think this is great. Thank you. 20 CHAIRWOMAN BUTLER: Any other questions or 21 comments from members of the Commission? 22 (No response.) 23 If there are no further questions or 24 comments regarding the matter before us, I will

Page 112 1 meeting. That was the first item on our agenda, 2 request approval of the minutes from our previous 3 meeting held on May 14, 2024. Commissioners have had the 5 opportunity to review the minutes, and if there are 6 no corrections, I move passage of this item by the 7 same roll call vote previously used to establish 8 quorum. 9 Any corrections or ... 10 (No response.) 11 Great. Okay. The motion has been 12 approved. The minutes are approved. We will now move to item B on our 14 agenda under New Business. 15 Commissioners, for the next item, 16 the Department of Housing is seeking authority to 17 negotiate a redevelopment agreement between Legends 18 A-3, LLC, or related entity, for the redevelopment 19 of the property located at 4520 South State Street 20 in the 47th/State Tax Increment Financing 21 Redevelopment Project Area, and to recommend to the 22 Chicago City Council the designation of Legends 23 A-3, LLC, or related entity, as the developer.

Page 111

1 call this item to a vote.

The resolution before us, the

3 Department of Planning and Development is seeking

4 authority to negotiate a redevelopment agreement

5 with Revolution Workshop for redevelopment of the

6 property located at 3410 West Lake Street in the

7 Chicago/Central Park Tax Increment Financing

8 Redevelopment Project Area, and to recommend to the

9 City Council of the City of Chicago the designation

10 of Revolution Workshop as developer.

11 If there are no objections, I move

12 passage of this item by the same roll call vote

13 previously used to establish quorum.

14 Commissioner Gomez is abstaining

15 from voting on this item.

Are there any other abstentions, or

17 are there any objections?

18 (No response.)

19 The motion is approved. Thank you.

20 MS. KISH: Thank you.

21 CHAIRWOMAN BUTLER: Now, Commissioners,

22 earlier in the meeting I don't think I could hear

23 myself, so we're going to go back and belt and

24 suspenders approve the minutes of the May 14th

Page 113

1 believe that Commissioner Griggs has a statement to

Before any further discussion, I

2 make to the body.

3 COMMISSIONER GRIGGS: Thank you, Madam Chair.

4 I need to recuse myself from this

5 particular session. I am the -- one of the owners

6 of GMA Construction Group, and we are the general

7 contractor for this particular deal. So I think

8 it's important that I recuse myself from this

9 particular vote.

10 CHAIRWOMAN BUTLER: Thank you, Commissioner.

11 Please let the record reflect that

12 Commissioner Griggs is recusing himself from this

13 agenda item B.

14 Katrina Collins will now provide a

15 brief description of this request on behalf of the

16 Department of Housing.

17 MS. COLLINS: Hello. Good afternoon.

18 For the record, again, my name is

19 Katrina Collins. I'm a financial planning analyst

20 with the Department of Housing.

21 Today I will be presenting Legends

22 South A-3 with the requested actions of developer

 $23\,$ designation and TIF funding. I'm joined today by

24 Greg Olson from The Michaels Organization, Peter

Page 114

- 1 Levavi from Brinshore, Anthony Alvarez and Lee
- 2 Pratter from Chicago Housing Authority.
- 3 The project is located at 4520 South
- 4 State Street in the 3rd Ward under Alderwoman Pat
- 5 Dowell. It is located in the 47th and State TIF
- 6 District. And I do want to mention Alderwoman
- 7 Dowell, we do have a letter of support from her.
- 8 She was here earlier, but she had to excuse
- 9 herself, so ...
- 10 Seen is the development site for
- 11 Legends South A-3. The property is unimproved
- 12 vacant land located at the corner of South State
- 13 Street and East 45th Street.
- 14 The project area is generally bound
- 15 by West 45th Street on the north, South State
- 16 Street on the east, West 47th Street on the south,
- 17 and South Federal Street on the west.
- 18 The property consists of six parcels
- 19 that are site controlled by CHA. The property was
- 20 formerly home to the Robert Taylor Homes, a Chicago
- 21 Housing Authority public housing development.
- 22 Legends South is the sixth phase in the
- 23 redevelopment of the former Robert Taylor Homes.
- 24 It is the third on-site phase that will be

- 1 for Transformation Robert Taylor Homes
- 2 Redevelopment Plan.
- 3 The project will provide 42 new
- 4 affordable housing units. The development will
- 5 reduce vacant and underutilized property. And
- 6 the construction of the building will create
- 7 approximately 250 temporary construction jobs and
- 8 10 permanent jobs after construction is complete.
- 9 The developer has presented the plan
- 10 for Legends South A-3 to the Robert Taylor Working
- 11 Group, which includes public housing resident
- 12 leadership, community residents, and community
- 13 stakeholders, on multiple occasions since 2019.
- 14 They have been continuing community engagement and
- 15 have presented the project to the community with
- 16 project progress. The redevelopment of the former
- 17 Robert Taylor Homes site has been on the forefront
- 18 of the Bronzeville community since the last high-
- 19 rise was demolished in the early 2000s.
- These are the renderings of the
- 21 development. The development includes new
- 22 construction of two buildings. The top image is
- 23 a four-story corridor elevator building that will
- 24 house 40 units and will incorporate commercial

- 1 constructed within the footprint of Robert Taylor
- 2 Homes. With mixed income and mixed use, the
- 3 project will continue the development of
- 4 Bronzeville bringing desirable affordable and
- 5 market-rate units to the community in conjunction
- 6 with providing replacement housing for 21 Chicago
- 7 Housing Authority families.
- 8 The project site is well located to
- 9 community amenities, most within walking distance.
- 10 The location has easy access to public transit; the
- 11 47 CTA bus runs on a 24/7 schedule and is located
- 12 near the Red and Green lines. This development is
- 13 located between the 43rd Street corridor and 47th
- 14 Street corridor which are both planning efforts
- 15 supported by the City of Chicago to help foster
- 16 community and economic growth.
- 17 A few of the public benefits.
- 18 Excuse me. This project aligns with the 47th/
- 19 State TIF goal by helping redevelop the site
- 20 comprising of the former Robert Taylor Homes
- 21 housing development as a mixed-income residential
- 22 community with appropriate neighborhood commercial23 facilities, employment centers, and community uses
- 24 as set forth in the Chicago Housing Authority Plan

- Page 117

 1 space on the first floor along State Street. The
 - 2 bottom image is a three-story walkup building that
 - 3 brings 12 units to the development.
 - 4 Units will be open concept with
 - 5 vinyl flooring. All units will have in-unit
 - 6 washer/dryer, dishwasher, and Energy Star compliant
 - 7 appliances. The project will include a management
 - 8 office, community room, fitness room, and one-on-
 - 9 one bike storage.
 - 10 The project will provide a total
 - 11 of 45 parking spaces; 6 will be reserved for the
 - 12 commercial space development and 39 spaces are for
 - 13 the residents of the building. A resident plaza
 - 14 will be located on the north end of the project.
 - 15 The table provides a detail of the
 - 16 proposed project rental unit profile. The subject
 - 17 property will provide a total of 52 units. 42 will
 - 18 be affordable to households earning no more than 60
 - 19 percent area median income. These units will
 - 20 satisfy the Chicago Affordable Housing Ordinance,
 - 21 which requires 20 percent affordable units in
 - 22 projects receiving TIF assistance.
 - 23 There will be 19 one-bedrooms, 27
 - 24 two-bedrooms, and 6 three-bedrooms. 21 of the

1 units will receive subsidy from CHA. And the

- 2 project has over 20 percent accessible or adaptable
- 3 units to persons with disabilities.
- 4 The org chart provided by the
- 5 developer shows the developer entities. The
- 6 developer entity/owner of this project will be
- 7 Legends A-3, LLC. The general contractor is GMA,
- 8 which was founded in 2009; they're licensed,
- 9 bonded, and insured in Illinois. They are a
- 10 minority- and veteran-owned small business located
- 11 in Chicago. GMA is fully integrated to provide
- 12 general contracting, construction, construction
- 13 management, design build and value engineering
- 14 services.
- 15 The property manager will be
- 16 Michaels Management. They currently service over
- 17 145,000 residents in 400 communities over 35
- 18 states. Their experience includes repositioning
- 19 troubled assets, brand new lease-ups, and in-depth
- 20 relocation plans for properties undergoing
- 21 renovations. Their top priority is resident
- 22 satisfaction proven by high occupancy levels.
- 23 topnotch facilities, facility upkeep and
- 24 maintenance, innovative marketing, and financial

- Page 120 1 decades ago. They have over 80 projects in their
- 2 portfolio with experience of new construction,
- 3 rehabilitation, and historic renovations. Their
- 4 experience includes affordable and market-rate
- E dayalanmenta for familiae and conjure
- 5 developments for families and seniors.
- 6 The Michaels Organization has almost
- 7 four decades of development experience with
- 8 presence across the United States. The projects
- 9 involve new construction and rehabilitation that
- 10 range from single tax credit communities to
- 11 full-scale mixed-income, mixed-financed
- 12 neighborhood revitalizations.
- 13 Together these organizations have
- 14 created a joint venture, BMT-I, LLC. BMT has
- 15 partnered with consultant Imagine Development Group
- 16 to embrace a local firm who's familiar with the
- 17 community needs in the City of Chicago.
 - And then the consultant, as
- 19 mentioned, Imagine Development Group, is a local
- 20 Chicago MBE firm with experience in market-rate,
- 21 mixed-income, and affordable housing developments.
- 22 In addition to the up to amount of
- 23 \$10 million in TIF funding, DOH will be providing
- 24 multifamily loans of \$2.6 million and \$1.5 million

Page 119

18

- 1 sustainable properties with experience in
- 2 affordable and mixed-income developments. Excuse
- 4 The architect is Landon Bone Baker
- 5 Architect. They're a full-service architectural
- 6 firm design -- that design for multifamily
- 7 affordable and mixed-income housing as well as
- 8 neighborhood development. Their experience has
- 9 completed over 5,000 multifamily units and 3200
- 10 units of LIHTC. Landon Bone has partnered with
- 11 MBE/WBE firm Brooks Architecture. Brooks has
- 12 experience with providing design, urban planning,
- 13 consulting, and project management with a diverse
- 14 portfolio that has designed and managed for several
- 15 different Chicago entities, including CPS, CHA,
- 16 CTA, University of Illinois, City Colleges of
- 17 Chicago, and Public Building Commission of Chicago.
- 18 The attorney is Applegate & Thorne-
- 19 Thomsen. They've represented many affordable
- 20 housing developments within Chicago. They're known
- 21 as the go-to law firm for community development
- 22 projects.
- 23 The developer is Brinshore
- 24 Development, which was founded approximately three

- Page 121 1 in tax credits that will generate \$13.7 million in
- 2 tax credit equity.
- 3 The uses of funds include
- 4 approximately 1.9 million for acquisition of lots
- 5 currently owned by CHA and 28.4 million in
- 6 construction costs with a \$1.3 million contingency.
- 7 The final -- the total development cost is
- 8 approximately \$40 million.
- 9 The timeline here today, CDC, we are
- 10 on track to go to full finance intro in July with
- 11 council passage in September with an estimated
- 12 closing of November, which will allow construction
- 13 to begin in December with estimated construction
- 14 completion by May of 2026.
- Our request today, we are requesting
- 16 support for the allocation of up to \$10 million in
- 17 TIF funds and the requested -- request to designate
- 18 Legends A-3, LLC, or related entity, as the
- 19 developer.

- 20 And that concludes my presentation.
- 21 If there are any questions ...
- 22 CHAIRWOMAN BUTLER: Thank you.
 - Just as a point of clarification, I
- 24 believe the timeline should read for CDC June of

Page 122

1 2024. I believe the page said June 2023.

- MS. COLLINS: Oh, I didn't think I had a
- 3 year. Oh, yes. Correct. That's a typo. Thank
- 4 you.
- 5 CHAIRWOMAN BUTLER: Okay. Great. Thank you.
- 6 Just for clarification.
- Alderman Dowell was here earlier
- 8 today, and she could not stay for this meeting.
- 9 She asked me to relay to members of the Commission
- 10 that she is in full support of this request.
- 11 Commissioners, do you have any
- 12 questions for Katrina regarding this request by the
- 13 Department of Housing?
- 14 Commissioner Curtis.
- 15 COMMISSIONER CURTIS: Yes. Just to clarify,
- 16 the owner of the building will be Legends A-C --
- 17 A-3?
- 18 MS. COLLINS: A-3, LLC, correct.
- 19 COMMISSIONER CURTIS: Okay. And they are a
- 20 privately owned company? They are not a not-for-
- 21 profit?
- 22 MS. COLLINS: Legends A-3 specifically was
- 23 created -- the entity was created for this project.
- 24 So no.

1 State Street in the 47th/State Tax Increment

- 2 Financing Redevelopment Project Area, and to
- 3 recommend to the Chicago City Council the
- 4 designation of Legends A-3, LLC, or related entity,
- 5 as the developer.
- If there are no objections, I move
- 7 passage of this item by the same roll call vote
- 8 previously used to establish quorum with the
- 9 exception of Commissioner Griggs, who has recused
- 10 himself from this item. Are there any additional
- 11 recusals or objections?
- 12 (No response.)
- 13 Hearing none, the motion is
- 14 approved. Thank you.
- 15 Commissioners, for the next item,
- 16 the Department of Housing is seeking authority
- 17 to negotiate a redevelopment agreement with
- 18 Preservation of Affordable Housing, Inc., or a
- 19 related entity, for redevelopment of the property
- 20 located at 4431 North Clifton, 27 -- excuse me, 927
- 21 West Wilson, 900 West Windsor, 847 West Sunnyside,
- 22 4130 North Kenmore in the Wilson Yard Tax Increment
- 23 Financing Redevelopment Project Area, and to
- 24 recommend to the City Council of the City of

Page 123

- COMMISSIONER CURTIS: But they are a for-
- 2 profit corporation?
- MS. COLLINS: Can I ask somebody from the
- 4 development team to confirm?
- MR. OLSON: Hi. My name is Greg Olson,
- 6 regional vice president with Michaels Development
- 7 Company.
- This is a single-purpose entity,
- 9 which most tax credit projects are developed under,
- 10 and a single-purpose LLC. This is a limited
- 11 liability company that will pay property taxes to
- 12 the City of Chicago.
- 13 COMMISSIONER CURTIS: Thank you. That's all.
- 14 CHAIRWOMAN BUTLER: Any additional questions
- 15 or comments from members of the Commission?
- 16 (No response.)
- 17 If there are no further questions or
- 18 comments regarding the matter before us, I will
- 19 call this item to a vote.
- 20 The resolution before us, the
- 21 Department of Housing is seeking authority to
- 22 negotiate a redevelopment agreement between
- 23 Legends A-3, LLC, or a related entity, for the
- 24 redevelopment of the property located at 4520 South

- 1 Chicago the designation of Preservation of
- 2 Affordable Housing, Inc., or a related entity,
- 3 as developer.
- Ryan Slattery will provide a brief
- 5 description of this request on behalf of the
- 6 Department of Housing.
- 7 MR. SLATTERY: Thank you, Chair.
- Good afternoon, Chair Butler, CDC
- 9 Commissioners. For the record, my name is Ryan
- 10 Slattery, and I'm a financial planning analyst for
- 11 the Department of Housing.
- 12 I'm here today to present Heart of
- 13 Uptown Apartments. Alderwoman Clay was here until
- 14 3:00 this afternoon. Unfortunately, she had to
- 15 step out to pick up her child. But she is very
- 16 supportive of this project.
- 17 Also with me today is the
- 18 development team, Bill Eager and Kathleen Day from
- 19 POAH and then Pedro Morales from Voice of the
- 20 People Uptown to answer any questions you have at
- 21 the end.
- 22 So the project area is located in
- 23 the 46th Ward in the Uptown community area, and
- 24 four of the five buildings are within the Wilson

1 Yard TIF district.

Page 126

- 2 For context, here are the four
- 3 buildings that are within the Wilson Yard TIF
- 4 district. And then the fifth building is
- 5 outside -- it's actually within the RPM TIF
- 6 district. But it will not receive TIF funds as
- 7 part -- but it is part of the larger project that
- 8 will use additional resources in order to redevelop
- 9 it.
- 10 So this is the current conditions of
- 11 the exteriors of these buildings. This is 847 West
- 12 Sunnyside. Here is 927 West Wilson. And that's
- 13 around the corner from 900 West Windsor. And then
- 14 the courtyard building at 4437 North Clifton. And
- 15 then finally the 4130 North Kenmore.
- 16 The applicant is a joint venture
- 17 between POAH and Voice of the People, as I said.
- 18 The project includes the rehabilitation of five
- 19 buildings that make up the HUPA. The 2024 rehab
- 20 will prioritize repairs and upgrades for major
- 21 building systems, including replacement of roofs,
- 22 replacement of windows, masonry repairs, repairs to
- 23 plumbing infrastructure, upgrades of HVAC equipment
- 24 to better -- for better performance and greater

Page 128

Page 129

- 1 to designate POAH, or a related entity, as
- 2 developer.
- 3 Thank you for your time. And I'm
- 4 happy to answer any questions you might have.
- 5 CHAIRWOMAN BUTLER: Thank you, Ryan.
- 6 If present, I would like to invite
- 7 Alderperson Clay to make a statement on the
- 8 project.
- 9 MR. SLATTERY: She was here. She had to
- 10 leave to pick up her child. But she's very
- 11 supportive of the project.
- 12 CHAIRWOMAN BUTLER: Great. Thank you.
 - And we have a letter of support on
- 14 file?

13

16

- 15 MR. SLATTERY: Yes.
 - CHAIRWOMAN BUTLER: Thank you.
- 17 Commissioners, do you have any
- 18 questions for Ryan regarding this request by the
- 19 Department of Housing?
- 20 (No response.)
- 21 If there are no further questions
- 22 or comments regarding the matter before us, I will
- 23 call this item to a vote.
- 24 The resolution before us, the

Page 127 1 efficiencies, and then unit interiors and common

- 2 area upgrades.
- 3 POAH is requesting up to \$11.5
- 4 million, or approximately 23 percent of the total 5 development costs.
- 6 So here's the unit mix breakout of
- 7 the 103 affordable units consisting of studios to
- 8 three-bedrooms all below 80 percent AMI.
- 9 So here's the sources and uses tab.
- 10 Along with the TIF, the project will have a private
- 11 loan, assumed debt, reinvestment of buildings.
- 12 There will be IHDA soft funds and then tax credit
- 13 equity from a 4 percent LIHTC deal that is going
- 14 through IHDA. The hard costs per unit are
- 15 approximately \$215,000 per unit.
- 16 The development team of POAH and
- 17 Voice of the People are also included with the
- 18 architect of record, LBBA, the attorney is
- 19 Applegate Thorne & Thomsen, the syndicator BFIM,
- 20 and the lender R4 Capital.
- 21 So the requested -- the request
- 22 before you today is to grant authority to negotiate
- 23 a redevelopment agreement with Preservation of
- 24 Affordable Housing, Inc., or a related entity, and

- 1 Department of Housing is seeking authority to
- 2 negotiate a redevelopment agreement with
- 3 Preservation of Affordable Housing, Inc., or a
- 4 related entity, for redevelopment of the property
- 5 located at 4431 North Clifton, 927 West Wilson,
- 6 900 West Windsor, 847 West Sunnyside, 4130 North
- 7 Kenmore in the Wilson Yard Tax Increment Financing
- 8 Redevelopment Project Area, and to recommend to the
- 9 City Council of the City of Chicago the designation
- 10 of Preservation of Affordable Housing, Inc., or a
- 11 related entity, as developer.
- 12 If there are no objections, I move
- 13 passage of this item by the same roll call vote
- 14 previously used to establish quorum.
- 15 Are there any abstentions or
- 16 objections?
- 17 (No response.)
- 18 Hearing none, the motion is
- 19 approved. Thank you.
- 20 MR. SLATTERY: Thank you so much.
- 21 CHAIRWOMAN BUTLER: Commissioners, before we
- 22 move to the next item on the agenda, Cindy Roubik
- 23 from the Department of Planning and Development
- 24 will provide a brief overview of the Loop

- 1 Revitalization Initiative to provide context to
- 2 the next four requests.
- 3 MS. ROUBIK: Thank you, Chairwoman.
- 4 Good afternoon. For the record,
- 5 my name is Cindy Chan Roubik. I'm a Deputy
- 6 Commissioner with the Department of Planning and
- 7 Development.
- 8 I'm going to summarize the overall
- 9 Loop Revitalization Initiative that impacts the
- 10 next four agenda times.
- 11 So LaSalle Street today is the
- 12 historic financial district of the city. It's
- 13 lined with iconic high-rises. But it's also
- 14 experiencing unprecedented levels of both office
- 15 and retail vacancies.
- Transitioning away from its 16
- 17 monoculture of office uses into a mix of uses and
- 18 neighborhood amenities that go beyond the typical
- 19 9:00 to 5:00 workday is what we envision for
- 20 LaSalle Street tomorrow. Public and private
- 21 investments will address these high vacancy rates
- 22 to create a welcoming environment that's rooted in
- 23 equity and resiliency.

7

24 How will this be achieved? City

- Page 132 1 requirement of 30 percent of the units had to be
- 2 for affordable households averaging 60 percent AMI.
 - After we evaluated the submitted
- 4 proposals, the City continued with the underwriting
- 5 process and announced the support earlier this
- 6 spring to proceed with four adaptive reuse
- 7 proposals, and we are continuing to evaluate two
- 8 other projects. Each of these redevelopment 9 agreement terms for the projects will need to be
- 10 approved by City Council before closing and before
- 11 construction can begin. We're hoping at least some
- 12 leasing will start in early 2026.
- 13 In addition to the adaptive reuse
- 14 component of the initiative, the first round of
- 15 grants for the Small Business Improvement funds
- 16 were released last September, and we will be
- 17 issuing another round this September.
- We're also engaging the public on
- 19 LaSalle Street visioning. We had a public open
- 20 house about two weeks ago. And we have an online
- 21 survey that is ongoing. We'll also be at the
- 22 Sundays on State festival to continue gathering
- 23 feedback.
- 24 So in terms of the underwriting

- 1 assistance is targeted to implement three goals.
- 2 The first to support conversions to create more
- 3 housing, including affordable units, to support
- 4 locally owned cultural and dining businesses via
- 5 the Small Business Improvement program, and to
- 6 create an inviting and forward-thinking street.
- How did we get here? Here's a 8 general timeline. The COVID pandemic, of course,
- 9 in the spring of 2020 significantly exacerbated the
- 10 vacancy rates that had already been challenging
- 11 this corridor because of aging, older buildings and
- 12 the rise of e-commerce. The City issued the
- 13 Central City Recovery Roadmap, which included a
- 14 recommendation to reposition the Loop and its
- 15 historic financial core to be a more vibrant and
- 16 inclusive mixed-use environment.
- 17 Additional studies then recommended
- 18 that the City provide financial assistance for
- 19 mixed-income housing.
- 20 Then the City announced an
- 21 Invitation for Proposals in the fall of 2022 for
- 22 converting underutilized office space into
- 23 residential uses. And for the consideration of
- 24 City assistance, we identified a minimum

- Page 133 1 process, we looked at the budgets and compared them
- 2 to industry standards and precedents, evaluation
- 3 metrics were defined, and other program --
- 4 incentive programs were researched and explored,
- 5 revised submissions were received, and additional
- 6 analysis was completed.
- There are multiple factors driving
- 8 the funding gaps for these projects. For all
- 9 projects, conversion costs are especially high,
- 10 large office building footprints are inefficient,
- 11 costly modifications are often needed for new uses,
- 12 and, of course, interest rates, as many of you
- 13 know, have been the highest they've been in over
- 14 20 years.
- Specific to the LaSalle corridor. 15
- 16 many of these older buildings require significant
- 17 investments just to meet current codes. And
- 18 several of these buildings are historic, so costs
- 19 to meet landmark standards are higher.
- 20 This map identifies the location of
- 21 the four adaptive reuse proposals on the agenda.
- 22 We also have two projects that are continuing to be
- 23 evaluated that are not shown on the map.
- 24 The next series of slides just

- 1 outlines the community benefits and impacts of the
- 2 four collective -- the collective impact of these
- 3 four adaptive reuse projects.
- 4 As I mentioned before, we have a
- 5 significant office vacancy issue. In the central
- 6 business district alone, it's 30.5 million square
- 7 feet. This equates to about 6.8 Willis Towers.
- 8 The LaSalle corridor itself has 5 million square
- 9 feet of office space, and these adaptive reuse
- 10 projects will remove 1.3 million square feet of
- 11 vacant office space. So about a quarter of vacancy
- 12 on the corridor.
- 13 Collectively the four projects will
- 14 generate 2.7 million more per year than the current
- 15 condition of the buildings, and this is a 37
- 16 percent increase.
- 17 Over a thousand total units will be
- 18 added to the Loop, and this helps the housing
- 19 supply keep up with demand.
- 20 319 affordable housing units will be
- 21 created for households earning between 40 to 80
- 22 percent AMI. Note that the Loop community area
- 23 currently only has 32 affordable units created from
- 24 the affordable housing requirements ordinance. So 24

- Page 136 1 public realm improvements, more people will be
- 2 in downtown after work hours to transition into
- 3 a mixed-use environment, and risk is less
- 3 a mixed-use environment, and risk is less
- 4 concentrated by market forces, so downtown becomes
- 5 more vibrant and resilient.
- 6 The project managers will now
- 7 outline the information for each proposal on the
- 8 rest of the agenda. Thank you.
- 9 CHAIRWOMAN BUTLER: Thank you, Cindy. But,
- 10 Cindy, before you leave ...
- 11 Commissioners, do you have any
- 12 questions for Cindy regarding the Loop
- 13 Revitalization Initiative?
- 14 Commissioner Curtis.
- 15 COMMISSIONER CURTIS: Just a quick question.
- 16 Can you remind me how many total units we're
- 17 talking about?
- 18 MS. ROUBIK: Over a thousand.
- 19 COMMISSIONER CURTIS: Okay. And the total
- 20 cost of the project was?
- 21 MS. ROUBIK: 523 million --
- 22 COMMISSIONER CURTIS: Thank you.
- 23 MS. ROUBIK: -- in total project investments.
 - 4 COMMISSIONER CURTIS: Thank you. That's all.

Page 135

1

- 1 this would be a thousand percent increase. All
- 2 affordable units will also be Type A accessible.
- 3 Three out of the four projects are
- 4 historic buildings and preserving the character of
- 5 the corridor. One of the buildings is already
- 6 landmarked, and two would be designated Chicago
- 7 landmarks as part of the community benefits for
- 8 financial assistance.
- 9 Collectively these four conversion
- 10 projects represent nearly 523 million in total
- 11 investments. And with the redevelopment agreement,
- 12 the projects will need to adhere to the City's
- 13 minimum minority- and women-owned business
- 14 participation goals. And an estimated 800
- 15 construction jobs would be created.
- 16 Adaptive reuse is also very
- 17 sustainable. It provides significant embodied
- 18 carbon savings compared to demolition and new
- 19 construction. And the projects will also include
- 20 energy-efficient upgrades to reduce operational
- 21 emissions and meet the City's sustainability
- 22 policy.
- 23 Together with the investments in
- 24 retail businesses with the SBIF grants and the

- Page 137 CHAIRWOMAN BUTLER: Any additional questions,
- 2 Commissioner Curtis?
- 3 COMMISSIONER CURTIS: No. Thank you.
- 4 CHAIRWOMAN BUTLER: Yes, Commissioner Griggs.
- 5 COMMISSIONER GRIGGS: What is the current --
- 6 what's the number of the current housing stock in
- 7 this district?
- 8 MS. ROUBIK: In the Loop?
- 9 COMMISSIONER GRIGGS: In the Loop.
- 10 MS. ROUBIK: Well, in the LaSalle corridor --
- 11 I'll start with there because I don't offhand know
- 12 the amount of units in the Loop. But on the
- 13 LaSalle corridor, there's only one building that is
- 14 residential use. It's all market-rate rental, and
- 15 it's about 207 units.
- 16 COMMISSIONER GRIGGS: But no affordable?
- 17 MS. ROUBIK: There's no affordable in this
- 18 corridor, correct, currently.
- 19 COMMISSIONER GRIGGS: So this particular
- 20 development will bring how many affordable units?
- 21 MS. ROUBIK: 319.
- 22 COMMISSIONER GRIGGS: 319 affordable of total
- 23 units?
- 24 MS. ROUBIK: 1,016 I think is the total.

1 1,003. Thank you.

- COMMISSIONER GRIGGS: That's awesome.
- 3 MS. ROUBIK: Yes.
- 4 CHAIRWOMAN BUTLER: Any additional questions
- 5 or comments?
- 6 (No response.)
- 7 MS. ROUBIK: Thank you.
- 8 CHAIRWOMAN BUTLER: Thank you, Cindy.
- 9 Commissioners, for the next item,
- 10 the Department of Housing is seeking authority to
- 11 negotiate a redevelopment agreement with 30 North
- 12 LaSalle MF Redevelopment, LLC, or a related entity,
- 13 for redevelopment of the property located at 30
- 14 North LaSalle Street in the LaSalle Central Tax
- 15 Increment Financing Redevelopment Project Area, and
- 16 to recommend to the City Council of the City of
- 17 Chicago the designation of 30 North LaSalle MF
- 18 Redevelopment, LLC, or a related entity, as
- 19 developer.
- 20 Kara Breems will provide a brief
- 21 description of this request on behalf of the
- 22 Department of Housing.
- 23 COMMISSIONER GRIGGS: Madam Chair.
- 24 CHAIRWOMAN BUTLER: Yes.

Page 140 1 Golub and Colin McKenna. We're also joined by

- 2 members of our consulting team, Hunter Gillespie,
- 3 and I believe Chris Law is still here, who will be
- 4 able to answer questions about our consulting
- 5 process.
- 6 30 North LaSalle is located
- 7 immediately southwest of City Hall. The site is
- 8 located in the 34th Ward, in the Loop community
- 9 area, and LaSalle Central TIF district. Alderman
- 10 Conway has supported a letter -- submitted a letter
- 11 of support for the project and is fully supportive
- 12 of the endeavor.
- 13 30 North LaSalle is a 44-story
- 14 building that was constructed in 1974 and comprises
- 15 948,000 square feet of office and ground floor
- 16 retail space. The building is currently 52 percent
- 17 vacant.
- 18 This \$135 million project is an
- 19 adaptive reuse and conversion of approximately half
- 20 of that square footage, approximately 370,000
- 21 square feet.
- 22 Under the proposal, floors 3 through
- 23 18 would be converted into 349 residential units of
- 24 which is 105, or 30 percent, will be affordable to

- COMMISSIONER GRIGGS: I need to recuse myself
- 2 from this particular conversation as well.
- CHAIRWOMAN BUTLER: Is it this one?
- 4 COMMISSIONER GRIGGS: Yes. I am a part of 5 the --
- 6 CHAIRWOMAN BUTLER: Okay.
- 7 COMMISSIONER GRIGGS: -- general contracting 8 team.
- 9 CHAIRWOMAN BUTLER: Make your statement,
- 10 Commissioner Griggs.
- 11 COMMISSIONER GRIGGS: I am recusing myself
- 12 from this particular item on the agenda due to
- 13 the fact that I am one of the owners of GMA
- 14 Construction Group, who's also a part of the
- 15 general contracting team for this particular deal.
- 16 CHAIRWOMAN BUTLER: Thank you.
- 17 COMMISSIONER GRIGGS: Thank you.
- 18 MS. BREEMS: Okay. Good afternoon,
- 19 Chairwoman Butler and the Commissioners.
- 20 For the record, again, my name is
- 21 Kara Breems with the Department of Housing.
- 22 The first project we'll be
- 23 discussing is 30 North LaSalle. Representing the
- 24 development team and here with us today are Lee

- Page 141 1 households earning no more than 80 percent of the
- 2 area median income, or the AMI, with an average
- 3 income of under 60 percent of the AMI. The project
- 4 will also feature a floor with residential
- 5 amenities, including a fitness center, outdoor
- 6 terrace, co-working space, and lounge space.
- 7 The development team is requesting
- 8 57 million, or roughly 42 percent, of the
- 9 development cost as TIF assistance. The
- 10 construction timeline is estimated for 22 months.
- 11 The per unit development cost is projected to be
- 12 roughly 387,000 per unit.
- 13 The floors highlighted yellow, just
- 14 to give you a sense of the development plan, would
- 15 remain -- would be converted to residential while
- 16 the floors in green would remain as office use.
- 17 Quick overview of the project
- 18 budget. Underwriting is underway for this project
- 19 and will be completed prior to the full financing,
- 20 which we anticipate to be brought to City Council
- 21 later this year.
- 22 Here is the anticipated breakout of
- 23 the sources and uses. The sources include the
- 24 owner equity, loans for the project, the TIF grant,

Page 142

- 1 and the deferred -- a deferred developer fee. The
- 2 uses, as is typical, are primarily hard costs;
- 3 roughly 70 percent of the budget will be hard
- 4 costs.
- 5 The unit mix includes studios
- 6 through two-bedroom units with 30 percent of the
- 7 units being affordable to AMIs at a mix of 40
- 8 percent, 50 percent, 60, and 80 percent. So this
- 9 is a relatively wide range of income levels that
- 10 will be targeted by this as well as the other
- 11 proposals.
- 12 To give you a sense of what those
- 13 rents like look compared to market rents, just look
- 14 at the studio line to start. The studio rents will
- 15 range from 773 to 1500 roughly for the affordable
- 16 units, whereas the market comparable rents would be
- 17 roughly 2200.
- 18 The development team will be led by
- 19 Golub Realty Services. Golub is a Chicago-based,
- 20 family-owned international real estate development
- 21 and investment firm founded in 1960. They have
- 22 extensive development experience in Chicago and
- 23 across the country. Their projects in Chicago
- 24 include the Tribune Tower, Century Tower, One East

- Page 144 1 amenity/courtyard space along with streetscape and
- 2 retail upgrades, and the 26 percent MBE and 6 percent
- 3 WBE. 300 construction jobs will be created by this
- 4 project.
- 5 We request the authority today to
- 6 negotiate the redevelopment agreement with 30 North
- 7 LaSalle Redevelopment, LLC, or a related entity,
- 8 for the redevelopment of 30 North LaSalle and to
- 9 designate 30 North LaSalle Redevelopment, LLC, or a
- 10 related entity, as developer.
- 11 CHAIRWOMAN BUTLER: Thank you.
- 12 If present, I would like to invite
- 13 Alderman -- Alderperson Conway to make a statement
- 14 on the project.
- 15 MS. BREEMS: I don't believe he's here. But
- 16 we do have a letter of support on file for the
- 17 project.
- 18 CHAIRWOMAN BUTLER: Great. Thank you.
- 19 Before we turn this over to
- 20 Commissioners for any questions or comments they
- 21 may have, we'd just like to correct the record.
- 22 Commissioner Griggs does not have a conflict on
- 23 this particular agenda item, item D, as in David,
- 24 and so he is free to vote as he chooses on this

- 1 Delaware, and 850 North Lake Shore Drive.
- 2 Solomon Cordwell Benz will be the
- 3 architects on the project.
- 4 The org chart in front of you here
- 5 shows the structure of the ownership team. Golub
- 6 Real Estate Corp. is the hundred percent owner
- 7 and managing member of 30 North LaSalle MF
- 8 Redevelopment, LLC, which was created for the
- 9 purpose of this development.
- 10 The exterior of the existing
- 11 building would be modified to create the 11th floor
- 12 amenity space and terrace. And you can see a
- 13 rendering here of what the floors 3 through 11
- 14 would look like.
- 15 As with all four projects before you
- 16 today, the TIF disbursement schedule is still under
- 17 negotiation. Typical construction and compliance
- 18 requirements for prevailing wage, MBE/WBE, and city
- 19 residency would apply for the project.
- 20 City benefits and community benefits
- 21 include the 105 affordable units in addition to the
- 22 349 total units. Again, all affordable units will
- 23 be Type A accessible. The building will make
- 24 energy efficiency upgrades and create the tenant

- 1 agenda item. Thank you.
- 2 Commissioners, do you have any
- 3 questions for Kara regarding this request by the
- 4 Department of Housing?
- 5 Yes, Commissioner Curtis.
- 6 COMMISSIONER CURTIS: I'm sorry. Excuse my
- 7 density. The -- Golub would still continue to own
- 8 the building. This would be a lease build-out. Is
- 9 that what we're talking about?
- 10 MS. BREEMS: They will continue to own the
- 11 building. But they're here today, and they could
- 12 speak to that directly.
- 13 COMMISSIONER CURTIS: So how long is the
- 14 City's lease on these floors?
- 15 MS. BREEMS: The City will have no lease on
- 16 the floors. The TIF -- the units will be affordable
- 17 for 30 years.
- 18 COMMISSIONER CURTIS: For 30 years?
- 19 MS. BREEMS: Yes.
- 20 COMMISSIONER CURTIS: Okay. And Golub will
- 21 continue to own the building and maintain the
- 22 building. It's just -- these are just lease
- 23 build-outs?
- 24 MS. BREEMS: Do you want to speak to that,

Page 146

1 Lee?

- 2 MR. GOLUB: Sure. Hi. My name is Lee Golub
- 3 with Golub & Company.
- What will happen here is a vertical
- 5 subdivision for the ground floor residential
- 6 portions up to the 18th floor, which is going to be
- 7 residential, which will be owned by one entity.
- 8 And then the office floors above will be owned by a
- 9 separate entity.
- 10 Right now this building is owned by
- 11 the lender, who foreclosed on the former borrower.
- 12 And so this is -- this will become a vertical
- 13 subdivision.
- 14 The City used to lease space in the
- 15 low-rise. They have not been there for years.
- COMMISSIONER CURTIS: Thank you.
- 17 MR. GOLUB: Sure.
- 18 COMMISSIONER CURTIS: No more questions.
- 19 CHAIRWOMAN BUTLER: Any questions or comments?
- 20 (No response.)
- 21 I have a question. Can we go back
- 22 to the capital stack page. Just a general question
- 23 as to -- of the total cost of redevelopment. Is
- 24 this specifically related to the apartment units

- Page 148 1 and that amenity space that we -- you showed
- 2 a picture -- we saw a rendering of is just
- 3 exclusively for the residential.
- CHAIRWOMAN BUTLER: Great. And I suppose I
- 5 could do the math, but what's the price per -- cost
- 6 per unit?
- MS. BREEMS: I believe it's 387 per unit. 7
- 8 It's 387 per unit.
- 9 CHAIRWOMAN BUTLER: \$387,000 per unit?
- 10 MS. BREEMS: Um-hmm.
- 11 CHAIRWOMAN BUTLER: Thank you.
- 12 Any other questions or comments?
- 13 Yes, Commissioner Gomez.
- 14 COMMISSIONER GOMEZ: Thank you.
- 15 Ballpark -- and I'm sorry if I
- 16 missed it. In general, do we know how many
- 17 affordable units are in the -- in this district?
- 18 MS. BREEMS: There -- in the TIF district?
- 19 The TIF district is primarily the LaSalle Street --
- 20 the LaSalle Central TIF. There are no other
- 21 affordable units.
- 22 COMMISSIONER GOMEZ: This is the first --
- 23 MS. BREEMS: This will be the first -- this
- 24 will be the first affordable units on -- in the --

Page 147

- 1 that are being developed, or is this the
- 2 redevelopment cost for the entire project?
- MS. BREEMS: This is the cost for the
- 4 project, but it's a residential development. So
- 5 the -- this includes the redevelopment of the 11th
- 6 floor amenity space as well. And there's a small
- 7 portion -- a small commercial budget, I believe.
- 8 But it's -- this is -- this is a residential
- 9 project.
- 10 MR. GOLUB: Yes. To clarify, yes --
- 11 CHAIRWOMAN BUTLER: Please for the record --
- 12 MR. GOLUB: This is -- this is -- this
- 13 budget is just for --
- 14 CHAIRWOMAN BUTLER: No. I'm sorry. You have
- 15 to -- you have to introduce --
- 16 MR. GOLUB: I'm sorry.
- 17 CHAIRWOMAN BUTLER: -- yourself every time
- 18 you speak.
- 19 MR. GOLUB: Lee Golub, Golub & Company.
- 20 This budget is just for the
- 21 residential portion again. So there's some ground
- 22 floor space that will become residential, lobby,
- 23 and back of house, and then up through the 18th
- 24 floor. The 11th floor is within the residential,

1 on LaSalle.

- 2 COMMISSIONER GOMEZ: That's what I thought.
- 3 Okay. That's what I thought.
- MS. BREEMS: And really the first -- there 4
- 5 aren't many residential units at all.
- 6 COMMISSIONER GOMEZ: There are no residential 7 units?
- 8 MS. BREEMS: There's one building.
- 9 COMMISSIONER GOMEZ: Okay.
- 10 CHAIRWOMAN BUTLER: I'm sorry. Could you --
- 11 COMMISSIONER BOATRIGHT: Yes. I was just
- 12 quantifying the amount. They had mentioned over
- 13 a thousand percent increase when we talk about
- 14 affordable units, and maybe it's worth stating
- 15 again how many affordable units outside of LaSalle
- 16 actually exist in the Loop. Because you all
- 17 quantified that number. I believe Cindy quantified
- 18 that number at the onset of her presentation. And
- 19 I think it would be great to compare the increase
- 20 so we can see the maximum benefit, not just for
- 21 this project, but across all four.
- 22 MS. ROUBIK: Yes. For the record, Cindy
- 23 Roubik, Deputy Commissioner at DPD.
- 24 I did in my presentation go over

- 1 for the Loop community area, we have 32 existing
- 2 affordable requirements ordinance units. So this
- 3 whole initiative with the four projects combined
- 4 would create 319 affordable units, which is the
- 5 thousand percent increase of the Loop affordable
- 6 units right now.
- 7 CHAIRWOMAN BUTLER: Thank you.
- 8 Any additional questions or comments
- 9 from members of the Commission?
- 10 (No response.)
- 11 If there are no further questions or
- 12 comments regarding the matter before us, I will
- 13 call this item to a vote.
- 14 The resolution before us, the
- 15 Department of Housing is seeking authority to
- 16 negotiate a redevelopment agreement with 30 North
- 17 LaSalle MF Redevelopment, LLC, or a related entity,
- 18 for redevelopment of the property located at 30
- 19 North LaSalle Street in the LaSalle Central Tax
- 20 Increment Financing Redevelopment Project Area, and
- 21 to recommend to the City Council of the City of
- 22 Chicago the designation of 30 North LaSalle MF
- 23 Redevelopment, LLC, or a related entity, as
- 24 developer.

Page 152

- 1 Construction Group, is one of the co-contractors on
- 2 this particular project, so ...
- 3 CHAIRWOMAN BUTLER: Thank you, Commissioner.
- 4 Please let the record reflect that
- 5 Commissioner Griggs is recusing himself from this
- 6 agenda item E.
- 7 MS. BELTRAN: Good afternoon, Chair Butler
- 8 and CDC Commissioners.
- 9 For the record, my name is Diana
- 10 Beltran, City planner with the Department of
- 11 Housing.
- 12 I am here today to request developer
- 13 designation for 79 West Monroe. I'm also joined
- 14 today by a few members of the development team,
- 15 including Gary Stoltz with R2 Companies and Liz
- 16 Butler with Taft Law. We also have consultants
- 17 that supported with the financial analysis for the18 Loop Revitalization Initiative, Hunter Gillespie
- 19 and Chris Law. And finally we have a letter of
- 20 support from Alderman Conway expressing his full
- 21 support for this project.
- 22 79 West Monroe, also known as the
- 23 Weather Bell Building, is a part of the Loop
- 24 Revitalization Initiative and is located in

- If there are no objections or
- 2 abstentions, I move passage of this item by the
- 3 same roll call vote previously used to establish
- 4 quorum.
- 5 (No response.)
- 6 Hearing none, the motion is approved.
- 7 MS. BREEMS: Thank you. Next Diana Beltran
- 8 will present on 79 West Monroe.
- 9 CHAIRWOMAN BUTLER: Commissioners, for the
- 10 next item, the Department of Housing is seeking
- 11 authority to negotiate a redevelopment agreement
- 12 with R2 Development, LLC, or a related entity, for
- 13 redevelopment of the property located at 79 West
- 14 Monroe in the LaSalle Central Tax Increment
- 15 Financing Redevelopment Project Area, and to
- 16 recommend to the City Council of the City of
- 17 Chicago the designation of R2 Development, LLC,
- 18 or a related entity, as developer.
- 19 Before any further discussion,
- 20 though, I believe that Commissioner Griggs has a
- 21 statement to make to the body.
- 22 COMMISSIONER GRIGGS: All right. I think
- 23 I'll get it right this time. I am excusing myself
- 24 from this particular vote because our firm, GMA

- Page 153
- 1 Alderman Conway's 34th Ward. The project is in
- 2 the Loop community area and is a part of the Loop
- 3 LaSalle Central TIF District.
- 4 Here you will just see a location
- 5 map for context with 79 West Monroe highlighted in
- 6 yellow.
- 7 The existing brown and red brick
- 8 structure that you see here is an operable 14-story
- 9 building that was designed by architect Jarvis Hunt
- 10 in 1906 with an addition to the south by Holabird &
- 11 Roche in 1924. The famous weather bell sign that
- 12 you see in the picture was installed in the 1950s.
- More recently the building has been
- 14 marketed for commercial office use for several
- 15 years with minimal success. With the full
- 16 acquisition of the property in 2022, a sizeable
- 17 suite and amenity area was designed and built out
- 18 to attract potential office users. Still with the
- 19 oversupply of office space in the Loop, the
- 20 existing use is economically infeasible.
- 21 So a little bit more about the
- 22 project here. So the developer for this project is
- 23 R2 Development, LLC. In short, this adaptive reuse24 proposal aims to convert vacant office floors into
- Urlaub Bowen & Associates, Inc. 312-781-9586

Page 154

- 1 117 residential units, including 41 affordable
- 2 units at an average of 60 percent of the area
- 3 median income. The building is currently home to
- 4 a Walgreens and charter school, but no work is
- 5 proposed on these floors.
- 6 The applicant is requesting 28
- 7 million in TIF, roughly 44 percent of the total
- 8 development cost, which is 64.2 million.
- 9 Construction for this project is expected to start
- 10 in quarter 1 2025 with completion in quarter 1
- 11 2026.
- Here you'll see a visual breakdown
- 13 of the current and proposed configurations. To
- 14 break it down for you, the renovation includes the
- 15 residential conversion of floors 7 through 13,
- 16 renovation of the ground floor lobby, a small
- 17 retail space of approximately 2,000 square feet,
- 18 and the basement. Residential units will be a mix
- 19 of studios, one-bedrooms, and two-bedrooms, again,
- 20 35 percent which will be affordable units. Floor
- 21 14 will provide a full amenity package to be
- 22 competitive in the current multifamily market. And
- 23 lastly, the renovated lobby will have a dedicated
- 24 entrance exclusively for resident use.

- 1 So taking a closer look at the
- 2 development team. Brown Derby, LLC, a Delaware
- 3 limited liability company, will be the owner for
- 4 this project. A corporate partnership later
- 5 outlined in the organizational chart, LAGFIN
- 6 S.C.A., will control a hundred percent interest.
- 7 R2 Development, LLC will work as the
- 8 developer and property manager. R2 Companies,
- 9 founded in 2006, is a fully integrated private
- 10 equity real estate firm with offices in Chicago,
- 11 Milwaukee, and Minneapolis. The developer does not
- 12 hold any equity in this project.
- 13 The architect will be Ware Malcomb,
- 14 which is a contemporary and expanding full-service
- 15 design firm.
- 16 And lastly, I would like to outline
- 17 that the development team has proposed a joint
- 18 venture between Leopardo and GMA Construction Group
- 19 as the general contractors. GMA Construction Group
- 20 is a BIPOC-led group and is MBE certified.
- 21 Then the organizational chart
- 22 referenced earlier outlines the owner structure for
- 23 this project.
- 24 Similar to the other LaSalle

Page 155

- Here you'll see an image of the
- 2 rendering of the proposed design for the upper
- 3 outdoor amenity area.
- 4 Project budget. So the sources for
- 5 this project are comprised of owner's equity,
- 6 roughly 28.4 million, historic tax credit equity of
- 7 7.8 million, and 28 million in TIF. And then to
- 8 the right you'll see a breakdown of the uses.9 Again, majority, almost three-quarters, of that
- 10 going towards hard costs.
- 11 Here the proposed unit breakdown of
- 12 the 117 rental units consisting of studios, one-
- 13 bedrooms, and two-bedrooms, again, 35 percent being
- 14 affordable at 40 to 80 percent of the area median
- 15 income, with an average 60 percent AMI.
- 16 This table here provides a detailed
- 17 description of the proposed unit rent and size for
- 18 the 117 residential units. The last two rows
- 19 showcase the affordable monthly rents versus the
- 20 market-rate rents for each unit type along with
- 21 their square footage. As you can see, market-rate
- 22 and affordable units are nearly identical in size.
- 23 Rents, on the other hand, are significantly
- 24 different.

- Page 157
- 1 projects, the TIF district disbursement schedule is
- 2 still under negotiation. The typical construction3 compliance requirements for prevailing wage, M/WBE,
- 4 and city residency will be met or exceeded.
- 5 Aside from the overall public
- 6 benefits outlined in the earlier presentation of
- 7 the LaSalle Revitalization Initiative, this
- 8 specific project will provide 35 percent of its
- 9 total rental units as affordable. The affordable
- 10 units will also be Type A accessible.
- This project is also requesting
- 12 landmark status, working on meeting sustainable/
- 13 energy efficiency upgrades, and complying with MBE
- 14 and WBE requirements. There will also be roughly
- 15 100 construction jobs created.
- 16 So today's request is to request
- 17 authority to negotiate a redevelopment agreement
- 18 with the following, or related entity, R2
- 19 Development, LLC for the redevelopment of 79 West
- 20 Monroe, and to designate the following, or related
- 21 entity, as developer, R2 Development, LLC.
- That is it for my presentation.

24

- 23 CHAIRWOMAN BUTLER: Thank you.
 - Has the Alderman Conway joined us?

- 1 MS. BELTRAN: I don't believe so.
- 2 CHAIRWOMAN BUTLER: All right. Great.
- 3 MS. BELTRAN: But there is a letter of
- 4 support.
- 5 CHAIRWOMAN BUTLER: Great. Thank you.
- 6 Commissioners, do you have any
- 7 questions for Diana regarding this request by the
- 8 Department of Housing?
- 9 Yes.
- 10 COMMISSIONER ZAYAS: Yes. The -- you
- 11 mentioned the charter school is still housed in
- 12 that building. Are they going to maintain to be in
- 13 that building as you're building apartments?
- 14 MS. BELTRAN: Yes. They are -- them, along
- 15 with Walgreens, still hold a lease with the
- 16 building or with the -- in the property. And I
- 17 will direct this question if there are any lease --
- 18 specific lease term questions to the development
- 19 team. But, yes, they will remain in the building.
- 20 CHAIRWOMAN BUTLER: Can we ask the
- 21 development team to speak on that, the lease terms?
- 22 MS. BELTRAN: I will direct that to --
- 23 MS. ROUBIK: Can I just -- Cindy Roubik. I
- 24 just wanted to interject about Alderman Conway. He

- Page 160 1 there any -- I guess -- there's going to be housing
- 2 above the school and students underneath that.
- 3 Where -- what safety protocols are put in place to
- 4 ensure that there's no passage by the residents to
- 5 the school? It's just like from a safety
- 6 perspective.
- 7 MR. STOLTZ: The -- because they have --
- 8 CHAIRWOMAN BUTLER: I'm sorry. You have to
- 9 introduce yourself every time you speak. Thank
- 10 you.
- 11 MR. STOLTZ: Gary Stoltz with R2 Companies.
- 12 They have separate elevator banks
- 13 and separate stairwells and separate lobbies.
- 14 There is a -- one stairwell that does pass down
- 15 through the school. It is impossible for someone
- 16 within that stairwell to get into the school. And
- 17 vice versa; once you're in the stairwell, you can't
- 18 access one of the other floors until you discharge
- 19 at the first floor. So there's no way to intermix
- 20 within the building.
- 21 COMMISSIONER GOMEZ: I think you said that
- 22 there -- through the staircase they couldn't go
- 23 in -- they can go into the school.
- MR. STOLTZ: So if there -- in the event of

- 1 was here earlier, but he had to leave. But he did
- 2 express his support, and he gave us a letter of
- 3 support for the record.
- 4 CHAIRWOMAN BUTLER: Thank you.
- 5 Please introduce yourself. Thank
- 6 you.
- 7 MR. STOLTZ: Hi. I'm Gary Stoltz with R2
- 8 Companies. Pardon me?
- 9 MS. BELTRAN: Can you repeat your name,
- 10 please?
- 11 MR. STOLTZ: Sure. Gary Stoltz with R2
- 12 Companies.
- 13 CHAIRWOMAN BUTLER: Thank you.
- 14 MR. STOLTZ: Intrinsic Charter School is on
- 15 floors 2 through 6. They have a dedicated first
- 16 floor lobby. And while there will be work that
- 17 ends up passing through their space, that will have
- 18 to be coordinated. Nothing is happening within
- 19 their space. And they have -- we have a long-term
- 20 lease with them for the space, for their floors.
- 21 MS. BELTRAN: Thank you, Gary.
- 22 CHAIRWOMAN BUTLER: Any additional questions?
- 23 Yes. Yes, Commissioner Gomez.
- 24 COMMISSIONER GOMEZ: Along those lines, is

- Page 161
- 1 an emergency, there can be a resident coming down
- 2 through that stair, and a student can come out of
- 3 their space into that stair as well. But when that
- 4 door shuts, it locks. So ...
- 5 COMMISSIONER GOMEZ: So not into the actual
- 6 school, I guess, premise, if you will, or that
- 7 floor, just in the hall- -- in the stairway?
- 8 MR. STOLTZ: Yeah. In the rated stair
- 9 enclosure that goes down to grade. It's not
- 10 necessarily uncommon. Where you have a mixed-use
- 11 building like an office and a residential building,
- 12 you would have the same condition as well.
- 13 COMMISSIONER GOMEZ: No. I wasn't concerned
- 14 about the office component. It's more, you know,
- 15 students under 18 in the same building with people
- 16 that, you know, could be accessing the school. And
- indit, you know, could be accessing the school.
- 17 so I just -- from security, will the school -- will
- 18 there be additional security for the school and the
- 19 students in that case?
- 20 MR. STOLTZ: The school has their own
- 21 security for themselves, yes. And the building --
- 22 the residential building will have its own security 23 as well.
- 20 d3 Woll.
- 24 CHAIRWOMAN BUTLER: Additional questions or

Page 162

1 comments from members of the Commission?

2 (No response.)

3 I have a question. Could we go back

4 to the page that shows the capital stack that has

5 the cost per unit? Actually one before that. Yes.

6 So the total project cost of

7 approximately \$550,000 per unit, can you compare

- 8 that to other projects that are being asked to be
- 9 approved today? Is that high? Is that just about
- 10 right? You know, I'm just curious. I asked the
- 11 same question on the proposal just before this one,
- 12 and the cost was under \$400,000 per unit. So I'm
- 13 just wondering what the additional -- are there
- 14 additional things that need to be done to this
- 15 building in order to make it appropriate for
- 16 residential uses?
- 17 MS. BELTRAN: Yes. I see my colleague, Ryan.
- 18 I'll direct --
- 19 MR. SLATTERY: I can answer it. Sorry. Ryan
- 20 Slattery, DOH.
- 21 It's comparable to the other
- 22 projects that are presented today. They're roughly
- 23 between 300 to \$580,000 per unit.
- 24 CHAIRWOMAN BUTLER: I'm sorry. You said --

- 1 going on. Are any protocols in place to just to
- 2 check for that? Or what's that process look like?
- 3 I think it's just from the perspective of safety.
- 4 I've not seen a project like this where you have
- 5 housing and then students in the same building. So
- 6 that's what comes to mind.
- 7 MR. STOLTZ: That is part of the --
- 8 CHAIRWOMAN BUTLER: I'm sorry.
- 9 MR. STOLTZ: Sorry.
- 10 CHAIRWOMAN BUTLER: Introduce yourself.
- 11 MR. STOLTZ: Gary Stoltz, R2 Companies.
- 12 CHAIRWOMAN BUTLER: Thank you.
- 13 MR. STOLTZ: All right. That would be part
- 14 of the lease review process for -- through the
- 15 application process for residents in the building,
- 16 the diligence on who they are, so ...
- 17 COMMISSIONER GOMEZ: And who reviews those?
- 18 MR. STOLTZ: Pardon me?
- 19 COMMISSIONER GOMEZ: Who will review those?
- 20 MR. STOLTZ: The property management company
- 21 for the owner.
- 22 CHAIRWOMAN BUTLER: Has the property
- 23 management owner been selected?
- 24 MR. STOLTZ: R2 Companies will be the

Page 163

1 what's the range?

- MR. SLATTERY: It was 380 through 580 is the
- 3 range between the four different projects.
- 4 CHAIRWOMAN BUTLER: No. That, I do
- 5 understand. So my question is what's the delta,
- 6 the 200,000 per unit? Is more being done for 7 this --
- 8 MR. SLATTERY: So for 30 -- yeah. 30 North
- 9 is a newer building. The other ones are all prewar
- 10 buildings, so there's significant more repairs
- 11 needed for them.
- 12 CHAIRWOMAN BUTLER: Okay. Thank you.
- 13 Commissioners, any additional
- 14 questions or comments?
- Yes, please, go ahead, CommissionerGomez.
-
- 17 COMMISSIONER GOMEZ: I think I'm still -- I
- 18 mean -- I don't feel clear. I need a little bit of
- 19 clarity on who does -- again, back to the safety
- 20 concern of the high schoolers or the students
- 21 there. You have folks living on the units above
- 22 it. Who does checks on if there's sex offenders,
- 23 if there's -- and they're living in the unit?
- 24 There's, you know, students -- the classes are

- 1 property management company. So our group will be2 the property manager.
- 3 CHAIRWOMAN BUTLER: Any follow-up?
- 4 Yes, Commissioner.
- 5 COMMISSIONER ZAYAS: So is there an example
- 6 of this model anywhere in the city? Because it's
- 7 just a very -- especially you're going to have
- 8 affordable housing in the building as well. So
- 9 there's different types of usage in this building.
- 10 And I'm just not comfortable with having a school
- 11 and then residential all wrapped up in one.
- 12 Is there a model of this, or do we
- 13 have any example of this anywhere in the city?
- 14 MS. BELTRAN: We do not have that -- again,
- 15 for the record, Diana Beltran with the Department
- 16 of Housing.
- We do not have that in hand, but we
- 18 could provide you with any updated information on
- 19 what types of mixed-use development have schools
- 20 and residential.
- 21 CHAIRWOMAN BUTLER: Yes, Commissioner
- 22 Boatright.
- 23 COMMISSIONER BOATRIGHT: I think it may also
- 24 be helpful just to acknowledge the role that the

Page 166

1 school plays to keep the youth safe from a security

- 2 standpoint. I think the developer did mention that
- 3 the school does have security, and maybe more
- 4 detail from the school standpoint as a tenant in
- 5 the building what the security measures that are
- 6 currently in place that they utilize and how
- 7 that'll be increased with new residential tenants
- 8 in the space just to provide more clarity. Maybe
- 9 the question is really to the school from the
- 10 development team to kind of relate back.
- 11 CHAIRWOMAN BUTLER: Questions or comments?
- 12 (No response.)
- 13 So I think on that point, just to
- 14 follow up with kind of the line of questions and
- 15 concerns, I guess this body -- would this body feel
- 16 comfortable with moving forward with the
- 17 understanding that we would ask the property
- 18 management team, which is the developer in this
- 19 case, to work with the department to assure the
- 20 department that they have the appropriate property
- 21 management protocols in place to address our
- 22 concerns about mixing a residential and student
- 23 population?
- 24 That's typically not something that

- 1 So Brown Derby, LLC, there's a
- 2 schematic behind that that is difficult to read
- 3 that shows the owners of Brown Derby, LLC. So can
- 4 you describe these entities or individuals? Are
- 5 they domestic, non-U.S.? Are they corporations,
- 6 individuals?
- 7 MS. BELTRAN: I will direct this question
- 8 to the development team to speak further on the
- 9 entities beyond Brown Derby, LLC.
- 10 MR. STOLTZ: Gary Stoltz with R2 Companies.
- 11 So Brown Derby, LLC is owned by
- 12 LAGFIN, which is an international company. And the
- 13 owners of LAGFIN are a family. So it is made up of
- 14 a brother, a sister, and a son.
- 15 CHAIRWOMAN BUTLER: Can you describe more to
- 16 this body with respect to any other distinguishing
- 17 characteristics? I mean, I think, you know, the
- 18 question is this owner is getting tax dollars, and
- 19 we don't know -- you know, any additional
- 20 information that you could provide regarding who's
- 21 actually benefiting from the tax subsidy would be
- 22 helpful. So is there any other distinguishing
- 23 characteristics that you can describe?
- MR. STOLTZ: Brown Derby, LLC would be the

- 1 we would get engaged with as a Commission in terms
- 2 of dealing with those details. But, you know, we
- 3 would leave it to the department to address those
- 4 concerns in the -- in the agreement.
- 5 Is the Commission comfortable with
- 6 that?
- 7 COMMISSIONER GOMEZ: If I could add. And it
- 8 would be also not only to -- I wouldn't necessarily
- 9 say it's also the school's responsibility because I
- 10 think there's also folks that are -- there's one
- 11 thing the residents that live there, but then it's
- 12 also the guests that come visit the residents.
- 13 Right? Who's checking those people during the
- 14 times of school? And if they're mixing into the
- 15 hallways, I just -- I'm not comfortable, and I
- 16 won't be, you know, in favor of this project,
- 17 unfortunately, for those reasons. It seems like a
- 18 major step without a plan to me.
- 19 CHAIRWOMAN BUTLER: Okay. Other members of
- 20 the Commission, any comments?
- 21 (No response.)
- 22 I have a -- on a different topic.
- 23 If we could go back to the development team. And
- 24 just -- yes. Thank you so much.

- Page 169 1 owner and the one benefiting from the development.
- 2 The family behind -- or the company behind LAGFIN
- 3 is the Compari Group, which -- spirits company.
- 4 CHAIRWOMAN BUTLER: I'm sorry. What --
- 5 MR. STOLTZ: The Compari Group --
- 6 CHAIRWOMAN BUTLER: Okay. Got it. Thank 7 you.
 - MD CTOLTZ: aminist
- 8 MR. STOLTZ: -- spirits company.
- 9 But it's important to point out that
- 10 this is a -- this is an office building that is
- 11 nearly vacant, and it is being converted to
- 12 residential to not only provide kind of local
- 13 benefits, but also because it is -- there's no
- 14 other compatible use for it at this point in time.
- 15 So from a -- while there are
- 16 questions about the kind of economic ownership
- 17 side of this, from a return on cost of yield
- 18 perspective, we are below market in terms of what
- 19 we are looking for for a return on that investment
- 20 given the fact that this is a -- the building needs
- 21 help and the neighborhood needs help.
- 22 So while it may be looked at as
- 23 we're giving tax dollars to a wealthy family, we're
- 24 actually working to revitalize a blighted building

1 within downtown Chicago.

- CHAIRWOMAN BUTLER: Thank you. That's
- 3 understood. We appreciate those comments.
- And when you say "we," you are with
- 5 R2 Development; is that correct?
- MR. STOLTZ: Correct.
- 7 CHAIRWOMAN BUTLER: And so R2 Development is
- 8 not an owner: is that correct?
- MR. STOLTZ: We are not. We were brought on
- 10 by the ownership as their local representation to
- 11 help them with the development.
- CHAIRWOMAN BUTLER: Right. But -- so R2
- 13 Development is a for-fee developer, correct?
- 14 MR. STOLTZ: Correct.
- 15 CHAIRWOMAN BUTLER: Okay. Thank you.
- MR. STOLTZ: You're welcome. 16
- 17 CHAIRWOMAN BUTLER: Any additional questions
- 18 or comments?
- 19 (No response.)
- 20 So if there are no further questions
- 21 or comments regarding the matter before us, I will
- 22 call this item to a vote.
- 23 The resolution before us, the
- 24 Department of Housing is seeking authority to

Page 172 1 clear. Any outstanding questions that are outside

- 2 of the purview of the TIF request, can those -- and
- 3 I'm not trying to sway a vote. This is more for
- 4 clarification. The questions that you have is more
- 5 of DOH, DPD, BACP, and clarity from the school in
- 6 terms of how they separate the tenants from the
- 7 building and the students? That's the initial
- 8 concern, correct?
- CHAIRWOMAN BUTLER: That is, as I understand
- 10 the Commissioners' questions. And we -- I did ask
- 11 the Commission would we consider this item and
- 12 allow DPD to get back to us on -- you know,
- 13 basically put the ball in DPD's court and say, you
- 14 know, We have concerns about this, and as part of
- 15 the negotiation of the redevelopment agreement, we
- 16 would hope that that -- those concerns would be
- 17 addressed. Because as I pointed out, that's not
- 18 something typically that we get into as a -- as
- 19 this body in terms of, you know, specific concerns.
- 20 So I would just ask if the
- 21 considered -- if the Commissioners, given that, and
- 22 kind of historically where we've been as a body, if
- 23 the Commissioners want to reconsider their no
- 24 votes? If you do not, then it does not carry.

- 1 negotiate a redevelopment agreement with R2
- 2 Development, LLC, or a related entity, for
- 3 redevelopment of the property located at 79 West
- 4 Monroe in the LaSalle Central Tax Increment
- 5 Financing Redevelopment Project Area, and to
- 6 recommend to the City Council of the City of
- 7 Chicago the designation of R2 Development, LLC,
- 8 or a related entity, as developer.
- 9 If there are no objections, I move
- 10 passage of this item by the same roll call vote
- 11 previously used to establish quorum with the
- 12 exception of Commissioner Griggs, who has recused
- 13 himself from this item.
- Are there any objections or
- 15 additional recusals?
- 16 Okay. So Commissioner Gomez has
- 17 objected.
- COMMISSIONER ZAYAS: Object. 18
- CHAIRWOMAN BUTLER: So Commissioner Zayas 19
- 20 objects. We do not have approval because we have
- 21 two objections. And we have -- let me just count.
- 22 We have two objections.
- 23 COMMISSIONER BOATRIGHT: From my perspective
- 24 in the role of CDC, I want to make sure that we're

- Page 173 COMMISSIONER ZAYAS: I'll reconsider if we --
- 2 if there is a follow-up with this school to make
- 3 sure -- we're talking about a high school. We're
- 4 talking about kids in a high school. And I get
- 5 security. I've worked in schools. I was a
- 6 football coach. So I understand the environment of
- 7 a high school. And to see that environment with
- 8 kids and residents and those types of things, and
- 9 that environment with kids -- kids are -- you know,
- 10 that school is freshman to high -- so they're
- 11 freshmen all the way to seniors.
- 12 So it's important that we have that
- 13 security there, that the tenants know that. It's
- 14 important for that to happen because the last thing
- 15 we need is this to bite us back, so ...
- 16 MR. STOLTZ: Can I add one point?
- 17 CHAIRWOMAN BUTLER: No, no. Please. Thank
- 18 you.
- 19 COMMISSIONER ZAYAS: So I reconsider my vote.
- 20 I vote ves.
- 21 CHAIRWOMAN BUTLER: Okay. So just so we have
- 22 clarity, we have one recusal.
- Are there any objections to the 23
- 24 motion in front of us?

- 1 Commissioner Gomez objects.
- 2 COMMISSIONER GOMEZ: Yes. I think, again --
- 3 CHAIRWOMAN BUTLER: That's fine. You don't
- 4 have to explain.
- 5 COMMISSIONER GOMEZ: Okay.
- 6 CHAIRWOMAN BUTLER: Okay. So the motion 7 passes. Thank you.
- 8 MS. BELTRAN: Thank you, Commissioners.
- 9 CHAIRWOMAN BUTLER: Before we move to the
- 10 next and the last two items on the agenda, I, as
- 11 Chair, would like to recuse myself from the next
- 12 two agenda items, F and G.
- 13 Regarding item F, for the sake of
- 14 full transparency, I'd like to disclose that I have
- 15 a previous professional relationship with Quintin
- 16 Primo, the majority owner of Capri Interests, LLC,
- 17 and a member of the redevelopment team for the
- 18 proposed project at 111 West Monroe Street.
- 19 Specifically Mr. Primo is the
- 20 majority owner of Capri Capital Partners, a firm I
- 21 first joined in 20- -- excuse me, 2007 as a partner
- 22 and equity owner in 2007 and eventually served as
- 23 president and chief investment officer until my
- 24 retirement on July 31st, 2021. Although I have
- Page 175 1 maintained my equity ownership in Capri Capital
- 2 Partners, Capri Interests, LLC is a wholly
- 3 unrelated entity, and I do not now, nor have I ever
- 4 had an ownership interest in Capri Interests, LLC.
- 5 Furthermore, I will not benefit financially or
- 6 otherwise from investment and redevelopment
- 7 activities conducted by Capri Interests, LLC.
- 8 Regarding item G, for the sake of
- 9 full transparency, I would like to disclose the
- 10 nature of my business relationship with Michael
- 11 Reschke, the majority owner of 208 South LaSalle
- 12 Owner, LLC. As I previously stated, I joined Capri
- 13 Capital Partners and Capri Investment Group as a
- 14 partner and equity owner in 2007 and retired from
- 15 the firm as president and chief investment officer
- 16 effective July 31st, 2021.
- 17 During my tenure at Capri Capital
- 18 Partners, the company, through our Capri Urban
- 19 Investors Fund, provided debt financing that
- 20 facilitated the acquisition and redevelopment of
- 21 208 South LaSalle by an entity majority owned and
- 22 controlled by the owner of 208 South LaSalle Owner,
- 23 LLC. The debt financing was repaid in 2021.
- 24 My connection to both projects was

- Page 176 1 disclosed to both the Department of Planning and
- 2 Development and the Department of Housing
- 3 immediately following the initial announcement of
- 4 the LaSalle corridor Loop revitalization proposals,
- 5 and I have not had any discussion on the projects
- 6 with either department or my former Capri
- 7 colleagues.
- 8 Having said that, although I have
- 9 no legal conflict of interest as confirmed by the
- 10 board of ethics, I nonetheless believe that it is
- 11 in the best interest of the public for me to recuse
- 12 myself from both items F and G in order to
- 13 eliminate any appearances of issues of such a
- 14 conflict.
- 15 Given my recusal on items F and G
- 16 and pursuant to the CDC bylaws, I have asked
- 17 Commissioner Latasha Thomas to serve as Chair for
- 18 the remainder of today's meeting.
- 19 And, Commissioner Thomas, if you
- 20 want me to leave, I'm happy to leave.
 - ACTING CHAIRWOMAN THOMAS: Thank you,
- 22 Chairwoman.

21

1

- 23 And for the record, Chair Butler has
- 24 recused herself from the agenda item F and G.

- Item F, LaSalle Central
- 2 Redevelopment Project Area in Ward 34.
- 3 Commissioners, the next item, the
- 4 Department of Housing is seeking authority to
- 5 negotiate a redevelopment agreement with 111 West
- 5 negotiate a redevelopment agreement with 111 wes
- 7 of the property located at 111 West Monroe Street
- 8 in the LaSalle Central Tax Increment Financing
- 9 Redevelopment Project Area, and to recommend to the
- 10 City Council of the City of Chicago the designation
- 11 of 111 West Monroe, LLC, or a related entity, as
- 12 developer.
- 13 Ryan Slattery will be providing a
- 14 brief description of this request on behalf of the
- 15 Department of Housing.
- 16 Ryan.
- 17 MR. SLATTERY: Thank you so much.
- 18 Good afternoon, CDC Commissioners.
- 19 For the record, my name is Ryan Slattery. I'm with
- 20 the Department of Housing, and I'm here today to
- 21 present 111 West Monroe.
- 22 The project, 111 West Monroe, is
- 23 located in the 34th Ward, the Loop community area,
- 24 and the LaSalle Central TIF district.

1 Here's a neighborhood map of the

- 2 project. It's located at the southwest corner of
- 3 Monroe and Clark Street.
- 4 So for 111 West Monroe, the original
- 5 20-story neoclassical west building to the right
- 6 was designated -- was designed by Sheply, Ruttan,
- 7 and Coolidge and was built in 1911 by the Harris
- 8 Trust & Savings Bank. In 1958, SOM designed the
- 9 adjacent east building for Harris Bank in a post-
- 10 modernist style that was prevalent after World War
- 11 II. The two buildings are now commonly known as
- 12 111 West Monroe.
- The development team acquired the
- 14 property in July of 2022 from BMO Bank purchasing
- 15 the entire complex and shortly after selling 115
- 16 West Monroe, the west tower, to the state of
- 17 Illinois.
- 18 The development team is a joint
- 19 venture between Prime Group and Capri Investment
- 20 Group. The development team is proposing an
- 21 adaptive reuse and conversion of approximately
- 22 315,000 square feet within the building, including
- 23 a portion of the ground floor, partial of the 11th
- 24 floor, and then floors 12 through 23. They'll be

- Page 180 1 TIF grants, and the deferred developer fee. The
- 2 development team is also requesting 4 percent LIHTC
-) and discount biotomic tour one disc. The steet
- 3 credits and historic tax credits. That's the
- 4 combined tax credit -- tax equity -- or tax credit
- 5 equity. Excuse me.
- 6 So here is the unit mix breakout for
- 7 the 345 units consisting of studios through two-
- 8 bedrooms with 30 percent of them being affordable
- 9 at 40, 50, and 80 percent AMI.
- 10 So here's the proposal unit rents
- 11 and the sizes of the breakout for the 345
- 12 residential units showcasing the affordable monthly
- 13 rents versus the market-rate rents.
- 14 As I stated previously, the
- 15 development team is a joint venture between Prime
- 16 Group and Capri Investment Group.
- 17 The Prime Group was founded in 1982
- 18 by Michael Reschke, who serves as the chairman and
- 19 CEO. Prime Group has developed over \$12 billion of
- 20 real estate across the country.
- 21 Capri Interests, LLC was founded in
- 22 1992 by Quintin Primo, III, who serves as the
- 23 founder and executive chairman.
- In the 30-year history, Capri has

- 1 converted into 345 residential units of which 105
- 2 will be affordable units for households earning no
- 3 more than 80 percent of the area median income.
- 4 The project will also feature residential amenities
- 5 including a fitness center, a lap pool, bike
- 6 storage, private dog run, storage space, and a
- 7 private rooftop garden area with barbecue
- 8 facilities.
- 9 The development team is requesting
- 10 up to 40 million, or roughly 20 percent of the
- 11 total development costs. The construction timeline
- 12 is tentatively scheduled for 24 months.
- 13 The affordable unit funds request
- 14 per unit is approximately \$380,000.
- This one hopefully you'll like much
- 16 better because the project will be broken out into
- 17 the lower levels converted to a hotel while the
- 18 residential will be in the higher levels as I
- 19 discussed earlier. The Monroe Club will also be on
- 20 the top two floors, and it will be available for
- 21 all residents and hotel guests.
- 22 So here's the breakout of the
- 23 sources and uses. As you can see, the sources
- 24 include owner equity, loans for the project, the

- Page 181 1 completed more than \$14 billion in investment-
- 2 related transactions through separate accounts,
- 3 single investor partnerships, and senior and
- 4 subordinate loans.
- 5 On LaSalle Street, Prime Group and
- 6 Capri Investments -- Capri Interests are the
- 7 current co-developers for the Thompson Center at
- 8 100 West Randolph, converting the former State of
- 9 Illinois Building into the Google complex.
- 10 The architect of record is Stantec
- 11 for the project. And the attorneys for the project
- 12 are DLA Piper, and then Applegate & Thorne-Thomsen
- 13 for the tax credits.
- 14 Here we have the org chart for 111
- 15 West Monroe, LLC.
- 16 And so as previously stated, the TIF
- 17 disbursement schedule is still under negotiation,
- 18 but the construction compliance requirements for
- 19 prevailing wage, the 26 percent MBE, 6 percent WBE,
- 20 and 50 percent city residency will apply for the
- 21 project.
- 22 So for the community benefits, we
- 23 have 345 total housing units that will be created
- 24 of which 105 are affordable units. All affordable

Page 182

- 1 units will be Type A accessible. They are also
- 2 requesting landmark status for the building.
- 3 They're also leveraging LIHTC and historic tax
- 4 credits. There will be energy efficiency upgrades.
- 5 There will be the rooftop courtyard/green space.
- 6 As also stated, the 26 MBE and 6 percent WBE. And
- 7 then they also have 200 construction jobs
- 8 anticipated for the project.
- So the requested action before you
- 10 today is to request authority to negotiate the
- 11 redevelopment agreement with 111 West Monroe, LLC,
- 12 or related entities, for the redevelopment of 111
- 13 West Monroe, and to designate 111 West Monroe, LLC,
- 14 or related entities, as developer.
- 15 ACTING CHAIRWOMAN THOMAS: Thank you.
- 16 If present, I would like to invite
- 17 Alderman Conway to make a statement on the project.
- 18 MR. SLATTERY: He is unfortunately not -- he
- 19 was here earlier. He does have -- we do have a
- 20 letter of support from him for this project, and
- 21 he's very supportive of this project.
- 22 ACTING CHAIRWOMAN THOMAS: Thank you.
- 23 Commissioners, do you have any
- 24 questions for Mr. Slattery regarding this request

- Page 184 1 of 111 West Monroe, LLC, or a related entity, as
- 2 developer.
- 3 If there are no objections, I move
- 4 passage of this item by the same roll call vote
- 5 previously used to establish quorum with the
- 6 exception of Chairman Butler, who has recused
- 7 herself from this item.
- 8 (No response.)
- 9 Hearing none, the motion passed.
- 10 Thank you.
- 11 MR. SLATTERY: Thank you very much.
- 12 ACTING CHAIRWOMAN THOMAS: Item G.
- 13 Commissioners, for the next item, the Department of
- 14 Housing is seeking authority to negotiate a
- 15 redevelopment agreement with 208 South LaSalle
- 16 Owner, LLC, or a related entity, for redevelopment
- 17 of the property located at 208 South LaSalle Street
- 18 in the LaSalle Central Tax Increment Financing
- 19 Redevelopment Project Area, and to recommend to the
- 20 City Council for the City of Chicago the
- 21 designation of 208 South LaSalle Street -- pardon
- 22 me, 208 South LaSalle Owner, LLC, or a related
- 23 entity, as developer.
 - Kara Breems will provide a brief

Page 183

24

- 1 by the Department of Housing? Questions?
- 2 COMMISSIONER CURTIS: Yes. Thank you.
- 3 Just quick question. Can you show
- 4 the sources and uses again?
- MR. SLATTERY: Of course.
- 6 ACTING CHAIRWOMAN THOMAS: That's
- 7 Commissioner Curtis.
- COMMISSIONER CURTIS: And just looking for
- 9 soft costs. Like 10 percent. Thank you. That's
- 10 all I -- that's all I had.
- 11 ACTING CHAIRWOMAN THOMAS: No further
- 12 questions?
- COMMISSIONER CURTIS: No. Thank you. 13
- 14 ACTING CHAIRWOMAN THOMAS: If there are no
- 15 further questions or comments regarding this matter
- 16 before us. I will call this matter up for a vote.
- 17 The resolution before us, the
- 18 Department of Housing is seeking authority to
- 19 negotiate a redevelopment agreement with 111 West
- 20 Monroe, LLC, or a related entity, for redevelopment
- 21 of the property located at 111 West Monroe in the
- 22 LaSalle Central Tax Increment Financing
- 23 Redevelopment Project Area, and to recommend to the 23 city block.
- 24 City Council of the City of Chicago the designation

- 1 description for this request on behalf of the
- 2 Department of Housing.
- MS. BREEMS: Thank you, Acting Chair Thomas.
- 4 Again, for the record, my name is Kara Breems with
- 5 the Department of Housing.
- 6 208 South LaSalle is in the 42nd
- 7 Ward. Alderman Brendan Reilly has submitted a
- 8 letter of support for this project. He's not here
- 9 today, but he is supportive of the project.
- 10 Representing the developer and here
- 11 with us today are Mike Reschke and Jeff Breaden
- 12 from the Prime Group.
- 208 South LaSalle is located at the
- 14 southern end of the LaSalle corridor immediately
- 15 across from the historic Rookery building.
- 16 208 South LaSalle is a 21-story
- 17 building that was designed by D. Burnham & Company
- 18 in 1911 and completed in 1914 by Graham, Anderson,
- 19 Probst, and White. The building was originally
- 20 constructed for the Continental and Commercial
- 21 National Bank, one of the country's largest
- 22 national banks at the time. And it occupies a full
- 24 The applicant, again, is 208 South

Page 186

- 1 LaSalle Owner, LLC. The proposed project consists
- 2 of the adaptive reuse and conversion of approximately
- 3 225,000 square feet of the building located on the
- 4 middle floors, floor 13 to 17, which will be
- 5 converted into 226 residential units of which 68
- 6 will be affordable.
- 7 The funding request is for 26.2
- 8 million in TIF. The total project cost is 122.7
- 9 million, which translates into 543,000 per unit.
- 10 The project will also feature residential amenities
- 11 including 24/7 security and reception as well as a
- 12 fitness center and tenant lounge with space for
- 13 social gathering. The residents will also have
- 14 access to the amenities located in the two hotels
- 15 located within the building, which you can see
- 16 here. The Marriott Hotel was completed in 2010 and
- 17 occupies floors 1 through 12 with 610 rooms. The
- 18 LaSalle Hotel was just completed in 2022 with 232
- 19 rooms.
- 20 The developer submitted an
- 21 application in December 2022 in response to the
- 22 City's Invitation for Proposals for the Loop
- 23 Revitalization Initiative to rehab the floors 13
- 24 through 17, which you see here in blue, into the

- Page 188 1 developing the Thompson Center as well as 208
- 2 West -- as well as the BMO office campus, which
- 3 Ryan just described.
- 4 The architects will be Lamar Johnson
- 5 Collaborative and Lucien LaGrange Studio.
- 6 The org chart here for 208 South
- 7 LaSalle Holdings, LLC, they will be the owner/
- 8 borrower for the project. And as with all LIHTC-
- 9 financed deals, a limited partner, still to be
- 10 determined, will control 99.99 percent of the
- 11 interest.
- 12 The TIF disbursement schedule is
- 13 still TBD. The development will meet 26 and 6 as
- 14 well as the city residency and prevailing wage.
- 15 The community benefits include the
- 16 68 affordable units that will be built in the
- 17 building as well as the 226 new units. All the
- 18 affordable units will be type A accessible. This
- 19 is a landmark building. The development will
- 20 leverage LIHTC and make energy efficiency upgrades
- 21 and create 200 construction jobs as part of the
- 22 construction of the project.
- We're asking today for authority to
- 24 negotiate a redevelopment agreement with 208 South

- 1 LaSalle residences.
- 2 Sources include owner equity, loans 3 for the project, the TIF grant, and the deferred
- 4 developer fee. The development team is also
- 5 requesting 4 percent LIHTC credits, which will
- 6 generate nearly 11 million in equity for the
- 7 project.
- 8 The -- again, the development would
- 9 include 226 units of residential housing, again,
- 10 targeted to a mix of income earners between 40 and
- 11 80 percent AMI for the affordable units.
- 12 The rent -- rents, again, are
- 13 comparable to the ones you've seen earlier today
- 14 because the AMI mix is similar. So, again, let's
- 15 look at the two-bedroom this time. The monthly
- 16 rent for the affordable two-bedrooms would be 993
- 17 to 1986 compared to the market-rate rents of almost
- 18 4,000 for a two-bedroom.
- 19 The Prime -- the development group
- 20 is led by the Prime Group, Inc., which was founded
- 21 in 1982 by Michael Reschke, who serves as the
- 22 chairman and CEO. They've developed over 12
- 23 billion in real estate across the country.
- 24 On LaSalle Street they are

- 1 LaSalle Owner, LLC for the redevelopment of 208
- 2 South LaSalle and to designate 208 South LaSalle
- 3 Owner, LLC, or a related entity, as developer.
- 4 ACTING CHAIRWOMAN THOMAS: Thank you,
- 5 Ms. Breems.
- 6 You did state that you have a letter
- 7 of support from Alderman Reilly, who is not here
- 8 today, correct?
- 9 MS. BREEMS: Yes, we do.
- 10 ACTING CHAIRWOMAN THOMAS: Commissioners, do
- 11 you have any questions for Ms. Breems regarding
- 12 this request by the Department of Housing?
- 13 Commissioner Curtis.
- 14 COMMISSIONER CURTIS: Thank you, Madam Chair.
- 15 The -- can we look at the sources
- 16 and uses statement again?
- 17 MS. BREEMS: Their soft costs are roughly 20
- 18 percent of the overall budget.
- 19 COMMISSIONER CURTIS: And can you help me
- 20 understand why they'd be twice as much as the last
- 21 project?
- 22 MS. BREEMS: I'll let the development team
- 23 speak to that who are here.
- 24 ACTING CHAIRWOMAN THOMAS: Please.

Page 190 Page 192 MS. BREEMS: 16 percent. 1 1 passage of this item by the same roll call vote 2 COMMISSIONER BOATRIGHT: If I could. 2 previously used to establish quorum with the ACTING CHAIRWOMAN THOMAS: Commissioner 3 3 exception of Chairman Butler who has recused 4 Boatright, please. 4 herself from this item. COMMISSIONER BOATRIGHT: Just to respond, the 5 (No response.) 6 other one was actually 16 percent. 6 Hearing none, the motion passed and COMMISSIONER CURTIS: Oh, was it? 7 7 is approved. 8 COMMISSIONER BOATRIGHT: Yeah. 8 Commissioners, that was our last 9 COMMISSIONER CURTIS: I thought it was 10. 9 item on today's agenda. If there are no further 10 I'm sorry. 10 questions or comments, I move to adjourn the 11 COMMISSIONER BOATRIGHT: No. 16. It's okay. 11 June 11th meeting of the Community Development 12 Just wanted to give clarity. 12 Commission by the same roll call vote previously COMMISSIONER CURTIS: I'll let it go then. 13 13 used to establish quorum. 14 Thank you. 14 (No response.) 15 ACTING CHAIRWOMAN THOMAS: Questions? 15 Hearing no objection, we are 16 (No response.) 16 adjourned. 17 Chairman Thomas has a question. 17 (The proceedings adjourned at 18 On floors 13 through 17, that's 5:07 p.m.) 18 19 where the residents will be, correct? 19 MS. BREEMS: Yes. 20 20 ACTING CHAIRWOMAN THOMAS: What -- was that | 21 21 22 office space before? 22 23 MS. BREEMS: Michael Reschke is here. He 23 24 could speak to that. 24 Page 193 Page 191 ACTING CHAIRWOMAN THOMAS: Please state your 1 2 name before you speak. REPORTER'S CERTIFICATE MR. RESCHKE: Mike Reschke. I'm with the 3 4 Prime Group. I, Nick D. Bowen, do hereby certify that The floors 13 through 17 were 5 I reported in shorthand the proceedings of said 6 office. There's a few remaining tenants that will 6 hearing as appears from my stenographic notes so 7 be vacating, but it's primarily vacant today. taken and transcribed under my direction. R COMMISSIONER THOMAS: Thank you. 9 Questions? IN WITNESS WHEREOF, I have hereunto set my 10 (No response.) hand and affixed my seal of office at Chicago, 11 If there are no further questions or Illinois, this 25th day of June 2024. 12 comments regarding this matter before us, I will 12 13 13 call this item for a vote. 14 The resolution before us is from 14 15 the Department of Housing is seeking authority to 15 16 negotiate a redevelopment agreement with 208 South 16 17 LaSalle Owner, LLC, or a related entity, for the 17 18 redevelopment of the property located at 208 South 18 19 LaSalle Street in the LaSalle Central Tax Increment 19 20 Financing Redevelopment Project Area, and to 2.0 21 recommend to the City Council of the City of 21 22 Chicago the designation of 208 South LaSalle Owner, 22 23 LLC, or a related entity, as developer. 23 24 If there are no objections, I move 24

	—— 1.9 121:4	1911 178:7 185:18
\$	1.95 15:20	1914 185:18
\$1 71:4 100:13	10 57:10 100:21 116:8 183:9 190:9	1924 153:11
\$1.3 121:6	100 84:15 102:3 157:15 181:8	1928 10:2
\$1.5 120:24	103 28:9 30:1 127:7	1929 9:11 10:2
\$10 120:23 121:16	105 140:24 143:21 179:1 181:24	1930 10:2
\$11.5 127:3	10th 59:6	1942 53:23
\$115 87:16	11 143:13 187:6	1947 8:1
\$12 35:12 96:2 180:19	111 41:22 42:12 174:18 177:5,7,11,	1949 8:1
\$13.7 121:1	21,22 178:4,12 181:14 182:11,12, 13 183:19,21 184:1	1950s 153:12
\$135 140:18	115 178:15	1955 9:19
\$14 181:1	117 154:1 155:12,18	1958 41:24 42:13 178:8
\$1500 52:4	11th 2:2,13 59:15 143:11 147:5,24	1960 142:21
\$2.3 70:9	178:23 192:11	1965 7:18
\$2.5 99:22 100:10,16	12 60:5 66:20 88:23 117:3 178:24	1967 9:20 10:7
\$2.6 120:24	186:17 187:22	1968 24:2
\$200 87:23 94:2 96:2	12-year 46:21 66:10	1972 22:4
\$ 215,000 127:15	122.7 186:8	1973 51:16
\$3.6 99:23 100:9	12th 59:15	1974 140:14
\$ 30,000 8:22	13 154:15 186:4,23 190:18 191:5	1975 53:22
\$380,000 179:14	130-plus-year-old 21:24	1978 10:9
\$387,000 148:9	13th 7:18	1982 180:17 187:21
\$40 10:6 121:8	14 26:16 112:3 154:21	1985 22:6
\$400 66:23	14,704 99:3,16	1986 187:17
\$400,000 162:12	14-story 153:8	1988 88:18
\$550,000 162:7	145,000 118:17	1992 180:22
\$580,000 162:23	14th 57:22 111:24	1998 32:19 59:6 60:20 66:13
\$600 10:11	150 56:10,11,14	88:17,20,22
\$650,000 12:19	1500 142:15	
\$90,603 100:11	16 190:1,6,11	2
\$950 66:15 87:16	16th 59:8	2 98:14 159:15
4000 00.10 07.10	17 186:4,24 190:18 191:5	2,000 154:17
1	17th 9:19	2.7 134:14
4. 45440.400.47	18 99:13 140:23 161:15	
1 154:10 186:17	18th 19:16 35:11 67:13 78:16,18	
1,000 13:12	146:6 147:23	20,000 70:10
1,003 138:1	19 4:11 13:11 31:11 57:7 117:23	20- 12:13 94:6 174:21
1,016 137:24	1906 153:10	20-story 178:5

52 92:2 117:17 140:16

523 135:10 136:21

543,000 186:9

200 87:23 95:15 182:7 188:21 **250** 116:7 **387,000** 141:12 200,000 163:6 25th 33:17 59:15 61:23 69:5 39 117:12 2000s 116:19 **26** 144:2 181:19 182:6 188:13 3:00 125:14 **2006** 156:9 **26.2** 186:7 3rd 114:4 **2007** 174:21,22 175:14 **27** 117:23 124:20 4 **2009** 118:8 28 98:19 154:6 155:7 **2010** 186:16 **28.4** 121:5 155:6 **4** 58:11 59:18 96:19 127:13 180:2 187:5 **2011** 10:9 57:9 28th 102:12,13 **4,000** 40:15 187:18 2014 56:17 **2:00** 5:18 40 43:16 44:2 99:13 116:24 134:21 **2015** 34:15 142:7 155:14 179:10 180:9 187:10 3 **2019** 70:7 116:13 400 118:17 **2020** 131:9 **3** 60:7 140:22 143:13 400,000 15:20 **2021** 12:14 44:9,13,17 60:2 174:24 **3.144** 13:10 **41** 154:1 175:16,23 **30** 4:20 6:5 9:17 24:1 27:7 32:21,22 **4130** 124:22 126:15 129:6 **2022** 12:13 19:19 60:7 70:19 71:3 41:19 100:20 132:1 138:11,13,17 89:2 131:21 153:16 178:14 186:18. 139:23 140:6,13,24 142:6 143:7 **42** 116:3 117:17 141:8 21 144:6,8,9 145:17,18 150:16,18,22 **42nd** 185:6 163:8 180:8 **2023** 20:11 62:1 98:13 122:1 43rd 115:13 30-year 180:24 2024 2:2,13 62:1 88:22 112:3 **44** 154:7 122:1 126:19 **30.5** 134:6 **44-story** 140:13 **2025** 154:10 300 144:3 162:23 **440** 92:3 2026 121:14 132:12 154:11 **315,000** 178:22 **4431** 124:20 129:5 **207** 137:15 319 134:20 137:21,22 150:4 **4437** 126:14 **208** 42:1 175:11,21,22 184:15,17, **31st** 174:24 175:16 21,22 185:6,13,16,24 188:1,6,24 **45** 15:8 102:3 117:11 32 134:23 150:1 189:1,2 191:16,18,22 **4520** 112:19 114:3 123:24 **3200** 119:9 **20th** 31:12 **45th** 114:13,15 33rd 7:11 59:11 **21** 115:6 117:24 46th 125:23 **34** 177:2 **21-story** 185:16 **47** 115:11 **3410** 97:17 98:9,17 111:6 21st 67:13 **47th** 114:5,16 115:13,18 **345** 179:1 180:7,11 181:23 **22** 141:10 47th/state 112:20 124:1 **349** 140:23 143:22 **2200** 142:17 **34th** 140:8 153:1 177:23 **225,000** 186:3 5 **35** 7:3,4 12:17 63:17 118:17 154:20 **226** 186:5 187:9 188:17 155:13 157:8 **5** 20:20 134:8 23 127:4 178:24 **36** 66:16 **5,000** 119:9 **232** 186:18 **37** 134:15 **50** 23:24 24:3 40:15 63:16 142:8 23rd 21:24 180:9 181:20 370,000 140:20 24 21:20 93:5 179:12

24/7 115:11 186:11

25 62:14

380 88:7 163:2

387 148:7,8

57 141:8 **580** 163:2 **5:00** 130:19 **5:07** 192:18 6 **6** 117:11,24 144:2 159:15 181:19 182:6 188:13 **6.8** 134:7 **60** 11:8 100:20 117:18 132:2 141:3 142:8 154:2 155:15 **610** 186:17 **64.2** 154:8 **68** 186:5 188:16 **6:00** 76:4 7 **7** 154:15 **7.8** 155:7 **70** 7:5 12:15 14:6 100:17 142:3 700 63:2 **75** 26:17 **773** 142:15 **79** 41:20 42:11 151:8,13 152:13,22 153:5 157:19 171:3 7th 2:10 8 **80** 120:1 127:8 134:21 141:1 142:8 155:14 179:3 180:9 187:11 800 87:20 135:14 **82** 63:19 **847** 124:21 126:11 129:6 **850** 143:1 8:00 76:4 9

90 100:20

900 124:21 126:13 129:6

927 124:20 126:12 129:5 948,000 140:15 950 88:7 **98** 88:18.19 98-unit 67:12 99.99 188:10 **993** 187:16 9:00 130:19 Α **A-3** 112:18,23 113:22 114:11 116:10 118:7 121:18 122:17,18,22 123:23 124:4 **A-C** 122:16 **a.m.** 5:18 ability 60:17 abruptly 46:17 Absolutely 91:17 abstaining 111:14 abstentions 111:16 129:15 151:2 **AC** 77:2 Academy 21:21 23:5,12 accepted 81:11 access 29:7 37:3 40:22 41:4 55:7 61:16 91:5 115:10 160:18 186:14 accessibility 40:23 **accessible** 44:19 118:2 135:2 143:23 157:10 182:1 188:18 accessing 161:16 accommodate 99:17 102:1 account 60:13 accountability 37:21 74:2 81:5 accountable 75:11 80:10 82:1 accounts 181:2 achieved 37:24 130:24 acknowledge 3:22 37:5 62:2 86:1 87:3 165:24

acquisition 67:1 88:2 121:4 153:16 175:20 acres 63:2 act 4:17 8:1 63:9.23 **Act's** 63:11 acted 78:18 **Acting** 176:21 182:15,22 183:6,11, 14 184:12 185:3 189:4,10,24 190:3,15,21 191:1 action 59:17 60:5 62:18 65:1 67:10 68:12 71:17,18 89:2,3 182:9 **actions** 35:8 113:22 activities 175:7 actual 20:20 161:5 **Acuna** 51:9,12,13 53:5 **ADA** 44:19 **Adalbert's** 55:22 56:1,4,7,8,10 Adam 38:18 40:9,12 adaptable 118:2 adaptive 132:6,13 133:21 134:3,9 135:16 140:19 153:23 178:21 186:2 add 63:2 167:7 173:16 added 47:5 134:18 adding 86:11 addition 41:24 42:13 59:23 64:15 67:22 120:22 132:13 143:21 153:10 additional 23:1 60:5,13 62:16 66:9,18 101:23 102:4 104:17 106:15 108:14 123:14 124:10 126:8 131:17 133:5 137:1 138:4 150:8 159:22 161:18,24 162:13,14 163:13 168:19 170:17 171:15 additions 99:5 address 78:7 86:5,9 130:21 166:21 167:3 addressed 44:17 52:14 172:17 addressing 49:6 adhere 135:12 adjacent 178:9 adjourn 192:10 adjourned 192:16,17

acknowledged 34:4

acquired 178:13

administration 15:24 17:11

admit 85:3 adults 40:17 ADUS 74:17

advance 60:17 61:22 62:10

advantage 101:13 advocacy 30:8 advocate 69:7 advocates 31:10 advocating 26:14

aerial 85:2,4

affected 15:15 16:3 71:23

affects 57:12

afford 14:3 23:7 39:15 44:7 50:1,2 79:7,15

affordable 8:15 18:15 22:23 23:1, 14 24:10 26:11,15,22 27:5 28:13 29:3 30:12 40:1 42:9 61:6,18 65:16 66:23 67:8,12,15 68:8 76:19 86:18, 23 87:21 94:4 115:4 116:4 117:18, 20,21 119:2,7,19 120:4,21 124:18 125:2 127:7,24 129:3,10 131:3 132:2 134:20,23,24 135:2 137:16, 17,20,22 140:24 142:7,15 143:21, 22 145:16 148:17,21,24 149:14,15 150:2,4,5 154:1,20 155:14,19,22 157:9 165:8 179:2,13 180:8,12 181:24 186:6 187:11,16 188:16,18

African-american 50:23

after-school 52:7

afternoon 2:1 15:1 17:7 23:21 28:22 36:7 40:11 41:12 51:12 55:20 58:17 98:1 103:13 113:17 125:8,14 130:4 139:18 152:7 177:18

agencies 30:8

agency 92:8

agenda 2:9,18 4:9,16 5:5 39:4,23 41:18 57:19,20 58:9 97:13 112:1, 14 113:13 129:22 130:10 133:21 136:8 139:12 144:23 145:1 152:6 174:10,12 176:24 192:9

agendas 77:22 **ages** 99:13

aggregate 84:13

aging 28:12 131:11

agree 28:14 45:8 47:6

agreement 97:15 98:8 100:23 101:1,3 102:19 111:4 112:17 123:22 124:17 127:23 129:2 132:9 135:11 138:11 144:6 150:16 151:11 157:17 167:4 171:1 172:15 177:5 182:11 183:19 184:15 188:24 191:16

ahead 56:5 108:16 163:15

aims 15:14 31:21 153:24

air 45:2

Alamillo 14:23 15:1,6

Alder 68:14

alderman 7:12,21 24:24 33:14,20 34:3,5,13 35:2,14,15 36:14 37:20 45:9 53:7 62:16 69:2,3 70:16 82:20 102:13 103:2,5 122:7 140:9 144:13 152:20 153:1 157:24 158:24 182:17 185:7 189:7

Aldermen 98:20 102:14

alderpeople 30:9

Alderperson 68:23 128:7 144:13

Alderwoman 114:4,6 125:13

Alejandro 12:6

alignment 4:18 64:22

aligns 115:18

alley 22:14 54:6

Alliance 38:22,24 39:5 40:1

allies 27:2

allocated 37:23 95:16,20,23

allocating 37:1

allocation 96:2,3 121:16

allocations 67:17

allotted 57:17

Alma 17:4,8

alternative 31:20

alternatives 72:5

altogether 32:5

alumni 102:3

Alvarez 114:1

Amazon 47:17.22

amended 43:18,21 84:2,6,8 85:8 87:13 88:5 92:2,19,20,21

amending 83:24

amendment 58:11 59:1,18 60:6, 16 61:23 64:16 68:6 80:11,12 88:14 96:19

amendments 64:17 89:4

amenities 115:9 130:18 141:5 179:4 186:10,14

amenity 143:12 147:6 148:1 153:17 154:21 155:3

amenity/courtyard 144:1

AMI 127:8 132:2 134:22 141:2,3 155:15 180:9 187:11,14

AMIS 142:7

amount 47:7,11 83:18,19,20 120:22 137:12 149:12

analysis 133:6 152:17

analyst 98:3 113:19 125:10

Anderson 185:18

Andres 32:16,18

Angelo 27:15,19 28:1

angry 70:21

Ann 68:17

Anna 28:20,21,22

Anne 53:16

announced 131:20 132:5

announcement 176:3

annually 36:20

answering 107:13

answers 62:8 76:7 81:13 90:7 108:12

Anthony 114:1

anti-deconversion 73:6,11anti-displacement 78:1,10

anticipate 141:20

anticipated 66:22 141:22 182:8

anymore 23:8 46:22

apartment 10:6 17:19 19:16,22 20:23 146:24

apartments 28:9 125:13 158:13

apologize 48:10 appealed 79:6

appearances 176:13

Applause 3:24 6:24 9:1 12:3 14:15 17:3 19:1 23:16 25:19 27:13 28:18 30:16 31:14 32:14 33:6 35:21 38:15 41:8 55:13 57:15 97:8

Applegate 119:18 127:19 181:12

appliances 117:7

applicant 126:16 154:6 185:24

application 18:6 20:13 164:15 186:21

applied 39:8

apply 19:22 96:6 143:19 181:20

approach 36:23 62:6

approval 56:3 57:21 58:10,24 96:19 112:2 171:20

approve 21:22 29:24 59:1 75:4 111:24

approved 58:7 60:1,6 62:18 64:19 67:4,10 68:7 87:16 89:1 97:10 99:22 111:19 112:12 124:14 129:19 132:10 151:6 162:9 192:7

approximately 88:6 100:9,17 116:7 119:24 121:4,8 127:4,15 140:19,20 154:17 162:7 178:21 179:14 186:2

architect 42:12 100:6 119:4,5 127:18 153:9 156:13 181:10

architects 143:3 188:4

architectural 119:5

Architecture 119:11

area 6:1 8:3 15:7,12,14,17,21,22, 23 17:22 40:19 41:18 45:4 47:12, 14 50:12 58:12 59:7,13 60:12,14, 22 62:21 63:8,14,18,24 64:9,24 66:20 67:19 83:9,20,24 84:2 85:2, 8,14,15 89:5,10 92:10,19,20,21,22 96:20 97:19 98:18,19 99:14 101:21 107:4,9 108:22,23 111:8 112:21 114:14 117:19 124:2,23 125:22,23 127:2 129:8 134:22 138:15 140:9 141:2 150:1,20 151:15 153:2,17 154:2 155:3,14 171:5 177:2,9,23 179:3,7 183:23 184:19 191:20

area's 63:17

areas 29:4 44:10,18 59:22 62:23, 24 65:5 93:15 94:9,11,14 99:19

argument 32:8 37:8 73:17,18,19

arise 67:23

Armour 59:13

arrived 5:1 22:3 24:2

article 44:8

Ashland 67:13

aspects 34:15 46:14

Assembly 60:4

assessed 83:7

assessments 12:16 44:2

assessor 81:18

assessors 12:17

assets 118:19

assist 29:20 38:11

assistance 38:10 117:22 131:1, 18,24 135:8 141:9

assume 93:8

assumed 127:11

assure 166:19

attend 76:2,3,12

attended 19:19 20:14,16 34:8

attention 46:8 49:13

attentive 18:7

attorney 7:24 8:4,5 119:18 127:18

attorneys 181:11

attract 153:18

augmented 101:24

Austin 109:14

authority 60:3 97:14 98:6 102:18 111:4 112:16 114:2,21 115:7,24 123:21 124:16 127:22 129:1 138:10 144:5 150:15 151:11 157:17 170:24 177:4 182:10 183:18 184:14 188:23 191:15

Avenue 59:8,9,11 98:24 101:21

average 141:2 154:2 155:15

averaging 132:2

award 105:23

awarded 98:15 105:17 106:1

awarding 106:4

awesome 89:20 96:8 138:2

В

back 6:16 8:9 10:7 12:17 23:13 29:21 39:10 76:17 80:6 91:19 108:20 109:20 110:16,17 111:23 146:21 147:23 162:3 163:19 166:10 167:23 172:12 173:15

backgrounds 21:4

backwards 104:4

BACP 172:5

Baker 119:4

ball 172:13

Ballpark 148:15

Bank 41:23 178:8,9,14 185:21

banks 160:12 185:22

barbecue 179:7

bars 52:17

bas 42:15

base 15:15 16:3

based 40:14 64:1

basement 154:18

basements 74:18

basic 35:5

basically 32:24 33:4 172:13

basis 84:10

basketball 50:20

Beale 98:21 102:14

beautiful 52:8

beautifully 20:1

bedrooms 155:13 180:8

began 39:21

begin 4:5 17:18 43:22 121:13

132:11

beginning 15:9 39:20 105:18

begs 16:5

behalf 6:11 27:8 28:4 58:15 97:23 113:15 125:5 138:21 177:14 185:1

believed 43:23

believes 7:16 64:8

bell 41:21 152:23 153:11

belt 111:23

Beltran 151:7 152:7,10 158:1,3,14, 22 159:9,21 162:17 165:14,15

168:7 174:8

beneficial 47:21 93:13

benefit 16:7 24:11,21 36:13 43:24 44:11 92:19 106:23 107:8 149:20 175:5

benefiting 106:12,14 168:21 169:1

benefits 107:22 108:7 115:17 134:1 135:7 143:20 157:6 169:13 181:22 188:15

Benito 21:20 24:12 46:18 55:3

Benz 143:2 **Bey** 48:15

BFIM 127:19

bifurcate 106:22

big 32:7 72:7

bike 117:9 179:5

Bill 125:18

billion 70:9 180:19 181:1 187:23

billion-dollar 31:21 BIPOC-LED 156:20

bit 11:5 87:20 89:15 153:21 163:18

bite 173:15

black 7:22 26:18 38:3

blackmail 31:18.24

Blakemore 5:7,9,10 6:23 7:1

blank 70:22 75:3 77:7 79:10 81:1, 24

blight 34:17

blighted 8:1,2,3 15:12,21 55:9,10 59:7 63:12 83:4,6 169:24

blighting 83:10

block 9:12 30:9 42:23 84:10 185:23

block-by- 84:9

blue 186:24

BMO 41:23 178:14 188:2

BMT 120:14

BMT-I 120:14

board 176:10

Boatright 2:21,22 85:22,23 87:8 106:20,21 108:20,24 109:2 149:11 165:22,23 171:23 190:2,4,5,8,11

bodies 4:18 56:24

body 4:17 113:2 151:21 166:15

168:16 172:19,22

bolts 92:6

bond 31:21 32:3 55:6

bonded 118:9

Bone 119:4,10

born 53:22

borrower 146:11 188:8

bottom 10:21 50:5 117:2

bought 22:5

bound 114:14

boundaries 59:3,19 61:14,15 62:19,22 63:6 85:11 86:13

boundary 60:16 64:16

bounded 59:8

boy 27:10

brand 118:19

Breaden 185:11

break 154:14

breakdown 154:12 155:8,11

breakout 127:6 141:22 179:22 180:6.11

breakouts 101:16

Breems 138:20 139:18,21 144:15 145:10,15,19,24 147:3 148:7,10, 18,23 149:4,8 151:7 184:24 185:3, 4 189:5,9,11,17,22 190:1,20,23

Brendan 185:7

brick 153:7

bridge 67:21

Bridgeport 59:14

bridges 92:7

bring 23:13 91:19 109:8 137:20

bringing 28:9 94:14 115:4

brings 86:13 117:3

Brinshore 114:1 119:23

broad 62:14 68:13

broken 78:22 179:16

Bronzeville 115:4 116:18

Brooks 119:11

brother 168:14

brought 109:10 141:20 170:9

brown 153:7 156:2 168:1,3,9,11,

24

budget 60:13 66:8,18 87:13,15 88:5 89:5 92:3 95:24 141:18 142:3

147:7,13,20 155:4 189:18

budgets 133:1 Buford 2:24

build 13:3 38:6 52:14 70:10 72:17

89:17,18 102:9 118:13

build-out 145:8

build-outs 145:23

building 7:16,19,20,23 8:18,19
9:24 10:8,17 13:11 18:13 19:24
21:24 22:5 28:10 29:17 41:21,22,
23 42:2,16,20 44:13 50:3 52:18
54:6 66:24 95:18 99:4,8,16 101:15
109:23 116:6,23 117:2,13 119:17
122:16 126:4,14,21 133:10 137:13
140:14,16 143:11,23 145:8,11,21,
22 146:10 149:8 152:23 153:9,13
154:3 158:12,13,16,19 160:20
161:11,15,21,22 162:15 163:9
164:5,15 165:8,9 166:5 169:10,20,
24 172:7 178:5,9,22 181:9 182:2
185:15,17,19 186:3,15 188:17,19

building's 99:3 101:9,11,13

buildings 6:10 8:14 10:1,23 11:1 26:21 28:7,9 29:15,22 36:24 38:9 40:7,18,23 41:19 42:6,8,19,24 52:20 63:17,20 64:2 65:22 66:1 73:7,12,15 84:10,11 88:1 94:3 95:13 116:22 125:24 126:3,11,19 127:11 131:11 133:16,18 134:15 135:4,5 163:10 178:11

built 70:11 153:17 178:7 188:16

burden 47:15

Bureau 98:4

Burke 8:22

burn 72:4 80:22

Burnett 98:21 102:14

Burnham 185:17

burst 45:5

bus 115:11

business 4:14 58:9 61:7 65:21 97:11,12 100:5 110:18 112:14 118:10 131:5 132:15 134:6 135:13 175:10

businesses 25:9 32:4 41:5 61:19 62:15 76:18 86:6,13 99:14 131:4 135:24

Butler 2:1,4,23 3:4,9,12,15,17,18 6:23 9:2 10:19 11:3 12:5,9 14:8,16, 22 15:3 16:24 18:23 21:9,12 23:17 25:20,24 26:3,8,9 27:14,18,21,23 28:19 30:17.21 32:15 33:7 35:22 36:3 38:16 40:8 41:9 43:8 45:6.12. 18,22 48:4,18,23 49:1,3,7 51:1,5 53:3,9 55:14,17 57:16 58:18 68:21 82:20 85:20 87:7,9,19 88:5,9 89:22 90:4,19,22 91:22,23 92:16 93:21 94:19,23 95:2,5,9,21 96:10 97:5 102:24 103:7 105:5,11,20 106:6,19 108:13 109:4 110:6,20 111:21 113:10 121:22 122:5 123:14 125:8 128:5,12,16 129:21 136:9 137:1,4 138:4,8,24 139:3,6,9,16,19 144:11, 18 146:19 147:11,14,17 148:4,9,11 149:10 150:7 151:9 152:3,7,16 157:23 158:2,5,20 159:4,13,22 160:8 161:24 162:24 163:4,12 164:8,10,12,22 165:3,21 166:11 167:19 168:15 169:4,6 170:2,7,12, 15,17 171:19 172:9 173:17,21 174:3,6,9 176:23 184:6 192:3

buy 9:24 10:3 74:23 108:22

buying 109:21

bvlaws 176:16

Byron 37:20 46:12 55:11 68:14

C

Cabrini-green 109:14

call 2:12,14,18 20:12,21 50:14,21 51:7 58:1 96:16,24 111:1,12 112:7 123:19 124:7 128:23 129:13 150:13 151:3 170:22 171:10

183:16 184:4 191:13 192:1,12

called 2:16 4:24 7:24 90:18,24

campus 188:2

capacity 40:23

capital 87:12 127:20 146:22 162:4 174:20 175:1,13,17

capitalize 29:14

capped 44:10

Capri 174:16,20 175:1,2,4,7,12,13, 17,18 176:6 178:19 180:16,21,24 181:6

carbon 135:18

career 34:13 99:17

careers 102:7

Carlos 19:3,6,11

Carpenter 9:19

Carrizales 41:11 43:9,10,11,13

45:8

carry 172:24

Casa 18:3,11 19:15 20:23 21:7,8 23:11 67:10

case 43:5 83:8 107:24 161:19 166:19

Catholic 9:23

CD 15:13,15

CDC 2:5,10 3:23 121:9,24 125:8 152:8 171:24 176:16 177:18

CDC's 68:5

cellphones 26:5

center 36:16,17,22 65:3 66:5 141:5 179:5 181:7 186:12 188:1

centers 40:20 115:23

central 41:17 97:18 101:21 131:13 134:5 138:14 140:9 148:20 150:19 151:14 153:3 171:4 177:1,8,24 183:22 184:18 191:19

Century 42:24 142:24

CEO 38:21 180:19 187:22

certificate 100:22

certifications 91:7

certified 156:20

CHA 114:19 118:1 119:15 121:5

Chacon 33:8,11

Chair 3:17 41:12 87:9 90:2 91:23 92:15 113:3 125:7,8 138:23 152:7 174:11 176:17,23 185:3 189:14

chairman 36:9 48:21 180:18,23 184:6 187:22 190:17 192:3

Chairwoman 2:1,5,23 3:4,9,12, 15,17 6:23 9:2 10:19 11:3 12:5,9 14:8,16,22 15:3 16:24 18:23 21:9, 12 23:17 25:20,24 27:14,18,21,23 28:19 30:17,21 32:15 33:7 35:22 36:3 38:16 40:8 41:9 43:8 45:6,12, 18,22 48:4,18,23 49:1,3,7 51:1,5 53:3,9 55:14,17 57:16 58:17 68:21 82:20 85:20 87:7,19 88:5,9 89:22 90:4,19,22 91:22 92:16 93:21 94:19,23 95:2,5,9,21 96:10 97:5 102:24 103:7 105:5,11,20 106:6,19 108:13 109:4 110:6,20 111:21 113:10 121:22 122:5 123:14 128:5, 12,16 129:21 130:3 136:9 137:1,4 138:4,8,24 139:3,6,9,16,19 144:11, 18 146:19 147:11,14,17 148:4,9,11 149:10 150:7 151:9 152:3 157:23 158:2,5,20 159:4,13,22 160:8 161:24 162:24 163:4,12 164:8,10, 12,22 165:3,21 166:11 167:19 168:15 169:4,6 170:2,7,12,15,17 171:19 172:9 173:17,21 174:3,6,9 176:21,22 182:15,22 183:6,11,14 184:12 189:4,10,24 190:3,15,21 191:1

challenge 77:5,6 78:7,8,19 79:4, 18 81:4,8,9,11

challenged 29:17 78:23

challenging 76:15 131:10

chambers 2:6

Chan 2:19 130:5

chance 5:19

change 17:23 18:1 50:18,21 65:10 70:5,17 89:5

changing 11:14

chanting 74:5 82:19

character 24:7 25:17 61:8 65:20 68:9 135:4

characteristics 168:17.23

characterized 34:8

charged 10:10

chart 118:4 143:4 156:5,21 181:14 188:6

charter 154:4 158:11 159:14

chastising 34:13

cheaper 17:22

check 70:23 75:3 77:7 81:1,24 104:18 164:2

checking 167:13

checks 79:11 163:22

Chicago 2:3 7:15,16 8:20 16:9 26:22 27:11 28:15 29:5 36:9,21 38:13,21,24 39:5,24 40:4 41:15 42:3,14 44:14 56:17 57:1,11,13 59:9 65:2 70:10,15,22,24 76:16 78:2 80:20 85:6 97:17,20 98:11 101:20 109:7 111:9 112:22 114:2, 20 115:6,15,24 117:20 118:11 119:15,17,20 120:17,20 123:12 124:3 125:1 129:9 135:6 138:17 142:22,23 150:22 151:17 156:10 170:1 171:7 177:10 183:24 184:20 191:22

Chicago-based 142:19

Chicago/central 98:18 111:7

chief 174:23 175:15

child 125:15 128:10

childhood 40:16,19

children 16:18 17:9,18,21 18:1,12, 16 52:6 69:6

children's 45:4

chime 107:12

choice 22:20

chooses 144:24

Chris 140:3 152:19

church 36:10,16 55:22

churches 38:9

Ciere 2:21

Cinco 11:15

Cindy 129:22 130:5 136:9,10,12 138:8 149:17,22 158:23

citizens 5:21

city 2:6,11 7:14,15 8:7 16:3 21:22 28:15 29:24 33:1 35:8,9,10,11,20 36:19 38:5 43:3 46:17 47:20 49:14 56:16,24 57:12 58:24 60:2,6,8

64:14 67:4 70:10,15,22,24 72:13, 14 74:19,20 75:5 76:15 78:2 80:20 81:9,20 89:1 92:5,6 97:19,20 98:10,11 101:5 108:10 109:8 110:3 11:9 112:22 115:15 119:16 120:17 123:12 124:3,24 129:9 130:12,24 131:12,13,18,20,24 132:4,10 138:16 140:7 141:20 143:18,20 145:15 146:14 150:21 151:16 152:10 157:4 165:6,13 171:6 177:10 181:20 183:24 184:20 185:23 188:14 191:21

City's 4:18 64:23 68:18 100:9 135:12,21 145:14 186:22

citywide 36:19

clarification 121:23 122:6 172:4

clarify 122:15 147:10

clarity 163:19 166:8 172:5 173:22 190:12

Clark 178:3

class 16:15 22:21 33:4 41:3

classes 163:24

classified 15:21

classrooms 23:8

Clay 125:13 128:7

clear 60:24 61:6 62:9 72:19 78:3 80:15 81:12 88:6 94:19 107:22 163:18 172:1

Clerk's 64:14

Clifton 124:20 126:14 129:5

clocks 42:17

close 45:1 54:16

closed 54:13,14

closer 90:22 156:1

closing 121:12 132:10

clowning 54:11

Club 179:19

clubs 30:9

co-contractors 152:1

co-developers 181:7

co-ops 78:15

co-working 141:6

coach 74:18 173:6

coaching 29:6,10

coalition 62:14 68:13

coalitions 36:18

code 13:11 33:22 44:21 64:6,24

codes 133:17 **coffers** 70:23

Colin 140:1

collaborates 30:7 36:19

collaborations 29:7 Collaborative 188:5

collapsing 22:13

colleague 91:17 162:17

colleagues 176:7

collected 66:9,19

collective 21:19 134:2

Collectively 134:13 135:9

Colleges 119:16

Collins 113:14,17,19 122:2,18,22 123:3

color 26:19

combination 59:7

combined 150:3 180:4

comfort 18:14

comfortable 165:10 166:16 167:5,

commend 75:21 110:1,12

comment 4:6,19 5:1 7:5 57:18 85:24 109:6

comments 4:22 5:4 7:2 14:9
18:24 21:10 34:18 45:7 53:4 55:15
89:24 90:9,11 95:6 96:12,15
108:15 110:7,21,24 123:15,18
128:22 138:5 144:20 146:19
148:12 150:8,12 162:1 163:14
166:11 167:20 170:3,18,21 183:15
191:12 192:10

commercial 59:22 63:5 65:7,8 115:22 116:24 117:12 147:7 153:14 185:20

Commission 2:3,14 40:6 41:13 44:14 56:3 58:19 81:23,24 88:11 95:6 96:12,23 97:3 110:7,21 119:17 122:9 123:15 150:9 162:1 167:1,5,20 172:11 192:12

commissioner 2:21,22,23 3:2,3, 4,7,8,9,11,12,14,15,16,22 4:1 58:21 76:8 83:1,2,13,17,23 84:3,18 85:1,13,19,22,23 87:7 88:12,13,18, 20 89:8,14,20 90:1,2,12 91:12,18, 21 92:15,16,18 93:1,8,19,22,23 94:12,18,21,24 95:8,9,10 96:1,8 97:4,6 103:11,12,20,23 104:3,6,9, 11,15,20,24 105:3,8,16,20,22 106:6,7,13,18,19,21 107:15 108:6, 11,16,17,20,21,24 109:1,2,4,5,9 110:8,9,10 111:14 113:1,3,10,12 122:14,15,19 123:1,13 124:9 130:6 136:14,15,19,22,24 137:2,3,4,5,9, 16,19,22 138:2,23 139:1,4,7,10,11, 17 144:22 145:5,6,13,18,20 146:16,18 148:13,14,22 149:2,6,9, 11.23 151:20.22 152:3.5 158:10 159:23,24 160:21 161:5,13 163:15, 17 164:17,19 165:4,5,21,23 167:7 171:12,16,18,19,23 173:1,19 174:1,2,5 176:17,19 183:2,7,8,13 189:13,14,19 190:2,3,5,7,8,9,11,13 191:8

Commissioners 2:15 3:19 4:10 57:22 58:3,8 64:13 82:21 85:20 89:23 90:6 97:12 98:1 103:8 108:14 111:21 112:4,15 122:11 124:15 125:9 128:17 129:21 136:11 138:9 139:19 144:20 145:2 151:9 152:8 158:6 163:13 172:21, 23 174:8 177:3,18 182:23 184:13 189:10 192:8

Commissioners' 172:10

commitment 77:15 79:17 80:13 82:3,7

commitments 80:4 87:12

committed 25:1 45:10 100:11

committee 43:20 76:9 81:16

committing 81:17

common 127:1

commonly 178:11

communication 35:6

communities 8:14 37:7 38:6 50:17 59:14 65:12 68:1 109:13,22 118:17 120:10

community 2:3,13 5:13,14 6:13 9:6,23 11:12,14 13:6,16 14:5 16:15,17 21:21 22:22 23:24 24:17, 18,21,22 25:8,9,15,16,18 26:10,16 30:4,15 33:1,17 36:14,16,22 37:2, 15,17,22 38:9 41:13 44:1,4,6,12

46:20 47:8 52:6 53:6 56:12 58:18 59:13 60:18 61:3,19,24 62:5,11,14 65:23 66:5 67:6 68:3 69:8,10,13, 18,22 70:20 71:6,9,11 72:15,16 73:4,14,15 74:13 75:7,8,14,21 77:5,9,12,21 78:1,7,10,12 79:21 80:8,9,12,14,17,22,24 81:21 82:3, 6,9,10,16 83:4,6 86:2,19 87:6 89:12 91:14,16 92:13 94:4 98:14, 18 101:15,20 106:2,12,14,17,23 107:22 109:24 110:13,17 115:5,9, 16,22,23 116:12,14,15,18 117:8 119:21 120:17 125:23 134:1,22 135:7 140:8 143:20 150:1 153:2 177:23 181:22 188:15 192:11

community's 60:24

community-based 41:6

community-led 33:19

community-wide 33:15

companies 47:20 152:15 156:8 159:8,12 160:11 164:11,24 168:10

company 109:10 122:20 123:7,11 146:3 147:19 156:3 164:20 165:1 168:12 169:2,3,8 175:18 185:17

comparable 142:16 162:21 187:13

compare 149:19 162:7

compared 133:1 135:18 142:13 187:17

Compari 169:3,5

compatible 169:14

compensate 8:8

competitive 154:22

complain 50:11

complete 39:16 99:23 100:2 102:2 116:8

completed 44:14 119:9 133:6 141:19 181:1 185:18 186:16.18

completely 47:3

completes 40:2

completion 100:21,22 121:14 154:10

complex 178:15 181:9

compliance 101:2 143:17 157:3

181:18

compliant 117:6

complicated 80:2

comply 101:4

complying 157:13

component 132:14 161:14

components 107:4

comprised 155:5

comprises 140:14

comprising 115:20

concentrated 136:4

Concepcion 9:3,5

concept 83:4 117:4

concern 34:1 37:7 163:20 172:8

concerned 161:13

concerns 62:5 86:9 166:15,22 167:4 172:14,16,19

Concha 9:6.11

concludes 121:20

conclusion 102:15

condition 19:17 134:15 161:12

conditionally 99:22

conditioning 45:2

conditions 15:11 60:11 64:2,11 65:6 126:10

condos 50:3 52:1,14,19

conducted 175:7

confidence 39:9 40:2

configurations 154:13

confirm 123:4

confirmed 176:9

conflict 144:22 176:9,14

confused 105:22

Congressman 57:9

conjunction 115:5

connection 175:24

conservation 59:7 63:14

consideration 42:22 68:16 80:24

83:14 85:18 131:23

considered 42:14 63:24 79:13

172:21

consistent 37:24 68:2

consisting 127:7 155:12 180:7

consists 114:18 186:1

constituent 35:5

constituents 34:20

constructed 115:1 140:14 185:20

construction 18:22 19:24 29:21 94:3 99:12 100:20 101:6 102:5 109:10 113:6 116:6,7,8,22 118:12 120:2,9 121:6,12,13 132:11 135:15,19 139:14 141:10 143:17 144:3 152:1 154:9 156:18,19 157:2,15 179:11 181:18 182:7 188:21,22

consultant 68:18 120:15,18

consultants 82:22 152:16

consulted 70:3

consulting 119:13 140:2,4

Consumers 42:24

contemporary 156:14

contentious 62:3

context 59:4 126:2 130:1 153:5

Continental 185:20 contingency 121:6 continuation 27:4

continue 41:3 66:3 71:17 72:19,20 75:19 78:14 80:8,9 82:7,17 110:2 115:3 132:22 145:7,10,21

continued 62:3 75:22 76:1 132:4

continues 33:16 69:9 79:15

continuing 67:24 116:14 132:7 133:22

contract 46:21

contracting 118:12 139:7,15

contractor 113:7 118:7

contractors 156:19

contribute 37:18 108:20

contributing 83:21 105:24

contribution 100:10

control 156:6 188:10

controlled 114:19 175:22

conversation 139:2

conversion 42:7 133:9 135:9 140:19 154:15 178:21 186:2

conversions 131:2

convert 73:7 153:24

converted 140:23 141:15 169:11 179:1,17 186:5

converting 131:22 181:8

Conway 140:10 144:13 152:20 157:24 158:24 182:17

Conway's 153:1

Cook 57:1

Coolidge 41:24 178:7

Cooper 23:4,12 76:21

coordinated 159:18

coordination 29:6 61:23

coordinator 17:13

Cordwell 143:2

core 131:15

Cornelius 3:9

corner 84:15,16 98:23 114:12 126:13 178:2

cornerstone 30:15

cornices 42:20

Corp 143:6

corporate 156:4

corporation 123:2

corporations 32:7 77:18 79:18 168:5

correct 84:24 85:9,10,16,17 87:17, 18 88:8 89:10,11 92:21 94:5,22 95:18 96:7 122:3,18 137:18 144:21 170:5,6,8,13,14 172:8 189:8 190:19

corrections 57:24 112:6,9

corridor 42:6 66:4 86:12 115:13, 14 116:23 131:11 133:15 134:8,12 135:5 137:10,13,18 176:4 185:14

corridors 65:21 68:9 89:19

Corrigan 25:21,23 26:1

corrupt 79:18

corruption 69:11 81:5

cosigned 62:13

cost 22:19 35:10 100:8,18 121:7 136:20 141:9,11 146:23 147:2,3 148:5 154:8 162:5,6,12 169:17 186:8

costing 35:9

costly 133:11

costs 22:20 41:2 66:24 121:6 127:5,14 133:9,18 142:2,4 155:10 179:11 183:9 189:17

coterminous 95:3

council 2:6 58:24 60:6 89:2 97:19 98:11 111:9 112:22 121:11 124:3, 24 129:9 132:10 138:16 141:20 150:21 151:16 171:6 177:10 183:24 184:20 191:21

counsel 40:12

count 171:21

counter 48:18

country 142:23 180:20 187:23

country's 185:21

County 57:1

court 79:3 172:13

courtyard 126:14

courtyard/green 182:5

COVID 131:8

CPS 21:19 119:15

create 24:19 25:1 26:14 38:13 76:19 86:17 103:17,24 116:6 130:22 131:2,6 143:11,24 150:4 188:21

created 34:17 37:2 120:14 122:23 134:21,23 135:15 143:8 144:3 157:15 181:23

creates 107:2

creating 23:14 24:9 94:9 101:14 104:15,16

creation 107:4,9

credit 120:10 121:2 123:9 127:12 155:6 180:4

credits 121:1 180:3 181:13 182:4 187:5

criteria 63:13,19

critic 77:20

critical 30:2 74:17

crucial 38:5

CTA 92:9 115:11 119:16

Cuban 49:17

Cullerton 59:8

cultural 29:8 65:19 131:4

culture 24:8 65:23

curious 162:10

current 38:11 47:13 60:11 61:14 62:19,22 64:23 65:6 85:11 86:12 126:10 133:17 134:14 137:5,6 154:13.22 181:7

Curtis 3:2,3 83:1,2,13,17,23 84:3, 18 85:1,13,19 92:15,16,18 93:1,8, 19 97:4,6 106:6,7,13,18 122:14,15, 19 123:1,13 136:14,15,19,22,24 137:2,3 145:5,6,13,18,20 146:16, 18 183:2,7,8,13 189:13,14,19 190:7,9,13

D

D.C. 8:9

damn 6:3

danger 46:8

Daniel 53:12

Danyel 48:6,12

dare 78:23

date 28:11 70:12

David 7:22 144:23

Davis 3:5

day 5:22 17:23 20:20 24:6 79:16

125:18

days 54:12 70:14

de 11:15

deadline 20:19

deal 18:4 113:7 127:13 139:15

dealing 5:15 22:13 167:2

deals 188:9 **death** 56:7

debt 127:11 175:19,23

decades 120:1,7

December 7:18 121:13 186:21

decent 77:2

decide 75:7 82:14

decided 20:5 74:12

decision 17:15 61:22 74:7 75:18

82:9

decisionmaking 38:4

decisions 70:2 78:15

declines 23:6

declining 36:15

decreased 83:7

dedicated 28:8 154:23 159:15

dedication 86:22

deemed 13:13

defer 22:20 105:6

deferred 142:1 180:1 187:3

define 61:3

defined 61:13 65:12 67:22 133:3

definition 63:11

degree 64:4

Delaware 143:1 156:2

delta 163:5

demand 134:19

democracy 79:19

democratic 6:19 35:3

demolished 7:13,21 8:6 116:19

demolition 135:18

demonstrate 63:10

demonstrated 84:11

densely 85:15

density 145:7

department 2:7 4:8,11,12 8:10
16:8 34:7 58:9,16,22 67:17 74:3
81:9 82:23 89:13,16 90:7,23 96:18
97:13,24 98:3,6 100:15 102:15
103:10 108:10 111:3 112:16
113:16,20 122:13 123:21 124:16
125:6,11 128:19 129:1,23 130:6
138:10,22 139:21 145:4 150:15
151:10 152:10 158:8 165:15
166:19,20 167:3 170:24 176:1,2,6
177:4,15,20 183:1,18 184:13

185:2,5 189:12 191:15

department's 90:8

departments 72:13,14 75:5 81:9

deputy 58:21 91:18 107:15 130:5

149:23

Derby 156:2 168:1,3,9,11,24

describe 92:1 168:4,15,23

description 97:23 113:15 125:5 138:21 155:17 177:14 185:1

deserve 86:14

design 118:13 119:6,12 155:2

156:15

designate 102:20 121:17 128:1 144:9 157:20 182:13 189:2

designated 59:6 60:20 64:10 135:6 178:6

designation 42:14 74:11 97:20 98:11 111:9 112:22 113:23 124:4 125:1 129:9 138:17 150:22 151:17 152:13 171:7 177:10 183:24 184:21 191:22

designed 119:14 153:9,17 178:6,8 185:17

desirable 115:4

desperate 20:10

desperately 76:7 86:14

detail 117:15 166:4

detailed 155:16

details 167:2

deterioration 64:6

determined 188:10

develop 74:14 77:6,13 78:2 81:3 108:23

developed 13:23 67:14 123:9 147:1 180:19 187:22

developer 13:2 25:15 35:12 97:21 98:12 100:19 102:20,22 111:10 112:23 113:22 116:9 118:5,6 119:23 121:19 124:5 125:3 128:2 129:11 138:19 142:1 144:10 150:24 151:18 152:12 153:22 156:8,11 157:21 166:2,18 170:13 171:8 177:12 180:1 182:14 184:2, 23 185:10 186:20 187:4 189:3 191:23

developers 8:13 13:18 25:14,15, 16 70:9 72:7,9 73:6 75:14 86:17

developing 188:1

development 2:3,8,14 4:8 16:9 26:18 29:16,22 30:1 40:17 41:13 54:22 58:10,16,18,22 67:13 73:12 82:24 96:18 97:14,24 98:4,7,14 102:16,17 103:10 106:2 107:2,20 111:3 114:10,21 115:3,12,21 116:4,21 117:3,12 119:8,21,24 120:7,15,19 121:7 123:4,6 125:18 127:5,16 129:23 130:7 137:20 139:24 141:7,9,11,14 142:18,20,22 143:9 147:4 151:12,17 152:14 153:23 154:8 156:2,7,17 157:19,21 158:18,21 165:19 166:10 167:23 168:8 169:1 170:5,7,11,13 171:2,7 176:2 178:13,18,20 179:9,11 180:2,15 187:4,8,19 188:13,19 189:22 192:11

Development's 98:4

developments 119:2,20 120:5,21

develops 13:4

Diana 12:10,11 151:7 152:9 158:7 165:15

died 10:9

difficult 17:16,20 18:5 48:11 168:2

difficulty 90:7,8

Dignified 30:14

diligence 164:16

dining 131:4

direct 158:17,22 162:18 168:7

directly 25:7 34:2 52:11 62:4 79:3 145:12

director 9:15,16 23:22 41:15 47:9 105:14

disabilities 40:18 118:3

disabled 28:12

disappearing 86:19

disappointed 53:7

disapprove 75:4

disbursement 143:16 157:1

181:17 188:12

discharge 160:18

disclose 174:14 175:9

disclosed 176:1

discrete 93:15

discuss 76:10

discussed 74:16 79:13 179:19

discussing 139:23

discussion 112:24 151:19 176:5

discussions 61:5 dishwasher 117:6

disinvestment 69:11 70:18 72:20

dispersed 84:14 displaced 81:22

displacement 29:23 32:23 37:19

70:18 79:1 81:4,7

displacing 25:13 disqualify 15:22

disregarding 47:3

disrepair 43:2

dissent 75:10,11

distance 115:9

distinguishing 168:16,22

distributed 4:9 63:24

distributes 36:17 109:18

district 15:16 31:7 32:20,22 33:13 39:17 40:2 47:18 57:3,11 59:2,5, 15,19 60:1,4 61:11 62:22 63:3 64:10 65:14 68:7 83:22 91:4 92:11 93:7,12 94:13 95:4 108:2 114:6 126:1,4,6 130:12 134:6 137:7 140:9 148:17,18,19 153:3 157:1

177:24

districts 16:4 93:9

disturb 49:4

diverse 119:13

diversity 26:24 30:2

diverted 37:14

diverts 31:2 57:4

DLA 181:12

document 13:9 84:8

documentations 64:1

dog 179:6

DOH 96:4 120:23 162:20 172:5

dollar 87:12

dollars 10:10 52:1 70:23 77:17 81:7 89:9 93:24 95:14,16 96:6

168:18 169:23

domain 8:6

domestic 168:5

door 13:20 161:4

double 66:11

double- 56:20

Dowell 114:5,7 122:7

downtown 39:2,12 41:19 43:3

136:2,4 170:1

DPD 2:21 46:17 60:15,23 61:3,21, 24 62:3,12 64:8,16 68:4 91:18 96:5

149:23 172:5,12

DPD's 172:13

drafted 64:22

drafting 102:6

drastic 23:6

dreamed 10:4

Driehaus 41:14

Drive 143:1

driving 133:7

due 22:18,23 37:11 73:20 139:12

Duran 17:4,7,8

Durango 18:3,11 19:15 20:23 21:8

Dvorak 54:12 **Dwight** 3:2

Ε

e-commerce 131:12

Eager 125:18

earlier 63:4 111:22 114:8 122:7 132:5 156:22 157:6 159:1 179:19

182:19 187:13

early 40:16,19 116:19 132:12

earners 187:10

earning 117:18 134:21 141:1

179:2

ears 82:12

easily 63:18

east 42:23 59:10 98:17 101:19
114:13,16 142:24 178:9

east-west 101:9

easy 20:18 27:9 115:10

economic 26:24 29:8,10 31:18,23 66:5 98:4 115:16 169:16

economically 153:20 economics 66:4 economy 109:21

Ed 8:21 **edge** 99:1

echo 110:10

education 30:13 52:7 **Edwards** 38:17,18,20,21

effective 36:23 62:6 89:6 175:16

effectively 38:7 efficiencies 127:1

efficiency 143:24 157:13 182:4 188:20

effort 4:17 efforts 115:14 El 40:12,14 76:1

elders 37:3

elected 68:1 69:5 70:8 73:1 75:15 79:4

election 72:8 electrical 44:20

elementary 17:13 23:3,13 76:21

elements 60:9 elevating 108:8

elevator 116:23 160:12

eligibility 63:10,22 64:12 84:8

eligible 18:12

eliminate 15:11 176:13

eloquently 55:2 Elvira 41:11 43:9,12 Emanuel 49:14 embodied 135:17 embrace 120:16 emergency 77:1 161:1 Emily 97:22 98:2 103:9

eminent 8:6 emissions 135:21 emphasize 61:21 employ 36:19

employed 99:13 108:19 **employee** 91:9,11

employees 39:10 91:3,5

employers 91:3,4 employment 115:23 employs 106:16 empowers 6:14 enable 29:6

employer 91:10

encampment 54:6 enclosure 161:9 encourage 15:14 25:4 encouraging 15:16

end 24:6 47:17 75:6 79:23 117:14 125:21 185:14

endeavor 140:12

ends 159:17

energy 117:6 143:24 157:13 182:4 188:20

energy-efficient 135:20 engage 25:2 42:6,23 engaged 35:7 167:1 engagement 61:5 62:4 86:4

116:14

engaging 132:18 engineering 118:13 enhance 15:17 16:2 enhancing 16:21 enrich 77:21 enrollments 23:6 ensure 61:15 63:6 66:3 68:2

110:16 160:4

ensuring 60:22

enterprise 99:11,19

entire 34:13 43:14 61:16 92:20 147:2 178:15

entities 118:5 119:15 168:4,9 182:12,14

entity 103:16 104:22 112:18,23 121:18 122:23 123:8,23 124:4,19 125:2 127:24 128:1 129:4,11 138:12,18 144:7,10 146:7,9 150:17,23 151:12,18 157:18,21 171:2,8 175:3,21 177:6,11 183:20 184:1,16,23 189:3 191:17,23

entity/owner 118:6 entrance 154:24

environment 130:22 131:16 136:3 173:6,7,9

environmental 67:1 88:2

envision 130:19 envisioned 92:1 equality 28:16 equalized 83:7 equates 134:7

equipment 126:23

equity 121:2 127:13 130:23 141:24 155:5,6 156:10,12 174:22 175:1,14 179:24 180:4.5 187:2.6

Erasto 51:9,13 **Eric** 26:3,9

Ervin 98:21 102:13 103:2

escrow 100:20,23 **essential** 36:17

establish 2:17 58:2 63:8 97:1 111:13 112:7 124:8 129:14 151:3 171:11 184:5 192:2,13

established 65:11 96:5

estate 142:20 143:6 156:10 180:20 187:23

estimated 121:11,13 135:14 141:10

ethics 176:10 ethnicities 21:4 evaluate 132:7 **evaluated** 132:3 133:23 **evaluation** 133:2

evaporating 16:20

event 91:6 160:24

eventually 79:14 95:16 108:19,22 174:22

everybody's 11:23 54:20,21

everyone's 4:20 39:12

everything's 11:18

evidence 36:23

exacerbated 131:9

examples 79:24

exceeded 157:4

exception 124:9 171:12 184:6

192:3

exceptional 30:5

excess 83:18

excessive 64:6 83:19,20 84:20

exclusively 148:3 154:24

excuse 11:5 42:19 52:23 90:4 114:8 115:18 119:2 124:20 145:6 174:21 180:5

excusing 151:23

executed 100:24

execution 100:1

executive 41:15 47:9 105:14

180:23

exemption 105:19

exercise 11:5

exhaustively 84:9

exist 149:16

existent 37:16

existing 16:7,10 37:16,18,23 38:2 59:19 61:11 64:2 67:21 88:1 90:17, 23 93:5 94:3 95:4,12 99:8 101:18

143:10 150:1 153:7,20

exists 59:5 60:16 65:13

expand 59:18 65:16 87:15 89:5

expanded 60:12,14 65:5 66:20

92:2 99:18

expanding 59:3 94:8 156:14

expansion 15:23 16:7 21:23 22:9, 10,24 23:10 24:14 33:13 43:20 46:24 47:5 59:23 61:14 62:24 63:1, 10,14,18 64:9 66:10 67:16 85:16

86:8 87:11,19 88:24 89:8 92:4

expect 93:2

expected 66:14 67:14 154:9

expects 102:3

expensive 17:20 49:24

experience 36:13 50:5 118:18 119:1,8,12 120:2,4,7,20 142:22

experienced 23:5

experiencing 130:14

expiration 37:12

explain 12:21 56:22,23 174:4

exploitative 32:24 33:3

exploits 33:3

explored 133:4

express 159:2

expressing 152:20

Expressway 59:10

extend 60:4 88:21

extended 15:24

extending 42:22 88:23

extends 86:12

extension 46:4 60:1 61:3 64:19

66:10 89:1

extensive 142:22

exterior 42:16 99:2,4 101:11

143:10

exteriors 126:11

extra 31:4

extreme 43:2

extremely 26:20

eves 32:23 77:19

F

fabric 56:11

facade 99:3

facilitate 61:17

facilitated 175:20

facilities 99:19 100:13 115:23 118:23 179:8

facility 46:9 118:23

fact 7:19 22:7 30:11 34:6 139:13 169:20

factor 63:16 83:14,22,23,24 84:12,

20,22

factors 63:11,22 64:3 83:11,18

84:13 93:18 133:7

fail 79:16

failed 35:4

failing 10:17 28:10

fair 22:1 28:13 47:13 94:18

fairly 84:9

fall 131:21

falling 22:15 43:1

familiar 110:11 120:16

families 16:16 18:17 21:3 22:10, 21,22 23:7 28:12 37:19 40:16 41:1,

3 71:14 115:7 120:5

family 11:8 22:3 24:1 27:8 46:3

72:21 168:13 169:2,23

family-owned 142:20

famous 42:17 153:11

fantastic 109:12

Farley 53:16

father 10:9 69:6

favor 9:9 39:2 69:19 167:16

favorable 68:15

feasibility 44:15 61:2

feature 141:4 179:4 186:10

federal 7:14 41:21 43:1 114:17

Fedex 47:16

fee 142:1 180:1 187:4

feedback 132:23

feel 8:1 43:2 72:8,10 163:18 166:15

feet 134:7,9,10 140:15,21 154:17 178:22 186:3

fellow 110:10

felt 69:12

festival 132:22

field 42:17 64:1

fieldhouse 54:16,18

fiestas 11:16

fight 56:4 72:16 78:15,24 81:7

82:17

fighting 55:24 69:8

fights 73:4 78:13 82:17

figure 8:18 66:16,17

file 4:10 64:14 128:14 144:16

filled 18:6

filthy 50:8

final 121:7

finalist 98:14

finalized 100:24

finally 24:18 25:10 66:2,7 126:15

152:19

finance 121:10

financed 188:9

financial 30:12 35:8 61:17 68:7 98:2 113:19 118:24 125:10 130:12

131:15,18 135:8 152:17

financially 175:5

financing 12:22 14:1 58:12 59:2 68:6 96:20 97:18 111:7 112:20 124:2,23 129:7 138:15 141:19

150:20 151:15 171:5 175:19,23 177:8 183:22 184:18 191:20

find 71:14

fine 31:6 174:3

finishing 19:23

firm 100:5 119:6,11,21 120:16,20 142:21 151:24 156:10,15 174:20

175:15

fit 47:16

fitness 117:8 141:5 179:5 186:12

fitting 27:3

five-year 39:6

fix 11:1 54:5

fixing 22:18

flexibility 101:10

flip-flopping 94:15

flooded 45:4 51:24

floor 48:20,22 101:9 117:1 140:15 141:4 143:11 146:5,6 147:6,22,24

154:16,20 159:16 160:19 161:7

178:23,24 186:4

flooring 117:5

floors 140:22 141:13,16 143:13 145:14,16 146:8 153:24 154:5,15 159:15.20 160:18 178:24 179:20

186:4,17,23 190:18 191:5

Flores 51:5,6,7

focus 62:4 88:6 99:8 108:8

focused 65:13,20,21 91:10,11

94:23,24

focussed 60:21

folks 109:8,20 163:21 167:10

follow 106:7 166:14

follow-up 91:12 105:21 165:3

173:2

Fool 57:5,6

fooled 57:6

foot 99:4,16

footage 140:20 155:21

football 173:6

footprint 115:1

footprints 133:10

for- 123:1

for-fee 170:13

force 44:3 110:14

forced 13:16 16:11 22:23

forces 136:4

foreclosed 146:11

forefront 116:17

forest 57:2

forever 54:11

form 31:18 50:10

formally 3:21

forward 4:20 28:16 67:9 166:16

forward-thinking 131:6

foster 115:15

fosters 36:18

fought 69:13 70:8 72:16 78:10

found 44:15 45:3 64:3

founded 118:8 119:24 142:21

156:9 180:17,21 187:20

founder 180:23

four-story 116:23

Fourth 68:5

Franco 11:4,6,7

frankly 86:14

free 10:13 99:11 144:24

freely 93:6

freeze 12:22

freshman 173:10

freshmen 173:11

front 23:11 74:9 80:24 82:7 87:14

143:4 173:24

frustrated 70:20 71:14

Fulgencio 19:11,12 21:11

full 64:10 74:2 121:10 122:10 141:19 152:20 153:15 154:21

174:14 175:9 185:22

full-scale 120:11

full-service 119:5 156:14

fully 118:11 140:11 156:9

fund 31:4,9 35:16 47:15 50:11 52:5

53:2 54:2 57:4 100:13 175:19

fundamental 69:17

funded 101:22

funding 40:22 41:4 106:3 113:23

120:23 133:8 186:7

funds 37:1,6,11,17,23 38:2,8 42:7 45:10 49:12 52:3,10 56:8,9,15

57:3,4,7 66:22 67:5 81:13 91:5,11

93:3,5 98:15 99:23 100:10,12 106:3,5 121:3,17 126:6 127:12

132:15 179:13

funeral 9:15,16

funnel 33:1

future 42:21 67:16,24 100:5

G

Gaines 53:16

gallery 90:10 95:10

game 5:13,24 6:3,4 49:21,23

gaps 133:8

garden 179:7

Garfield 98:17 99:1 101:19

Gary 152:15 159:7,11,21 160:11 164:11 168:10

gathering 132:22 186:13

gave 159:2

Gazette 44:9

GC 100:7

general 8:5 40:12 60:3 64:21 66:12 91:2 109:6 113:6 118:7,12 131:8 139:7,15 146:22 148:16 156:19

generally 51:22 59:8 92:5 95:19, 23 114:14

generate 66:15 106:14 108:5 121:1 134:14 187:6

generated 92:24 93:3,6

generating 106:11,13 109:2

generation 94:7

generational 80:7 109:23

generations 16:16

gentrification 16:20 32:22 37:18 78:11

gentrified 29:4

geographical 89:10

George 5:7,9

Gillespie 140:2 152:18

give 8:24 9:10 22:10 34:23 35:4 50:6 54:5 56:3 74:20 75:2 80:6 141:14 142:12 190:12

giveaways 70:9

giving 103:21,23 109:15 110:16 169:23

glad 6:10

global 78:7

GMA 113:6 118:7,11 139:13 151:24 156:18,19

go-to 119:21

goal 15:10 29:12 60:24 88:4 106:24 115:19

goals 60:11,17 62:10 65:11,14 68:2 89:12 101:20 131:1 135:14

God 56:2

godfather 7:13

godfather's 8:19

Golub 140:1 142:19 143:5 145:7, 20 146:2,3,17 147:10,12,16,19

Gomez 3:7,8 45:15 48:5,6,7,8 90:1,2,12 91:12,21 110:8,9 111:14 148:13,14,22 149:2,6,9 159:23,24 160:21 161:5,13 163:16,17 164:17, 19 167:7 171:16 174:1,2,5

Gonzalez 19:3,4,13,14,15 38:18 40:9,10,11,12

good 2:1 6:13 11:14,17 15:1 17:7 19:17 23:21 28:22 31:19 36:7 40:11 41:12 51:12 55:20 58:17 98:1 103:12 109:21 113:17 125:8 130:4 139:18 152:7 177:18

Google 181:9

government 38:5 43:1

governor 8:4

Grace 2:19

grade 161:9

graduate 24:12

graduates 102:1,6

Graham 185:18

grandchildren 16:19

grandparents 16:17

grant 98:14 100:16 101:23 103:16, 21 106:2 127:22 141:24 187:3

grants 31:16 32:1 105:23 132:15 135:24 180:1

grass 52:9

great 25:24 36:3 39:18 103:7 108:13 110:19 112:11 122:5 128:12 144:18 148:4 149:19 158:2,

greater 126:24

greatest 61:13

green 115:12 141:16

Greg 113:24 123:5

grew 109:13,15

Griggs 3:10,11 88:12,13,18,20 89:8,14,20 93:22,23 94:12,18,21, 24 95:8,9,10 96:1,8 109:4,5 113:1, 3,12 124:9 137:4,5,9,16,19,22 138:2,23 139:1,4,7,10,11,17 144:22 151:20,22 152:5 171:12

ground 33:14 36:10 140:15 146:5 147:21 154:16 178:23

group 19:20 68:18 75:22 113:6 116:11 120:15,19 139:14 152:1 156:18,19,20 165:1 169:3,5 175:13 178:19,20 180:16,17,19 181:5 185:12 187:19,20 191:4

groups 30:9 72:9

grow 41:3

grown 34:20

growth 66:12 110:18 115:16

Guacolda 34:1

guess 160:1 161:6 166:15

guests 167:12 179:21

guidance 4:3

guise 16:20

Gutierrez 68:17

guys 47:1 51:18

Guzman 32:16,17,18

Gwendolyn 2:4 3:17

Н

Habitat 102:9

half 140:19

Hall 2:6,11 140:7

hall- 161:7

hallways 167:15

Halsted 67:21

hand 46:11,12 155:23 165:17

handwriting 48:11

happen 18:2 69:22 74:17 78:11 91:2 146:4 173:14

happened 32:21 46:16 52:19 60:2 77:13

happening 73:8 159:18

happy 18:12 68:19 102:22 128:4 176:20

hard 16:18,19 22:4 72:17 78:10 86:21 127:14 142:2,3 155:10

harm 46:8

Harris 41:23 178:7,9

Hatten 2:4 3:18 87:9 91:23

haul 109:20

healthcare 30:13

Healthy 36:9

hear 20:9 25:13 32:17 34:2 51:23 69:17 71:1,13 75:16 81:15,18 111:22

heard 73:21 82:6 86:16 87:5,6 95:11

hearing 51:21 58:6 81:18 90:7,8 124:13 129:18 151:6 184:9 192:6,

hearings 37:24

heart 28:5 39:11 125:12

heat 44:24 72:2,4 80:19,20,21

heavily 34:8 85:5

height 101:14

held 2:6 34:7,14 57:22 61:24 112:3

helped 27:2

helpful 165:24 168:22

helping 26:23 28:11 86:5 115:19

helps 134:18

Hey 30:19 31:16,24 32:9 54:10

hiding 33:21

high 16:6,12 24:12,14 37:8,10 46:19 50:20 75:24 118:22 130:21 133:9 162:9 163:20 173:3,4,7,10

high- 116:18

high-rises 130:13

higher 78:21 133:19 179:18

highest 133:13 highlight 65:15 highlighted 98:22 141:13 153:5

highly 20:4

hire 91:7

hiring 91:3

Hispanic 52:6

Hispanics 6:15,17 49:15

historic 41:21 42:5,18,19 120:3 130:12 131:15 133:18 135:4 155:6 180:3 182:3 185:15

historical 5:15 6:9 37:5

historically 31:8 32:6 69:12 172:22

history 80:2 180:24

hit 22:6

Hogar 9:15

Holabird 153:10

hold 62:3 82:1,8 90:4,10 156:12 158:15

holders 68:14

Holdings 188:7

Holy 36:10

Homan 98:24

home 10:4,6 12:18 24:19,20 31:24 43:15 72:22 114:20 154:3

home's 12:19

home- 47:13

homeless 50:6

homelessness 29:9

homeowner 69:7 95:13

homeowners 13:14 38:12 74:15 75:22 76:1,7,18 81:10,13 86:15

homes 13:15 16:6 21:7 38:13 44:5 50:1,2 71:4 72:17,19 74:20,21 102:10 109:21 114:20,23 115:2,20 116:1,17

honest 75:10

honored 82:16

Hood 36:9

hope 20:24 21:5 70:14 172:16

hoping 132:11

horrible 70:6,17

hospitals 31:4 57:2

hosted 70:19

hotel 179:17,21 186:16,18

hotels 186:14

hour 4:22

hours 5:16 136:2

house 13:21 17:15 31:17 116:24 132:20 147:23

housed 158:11

households 117:18 132:2 134:21 141:1 179:2

housekeeping 89:3

houses 74:18 89:17,18 108:22

housing 8:15 22:11,24 23:2,14 24:10 26:11,15 27:5 28:13,16 29:4 30:9,12,14 40:1,19 42:9 61:7,18 65:17,18 66:24 67:8,12,15 68:8 70:11 76:8,19 78:15,21 81:10,16 86:17,18 87:21 88:6 89:13,16 94:4 112:16 113:16,20 114:2,21 115:6, 7,21,24 116:4,11 117:20 119:7,20 120:21 122:13 123:21 124:16,18 125:2,6,11 127:24 128:19 129:1,3, 10 131:3,19 134:18,20,24 137:6 138:10,22 139:21 145:4 150:15 151:10 152:11 158:8 160:1 164:5 165:8,16 170:24 176:2 177:4,15,20 181:23 183:1,18 184:14 185:2,5 187:9 189:12 191:15

Housing's 67:18

hub 60:22

Humanity 102:9

Humboldt 52:18

hundred 10:10 36:20 78:20 143:6 156:6

Hunt 42:12 153:9

Hunter 140:2 152:18

HUPA 26:22 28:5,8 29:16 126:19

hurt 37:15

husband 53:22

HVAC 44:22 126:23

- 1

iconic 130:13

idea 43:6 55:5 90:14

identical 155:22

identified 67:7 131:24

identifies 133:20

IFF 100:14

ignorant 50:10

IHDA 127:12,14

II 178:11

III 180:22

illegal 49:12

illegally 7:13

Illinois 29:1 100:13 118:9 119:16

178:17 181:9

illusion 33:21

illusions 34:23

image 116:22 117:2 155:1

Imagine 120:15,19

immediately 140:7 176:3 185:14

impact 106:24 110:14 134:2

impactful 36:24

impacts 130:9 134:1

implement 131:1

imply 18:1

importance 72:2

important 4:3 60:23 65:23 69:24

80:18 87:5 93:17 113:8 169:9

173:12,14

importantly 18:15

impossible 160:15

improve 40:23 53:6 76:19

improvement 67:16,18 131:5

132:15

improvements 38:12 67:19 68:10

91:24 104:16 107:3 136:1

improving 38:11

in-depth 118:19

in-unit 117:5

inactions 35:16

inadequate 45:2 64:5

incentive 133:4

include 35:3 39:8 42:15,24 59:20 63:5 64:5 65:6 66:8 75:6 92:7 101:8 117:7 121:3 135:19 141:23 142:24 143:21 179:24 187:2,9

188:15

included 43:21 92:4 93:17 94:13

127:17 131:13

includes 37:22 63:7 66:17 67:10 82:4 116:11,21 118:18 120:4

126:18 142:5 147:5 154:14

including 40:19 42:9 59:21 60:10 64:11,24 65:20,24 67:19 89:4 108:7 119:15 126:21 131:3 141:5

152:15 154:1 178:22 179:5 186:11

inclusive 86:10 131:16

income 115:2 117:19 141:2,3 142:9 154:3 155:15 179:3 187:10

incomes 26:19

incorporate 116:24

increase 13:24 14:7 16:4,12,22 22:20 40:22 101:12 134:16 135:1

149:13,19 150:5

increased 14:6 44:1 166:7

increases 30:12 70:21

increasing 41:2 71:16 101:10

106:9

increment 12:21 14:1 58:11 59:1 66:9,19 68:6 92:23 96:20 97:18

103:17 104:1,17 106:11,23 107:6, 13 108:1 109:3 111:7 112:20

124:1,22 129:7 138:15 150:20 151:14 171:4 177:8 183:22 184:18

191:19

incremental 66:15 106:9

increments 11:20

independently 63:10

indicted 8:21

indigenous 80:18

individuals 19:20 40:16 47:24

86:24 102:4 168:4,6

industrial 24:13 43:17,23 47:17 60:21 61:11 65:7,13 66:4 85:12

86:12 89:19 93:4,16,24 94:1,15,20, 21 95:1

Industries 65:2

industry 90:15 133:2

inefficient 133:10

infeasible 153:20

inflationary 66:12

information 19:20 20:3.6 136:7

165:18 168:20

infra- 67:8

infrastructure 28:10 92:6,13

126:23

infrastructures 61:20

initial 88:15 172:7 176:3

initially 87:16

initiative 130:1,9 132:14 136:13

150:3 152:18,24 157:7 186:23

innovative 118:24

inside 94:4

insight 4:4 86:3 87:5

insistent 18:9

inspect 13:20

inspectors 13:9,17 74:20

instability 29:11

installed 73:5 153:12

instance 42:7 74:17

Institute 39:21

institution 65:7

institutional 101:18

insured 118:9

intact 99:4

integrated 118:11 156:9

intends 100:2

intent 63:5

interest 4:21 5:12 6:9 71:6 72:9

75:8 133:12 156:6 175:4 176:9,11 188:11

interested 20:12 39:1

Interests 174:16 175:2,4,7 180:21

181:6

interior 99:7 101:8

interiors 127:1

interject 158:24

intermix 160:19

landmarked 135:6

landmarking 56:4

landmarks 135:7

international 27:6 142:20 168:12 Izguerra 53:12 185:4 Kathleen 125:18 interrupt 45:23 48:19 intersection 98:24 **Katrina** 113:14,19 122:12 Intrinsic 159:14 **Kenmore** 124:22 126:15 129:7 Jacqueline 3:7 intro 121:10 Kenneth 25:21 jail 8:20 **introduce** 5:8 7:7 9:4 15:4 17:5 Kevin 43:10 45:13,14 46:2 Jaimes 14:17,18 19:6 21:14 23:19 26:7 27:24 30:22 key 101:20 **January** 20:11,20 62:1 33:9 36:5 38:19 45:19 49:7 51:10 53:19 55:19 105:11 147:15 159:5 keys 20:22 **Jarvis** 42:12 153:9 160:9 164:10 kicking 14:5 Javier 28:21 30:18,23 55:5 introduced 47:12 kids 23:13 76:22 173:4,8,9 Jean 53:18,20 invest 47:16.18 67:5 68:10 kind 106:22 107:5 166:10,14 **Jeff** 185:11 invested 25:7 169:12,16 172:22 **Jeffries** 58:14.17.21 83:10.15.21 investment 15:16 101:18 142:21 kinds 65:18 84:2.5.22 85:10.17 87:18.22 88:8. 169:19 174:23 175:6,13,15 178:19 17,19,24 89:11,16 90:17,21,23 **Kish** 97:22 98:1,2 103:6,18,22 180:16 91:17 92:5,23 93:2,11 94:5,17,22 104:2,5,8,10,13,18,22 105:2,4,6 95:3,19,22 96:7 107:14 investment- 181:1 106:1,11,16 110:5 111:20 **job** 66:5 90:13 91:9 101:18 107:4,9 investments 61:18 130:21 133:17 kiss 56:6 109:11,12 135:11.23 136:23 181:6 knew 18:4 46:20 jobs 60:22 108:19 109:21 110:18 investor 181:3 knock 8:14 13:20 116:7,8 135:15 144:3 157:15 182:7 Investors 175:19 188:21 **knocked** 8:7,18 Invitation 131:21 186:22 **John** 3:15,22 knocking 13:19 invite 68:22 103:1 128:6 144:12 **Johnson** 43:10 45:13,14,16,20,23 knowledgeable 5:11 182:16 46:2 68:18 188:4 invited 33:23 joined 68:16 113:23 140:1 152:13 1 157:24 174:21 175:12 inviting 131:6 joining 4:4 19:10 lack 22:23 81:5 **involve** 120:9 joint 120:14 126:16 156:17 178:18 lacks 60:17 involved 26:13,17 39:20 180:15 **LAGFIN** 156:5 168:12,13 169:2 involvement 37:22 **Jr** 43:10 45:13 46:2 Lagrange 188:5 issue 46:22 81:19 134:5 **Juan** 53:14 Lake 97:17 98:10,17,24 99:3,16 issued 13:12 131:12 Juarez 21:20 23:12 24:12 46:19 111:6 143:1 **issues** 46:13 55:6 176:13 50:20 55:3 67:20 75:24 Lamar 188:4 **issuing** 132:17 **Julie** 55:17,21 land 39:21 60:10 64:21 65:1,5 item 4:13 57:20 58:1,8 90:13 **July** 121:10 174:24 175:16 178:14 114:12 95:20,23 96:16,24 97:7,12 111:1, **June** 2:2,10,13 59:6 60:20 121:24 landlords 32:4 12,15 112:1,6,13,15 113:13 123:19 122:1 192:11 124:7,10,15 128:23 129:13,22 landmark 5:15 42:14 56:3 66:1 138:9 139:12 144:23 145:1 150:13 Jungman 23:4 71:3 73:20 74:11 75:23 133:19 151:2,10 152:6 170:22 171:10,13 157:12 182:2 188:19

172:11 174:13 175:8 176:24 177:1,

3 184:4,7,12,13 191:13 192:1,4,9

items 2:18 4:9,15 5:5 41:18 57:19 67:22 87:22 97:11 174:10,12

176:12,15

Justice 8:10

Κ

Kara 138:20 139:21 145:3 184:24

Landon 119:4,10

language 65:13

lap 179:5

large 98:14 106:2 133:10

larger 89:10 126:7

largest 185:21

Lasalle 39:3,8,19 40:7 41:17,20 42:1,6,22 43:6 130:11,20 132:19 133:15 134:8 137:10,13 138:12,14, 17 139:23 140:6,9,13 143:7 144:7, 8,9 148:19,20 149:1,15 150:17,19, 22 151:14 153:3 156:24 157:7 171:4 175:11,21,22 176:4 177:1,8, 24 181:5 183:22 184:15,17,18,21, 22 185:6,13,14,16 186:1,18 187:1, 24 188:7 189:1,2 191:17,19,22

lastly 23:10 35:7 154:23 156:16

Latasha 3:12 7:12 176:17

launch 102:4 laundering 8:16

law 7:24 119:21 140:3 152:16,19

Lawndale 109:14

lawsuit 7:14

lawyers 13:15

LBBA 127:18

lead 46:3 86:4

leader 9:14 21:18

leaders 27:1 69:13

leadership 82:11 116:12

learn 29:13

learning 99:17

lease 20:10,20 145:8,14,15,22 146:14 158:15,17,18,21 159:20 164:14

lease-ups 118:19

leasing 132:12

leave 6:19 13:16 14:2 16:18 17:15 18:16 20:6 44:5 128:10 136:10 159:1 167:3 176:20

leaving 47:17

led 33:18 37:6 142:18 187:20

Lee 68:23 114:1 139:24 146:1,2 147:19

left 6:8 47:22 89:7

legacy 16:18 70:6,17

legal 64:9 176:9

Legends 112:17,22 113:21 114:11,22 116:10 118:7 121:18 122:16,22 123:23 124:4

legislative 4:18

Leigh 7:6,9

lender 127:20 146:11

Leopardo 156:18

Leroy 7:13

Leslie 3:4

lessen 94:15

let all 5:16

Leticia 14:22 15:6

letter 56:19,21 62:13,16 103:4 114:7 128:13 140:10 144:16 152:19 158:3 159:2 182:20 185:8 189:6

letters 98:20 102:12

Levavi 114:1

level 35:5 44:3

levels 118:22 130:14 142:9 179:17,18

leverage 188:20

leveraging 182:3

liability 123:11 156:3

libraries 66:1 68:11 76:24 92:9

library 43:20 44:14,16,18 45:1,4 51:23 54:7.9 67:17

licensed 28:24 118:8

life 21:18 30:4 43:15 60:4 65:3 89:7 109:9

light 101:12

lightly 71:7

LIHTC 119:10 127:13 180:2 182:3 187:5 188:20

LIHTC- 188:8

limit 5:19

limited 4:19 5:2 6:5 123:10 156:3 188:9

lined 130:13

lines 115:12 159:24

lion 42:15

liquidity 108:2

Lisa 68:17 84:23

listed 65:15

listen 47:1 69:24 71:11,20,23 74:3 76:13 79:9,10,11,22 80:17 82:1,12

listening 5:22 77:13

literally 26:23 47:10

live 9:11 10:12 11:12 17:16 18:13 19:15 22:5 23:7 28:6 49:24 51:13 71:15 72:11 89:18 167:11

lived 9:19 10:8 19:16 43:14

livelihood 71:8

living 15:7 16:16 22:19 27:10 47:10 163:21,23

Liz 152:15

LLC 112:18,23 118:7 120:14 121:18 122:18 123:10,23 124:4 138:12,18 143:8 144:7,9 150:17,23 151:12,17 153:23 156:2,7 157:19, 21 168:1,3,9,11,24 171:2,7 174:16 175:2,4,7,12,23 177:6,11 180:21 181:15 182:11,13 183:20 184:1,16, 22 186:1 188:7 189:1,3 191:17,23

loan 100:12 127:11

loans 120:24 141:24 179:24 181:4 187:2

lobbies 160:13

lobby 99:19 147:22 154:16,23 159:16

local 23:3 25:9 30:8,9 34:9 74:14 81:3 120:16,19 169:12 170:10

locally 61:18 65:20 131:4

located 17:12 97:17 98:9,16 111:6 112:19 114:3,5,12 115:8,11,13 117:14 118:10 123:24 124:20 125:22 129:5 138:13 140:6,8 150:18 151:13 152:24 171:3 177:7, 23 178:2 183:21 184:17 185:13 186:3,14,15 191:18

location 98:23 115:10 133:20 153:4

locations 105:23

locks 161:4

logic 93:9

logical 93:10

long 18:5,9 20:17 39:6 53:23 56:4, 5 71:2 72:17 109:20 145:13

long-term 56:1 86:5 159:19

longer 10:15 44:23 50:22 52:20 53:1 56:13 77:17

looked 13:7 61:3 104:9 133:1 169:22

Loop 38:22,24 39:2,5,9,11,14,24 40:3 42:10 129:24 130:9 131:14 134:18,22 136:12 137:8,9,12 140:8 149:16 150:1,5 152:18,23 153:2,19 176:4 177:23 186:22

lose 16:6

lost 20:24

lot 17:11 24:4,16,23 25:13 35:17, 18 49:15

lots 39:18 84:19,21 121:4

lounge 7:11 141:6 186:12

love 14:4 103:14

low 26:20

low-income 102:10

low-rise 146:15

lower 59:12 66:5 179:17

Lozano 35:24 36:8 43:19 44:16 45:1,4 67:16

Lucien 188:5

luxury 78:20,21

M

M/wbe 100:5 101:5 157:3

machine 6:19 8:21

Madam 41:12 92:15 113:3 138:23 189:14

made 10:16 25:6 32:9 34:18 46:19

73:14,15,16,18,19 74:7 168:13

Madigan 79:3 magic 69:21 magnify 107:5 main 101:10

maintain 86:17 145:21 158:12

maintained 175:1

maintaining 61:7

maintenance 22:12 29:18 118:24

major 44:20 126:20 167:18

majority 66:21 74:12 79:20 82:14 155:9 174:16,20 175:11,21

make 17:15 24:17 25:5 32:9 50:18 61:22 68:24 69:8 70:4 73:1,24 74:14,24 75:10,11,16,18 76:17 79:5 80:4,8,23 81:17 82:2,8 86:23, 24 92:18 103:2 108:9 110:15 113:2 126:19 128:7 139:9 143:23 144:13 151:21 162:15 171:24 173:2 182:17 188:20

makes 31:12

makeup 8:22

making 24:10 33:18 35:16 70:1,2 79:1

Malcomb 156:13

man 7:22 8:22

manage 56:8

managed 119:14

management 29:16 117:7 118:13, 16 119:13 164:20,23 165:1 166:18, 21

manager 28:24 102:7 118:15 156:8 165:2

managers 136:6

managing 58:21 107:15 143:7

manda 76:1

manner 11:17 106:15

Manny 105:4,6,13

Manny's 110:12

mansions 73:8

Manufacturing 95:4

map 60:10 64:22 84:19 133:20,23 153:5 178:1

Margarita 19:2,13,15 45:15 48:5, 6,7,8

Maria 14:17,18

market 136:4 142:13,16 154:22

169:18

market-rate 115:5 120:4,20 137:14 155:20,21 180:13 187:17

marketed 153:14

marketing 118:24

Marriott 186:16

Marshall 42:17

Martha 51:5,6,7

Mary 91:18

masonry 126:22

mass 19:19

match 107:23

materials 84:6

math 148:5

matter 78:17 81:18 96:15 110:24 123:18 128:22 150:12 170:21 183:15.16 191:12

matters 34:22

mature 94:6,10

maximum 107:8 149:20

Mayo 11:15

Mayor 31:20

Mayor's 32:2

MBE 120:20 144:2 156:20 157:13 181:19 182:6

MBE/WBE 119:11 143:18

Mckenna 140:1

Mckibben 2:19

meaning 84:15

meaningful 64:4 86:22

meaningfully 63:23 64:4 84:14

means 16:4

meant 77:24

measure 32:24 33:3

measures 166:5

median 117:19 141:2 154:3 155:14 179:3

meet 63:11,14 75:19 91:15 133:17, 19 135:21 188:13

meeting 2:2,5,9,13 3:23 4:6,12,22, 24 33:23 34:5,6,9 46:18 55:3

57:18,22 70:20,24 74:16 75:23 111:22 112:1,3 122:8 157:12 176:18 192:11

meetings 33:22 34:1,24 62:1,2,12 75:24 76:3,5,6,13 77:11,12 82:8 87:6

meets 63:19 64:9 107:21

member 43:19 88:11 143:7 174:17

members 41:13 44:4 58:18 95:6 96:12,23 97:2 110:7,21 122:9 123:15 140:2 150:9 152:14 162:1 167:19

men 109:12

mentality 107:18

mention 114:6 166:2

mentioned 31:1 44:4 67:11 98:16 100:15 120:19 134:4 149:12 158:11

MEP 99:20

mercy 72:7

Merrill 42:1

mess 31:11

met 75:23 76:9 81:10,12 157:4

Methodist 36:10,15 methodology 64:11

metrics 133:3

Mexican 50:19 65:3

Mexicans 11:13

Mexico 50:23

mezzanines 101:13

MF 138:12.17 143:7 150:17.22

Mi 9:14

mic 5:8 14:23 25:22 47:23 90:22

Michael 38:17,18,20 48:14 57:9 79:2 175:10 180:18 187:21 190:23

Michaels 113:24 118:16 120:6 123:6

123.0

middle 186:4

Miguel 11:4,6,7 33:8,11

Mike 185:11 191:3 milestones 100:21

Miller 9:12,20 10:2,6,14 28:20,21,

22,23 40:10 41:10,12,14

million 15:20 35:13 51:24 66:15,23 71:4 87:16,17,20,23 88:7 92:2,3 94:2 95:15 96:2,3 99:22,23 100:9, 13,16 120:23,24 121:1,4,5,6,8,16 127:4 134:6,8,10,14 135:10 136:21 140:18 141:8 154:7,8 155:6,7 179:10 186:8,9 187:6

millions 35:10

Milwaukee 156:11

mind 18:14 19:8 51:17 164:6

minimal 153:15

minimum 131:24 135:13

Minneapolis 156:11

minority 108:8

minority- 118:10 135:13

minutes 4:20 5:2,20 6:5 7:5 14:10 48:16 57:21,23 58:4 111:24 112:2, 5.12

mislead 33:16

mismanagement 37:11

misperception 24:4,23

missed 148:16

missing 42:18,19

mistakes 79:1

mistrust 37:6

mistrustful 34:12,21

misuse 37:5 57:7

mix 127:6 130:17 142:5,7 154:18 180:6 187:10,14

mixed 115:2

mixed-financed 120:11

mixed-income 115:21 119:2,7 120:11,21 131:19

mixed-use 65:8 131:16 136:3 161:10 165:19

mixing 166:22 167:14

model 165:6,12

modernist 178:10

modifications 133:11

modified 143:11

money 8:11,12,16 10:22 11:1,11,

22 12:24 31:2,4,22 35:19 47:15,19 49:11 50:7,16 52:10 54:1,5,8,18,19 55:7 78:17 103:23 108:5

monoculture 130:17

Monroe 41:20,22 42:12,13 151:8, 14 152:13,22 153:5 157:20 171:4 174:18 177:6,7,11,21,22 178:3,4, 12,16 179:19 181:15 182:11,13 183:20,21 184:1

month 10:10,11

monthly 155:19 180:12 187:15

months 17:19 20:8 76:13 77:10 81:3 141:10 179:12

Moore 7:22

Morales 125:19

morning 5:18

Moroney 68:17

mother 10:8,10

mother's 8:18

motion 58:6 97:10 111:19 112:11 124:13 129:18 151:6 173:24 174:6 184:9 192:6

move 6:17 17:22,24 18:16 45:11 57:24 67:9 88:3 96:23 111:11 112:6,13 124:6 129:12,22 151:2 171:9 174:9 184:3 191:24 192:10

moved 9:19

moving 6:16 19:16 28:15 166:16

multifamily 119:6,9 120:24 154:22

multiple 116:13 133:7

mural 99:5

Ν

name's 11:7 21:16 28:1 38:20 40:11 51:13

nasty 50:8

national 78:8 185:21,22

natural 101:12

nature 61:12 85:12 175:10

Navy 33:2

necessarily 161:10 167:8

needed 10:17 22:11 23:1 42:8 44:17 59:24 64:18 133:11 163:11

negative 34:15

neglect 69:11 70:18

neglectful 80:3

negotiate 97:14 98:7 102:18 111:4 112:17 123:22 124:17 127:22 129:2 138:11 144:6 150:16 151:11 157:17 171:1 177:5 182:10 183:19 184:14 188:24 191:16

negotiation 143:17 157:2 172:15 181:17

neighbor 69:16

neighborhood 9:16 22:4 24:8,9, 10 25:8,11 30:3,14 34:21 35:17,18 39:13 44:5 50:19,24 51:21 52:2,12, 16,21,22 59:21 61:8,16 67:18 68:10 73:5 86:23,24 93:15 115:22 119:8 120:12 130:18 169:21 178:1

neighborhood's 65:16 neighborhoods 49:20

neighbors 36:15 37:3 51:23 72:11 79:20

neoclassical 178:5

newcomers 24:9

newer 163:9

news 31:19 51:23 53:8

nice 50:2 52:9

night 5:22

non- 103:24

non-u.s. 168:5

nonetheless 32:12 176:10

nonprofit 40:14 99:10 103:18 104:5,7,13

Noriega 53:14

north 41:20 59:9 109:14 114:15 117:14 124:20,22 126:14,15 129:5, 6 138:11,14,17 139:23 140:6,13 143:1,7 144:6,8,9 150:16,19,22 163:8

northern 99:1

northwest 98:23

not-for- 122:20

not-for-profit 105:3

note 2:17 134:22

notice 38:1

notifying 71:22

November 60:2 121:12

number 41:18 44:18,20,22 60:9 64:16 67:8,11 84:20 137:6 149:17,

numerous 35:7 47:7

nuts 92:6

0

O'CONNOR 91:18

Object 171:18

objected 171:17

objection 192:15

objections 58:4,6 96:22 97:2 111:11,17 124:6,11 129:12,16 151:1 171:9,14,21,22 173:23 184:3 191:24

objectives 60:12 65:11

objects 171:20 174:1

occasions 116:13

occupancy 118:22

occupies 185:22 186:17

occurred 66:12

October 60:7 89:2

offenders 163:22

offering 38:10

offerings 101:24

offhand 137:11

office 42:8 61:24 64:14 70:16 73:9 76:5 79:5 80:1,4 101:15 117:8 130:14,17 131:22 133:10 134:5,9, 11 140:15 141:16 146:8 153:14,18, 19,24 161:11,14 169:10 188:2 190:22 191:6

officer 174:23 175:15

offices 20:16 99:18 156:10

official 69:5 73:1 75:15

officially 7:5

officials 68:1 70:8 79:5

older 63:18,20 131:11 133:16

Olson 113:24 123:5

on-site 114:24

one- 155:12

one-bedroom 52:4

one-bedrooms 117:23 154:19

one-on- 117:8

ongoing 61:5 132:21

online 132:20

onset 149:18

open 25:1 34:5,24 51:17 54:12,18 117:4 132:19

open-to-the-public 34:6

opening 23:11

openings 101:11

operable 153:8

operational 135:20

opinion 42:4

opportunities 24:16 26:15 29:8 35:18 67:23 86:18

opportunity 18:17 21:5 28:23 38:22 43:12 57:23 91:13 107:10 108:18 109:15 112:5

oppose 46:4

opposed 14:12 71:5 73:20 97:4

opposing 25:4

opposition 4:13 33:13 34:9 46:16

option 17:21 18:8 80:22 92:12

options 65:17

order 2:12 5:1 10:23 59:20 61:15 63:6.8 68:1 126:8 162:15 176:12

ordinance 73:6,11 117:20 134:24 150:2

org 118:4 143:4 181:14 188:6

organization 20:5 29:3 39:1 110:16 113:24 120:6

organizational 156:5,21

organizations 25:9 30:10 36:18 41:6 47:19 62:15 75:21 91:14 102:9 110:3 120:13

organized 76:5,6

organizer 46:3 72:3 original 43:17 66:18 87:15 88:22 92:1 94:12,20 178:4 originally 43:23 59:6 60:20 185:19 Orozco 23:4 outcomes 86:22 91:11 107:3 outdoor 141:5 155:3 outline 136:7 156:16 outlined 64:12 156:5 157:6 outlines 134:1 156:22 outrage 70:14 outrageous 16:22 outstanding 172:1 overdue 30:1 overlooks 101:15 **overly** 94:13 oversees 91:19 oversupply 153:19 overview 58:15 129:24 141:17 overwhelmed 29:18 owe 30:4 **Owings** 41:24 owned 43:1 61:18 121:5 122:20 131:4 146:7,8,10 168:11 175:21 owner 21:23 24:1 122:16 141:24 143:6 156:3,22 164:21,23 168:18 169:1 170:8 174:16,20,22 175:11, 12,14,22 179:24 184:16,22 186:1 187:2 188:7 189:1,3 191:17,22 owner's 155:5 owners 16:8,10 22:11,16 41:5 47:14 86:6 113:5 139:13 168:3,13 ownership 143:5 169:16 170:10 175:1,4 owning 10:4 owns 104:24

Р

p.m. 76:4 192:18

package 154:21

paid 5:23 10:6 12:13 80:7 100:19, 22 pandemic 131:8 paperwork 20:16 parades 11:16 parcel 98:22 104:23 parcels 64:3 105:17 114:18 pardon 159:8 164:18 184:21 **parent** 17:13 parents 9:18 10:4 16:17 22:5 27:9 51:15 52:3,17 **parish** 56:10 Parisi 53:18,20 55:16 park 52:17,18 54:11,12 97:18 98:17,18 99:1 101:19 111:7 **parking** 117:11 parks 52:8,10 54:21 61:19 68:11 92:9 part 25:5 56:11 69:17 70:5 73:3 84:5 85:4,6,16 86:8 126:7 135:7 139:4,14 152:23 153:2 164:7,13 172:14 188:21 **partial** 178:23 participate 71:24 participation 4:2 33:15 78:6 81:2 82:12 135:14 partner 102:8 174:21 175:14 188:9 partnered 119:10 120:15 partners 26:10 30:7 174:20 175:2, 13,18 partnership 99:13 156:4 partnerships 181:3 parts 61:12 pass 22:9,24 25:23 160:14 passage 57:24 96:23 111:12 112:6 121:11 124:7 129:13 151:2 160:4 171:10 184:4 192:1 passed 10:5 20:8 184:9 192:6 **passes** 174:7 **passing** 159:17

people's 8:19

pastor 36:10 Pat 114:4 pathways 99:18 **pay** 6:6,7 10:13 13:15 16:11 31:9 35:12 49:13,22 52:4 104:11,13,22 105:16 123:11 paying 31:3 46:8 104:21 107:7 peace 18:14 36:7 **Pedro** 125:19 **people** 5:16 6:4,6,7 9:9 10:24 11:12 12:1 13:10,16 25:13 26:10, 19 27:8,11,17 28:8 29:2 31:15 36:20 37:3 39:10 44:6 49:10,21 50:1,2,9,17 52:11,15 54:2 69:19, 20,23 71:2,19,20 73:15,16 79:11, 16 89:18 99:13 106:16 125:20 126:17 127:17 136:1 161:15

Peoria 35:11 67:14 78:16.18 percent 12:15,18 14:7 26:17,19 57:10 63:16,19 84:15 100:17,20,21 117:19,21 118:2 127:4,8,13 132:1, 2 134:16,22 135:1 140:16,24 141:1,3,8 142:3,6,8 143:6 144:2 149:13 150:5 154:2,7,20 155:13, 14,15 156:6 157:8 179:3,10 180:2, 8,9 181:19,20 182:6 183:9 187:5, 11 188:10 189:18 190:1,6

perceptions 71:21 **Perez** 17:10 23:4 27:15,19,20,22 28:1 Perfect 91:21

performance 126:24

peril 35:9

167:13

period 4:6,19 5:2 7:5 57:18 101:2

permanent 100:12 116:8 person 50:14 71:22 75:17

personally 78:23 persons 118:3

perspective 29:11 86:2 107:8 108:1 160:6 164:3 169:18 171:23

Peter 113:24 phase 114:22,24 phone 20:11,21 26:4

passionate 87:4

MEETING, 06/11/2024 **phrase** 80:18 physically 2:11 pick 20:22 93:24 125:15 128:10 Pickard 23:4 picture 148:2 153:12 Pier 33:2 piggybank 8:12 12:24 13:1,2 Pilarte 21:19 **Pilsen** 6:8,15 9:14,16,18,23 11:9, 12 12:12 14:2 17:12,19,24 18:8,16, 19 21:17 22:1,19 23:4,7,14,24 30:24 32:18,20,21 33:12 34:3,11, 17 36:11 37:8 38:1 40:13,15,19,24 41:4 43:14,15,23,24 47:10 49:13, 15 51:13 52:8 53:1,21 54:11 55:23 56:11,20 57:11 58:11 59:1,5,19,20 60:19 61:12,16 62:22 63:7 64:24 65:3,20,24 66:3 68:6,13 71:15 78:11 79:21 80:16 83:12 84:1 85:5 86:23 93:14,17 94:6 95:13 96:4,19 Pilsen's 68:9

Pilsen-based 62:14

PIN 103:24 104:18

pink 62:21 92:10

PINS 103:24 108:4

pipe 45:5

pipeline 107:2,9

Piper 181:12

pipes 10:16

place 17:17 71:15 72:22 77:3 94:6

160:3 164:1 166:6,21

places 5:17 49:24 77:2 89:11

plan 13:7,8 15:11 39:7 46:4,15,24 47:5 58:13 60:10 64:17,21 65:1,3, 14 66:8 72:6 74:8,14 75:5 76:15 77:6,10 81:3 82:3,4 84:7 90:16 96:21 101:9,21 115:24 116:2,9 141:14 167:18

planned 26:18 95:4

planner 152:10

planning 2:7 4:8 16:9 34:7 58:10, 16,22 76:9 82:23 96:18 97:13,24 98:2,3,7,19 102:16 103:10 111:3 113:19 115:14 119:12 125:10 129:23 130:6 176:1

plans 54:4 61:5 64:23 118:20

platitudes 71:1

play 6:4 50:19

played 5:13

playground 76:22

plays 166:1

plaza 117:13

plumbing 126:23

plurality 93:3

POAH 125:19 126:17 127:3,16

128:1

point 12:2 34:4 56:12 121:23 166:13 169:9,14 173:16

pointed 172:17

points 39:7

policies 64:23 81:12

policy 29:22 73:2 80:23 135:22

Polish 5:14 6:7

political 27:2

politicians 79:18

pool 54:17 179:5

poor 6:1,18

poorer 6:18

populated 85:5,6,8,15 94:13

population 166:23

porches 22:18

portfolio 119:14 120:2

portion 85:10 94:1 147:7,21

178:23

portions 59:13 146:6

position 78:5

post- 178:9

posted 2:10

potential 153:18

potentially 35:8,10

power 27:11 36:8

practice 30:11

praise 56:2

Pratter 114:2

pre-apprenticeship 99:11 102:5

precedents 133:2

precinct 72:12

predatory 32:6

premise 161:6

prep 67:2 88:2

prepare 102:6

prepared 29:20 56:13

presence 120:8

present 2:16,22 3:3,8,11,14,16,18 63:23 64:4 68:22 83:11.16 84:14 89:13 103:1 125:12 128:6 144:12

151:8 177:21 182:16

presentation 87:11 121:20 149:18,24 157:6,22

presented 116:9,15 162:22

presenting 113:21

Preservation 26:11 41:15 42:3 124:18 125:1 127:23 129:3,10

preserve 15:17 24:7,21 25:17

26:14 65:19 68:8

preserves 57:2

preserving 16:21 135:4

president 26:9 38:21 55:21 123:6 174:23 175:15

pressure 72:8

prevail 79:20

prevailing 101:5 143:18 157:3

181:19 188:14

prevalent 178:10

prevent 16:10

preventative 30:13

prevented 73:11

previous 15:24 35:14 57:21 61:5

112:2 174:15

previously 34:14 58:1 60:1 61:10 64:13.15.18 65:11 96:24 102:11 111:13 112:7 124:8 129:14 151:3 171:11 175:12 180:14 181:16 184:5 192:2,12

prewar 163:9

price 50:17,24 148:5

primarily 59:12 86:11 142:2 148:19 191:7

primary 59:2

Prime 178:19 180:15,17,19 181:5 185:12 187:19,20 191:4

Primo 174:16,19 180:22

prior 4:12,24 141:19

priorities 39:24 61:1,9 67:6 68:3

prioritize 126:20

priority 80:5 118:21

private 6:1 15:16 25:14 47:19,20 127:10 130:20 156:9 179:6,7

privately 122:20

proactive 32:2

Probst 185:19

proceed 132:6

proceedings 192:17

process 4:3 18:5,7,9 20:14,17 25:2,5 33:16,19 35:4 69:17 70:5 73:20 75:6 86:4,21 90:24 95:17 96:4 100:6 106:2 132:5 133:1 140:5 164:2,14,15

professional 102:5 174:15

profile 39:11 117:16

profit 122:21 123:2

program 31:21,23 32:3 36:21 40:22 51:18 67:18 70:6 77:20 90:18,24 91:19 101:23 102:6 131:5 133:3

programs 24:20 38:10 52:8 101:19 133:4

progress 116:16

project 9:14,22 18:22 19:12,21,23 20:5,15,22 21:2,6,18 23:23 26:23 28:5,8,14 39:8,19 41:17 43:4 58:12 68:19,24 71:5 85:8 96:20 97:19 98:16,19,23 99:24 100:2,6,8,18 101:17 102:7,11,17 103:2 106:4,9 107:18,19 108:3,4,9 109:17,18 11:8 112:21 114:3,14 115:3,8,18 116:3,15,16 117:7,10,14,16 118:2, 6 119:13 122:23 124:2,23 125:16, 22 126:7,18 127:10 128:8,11 129:8 136:6,20,23 138:15 139:22 140:11, 18 141:3,17,18,24 143:3,19 144:4, 14,17 147:2,4,9 149:21 150:20 151:15 152:2,21 153:1,22 154:9

155:4,5 156:4,12,23 157:8,11 162:6 164:4 167:16 171:5 174:18 177:2,9,22 178:2 179:4,16,24 181:11,21 182:8,17,20,21 183:23 184:19 185:8,9 186:1,8,10 187:3,7 188:8,22 189:21 191:20

projected 141:11

projects 26:22 39:3,22 40:6 42:4 46:13 67:9,24 78:13 92:3,8 107:17 117:22 119:22 120:1,8 123:9 132:8,9 133:8,9,22 134:3,10,13 135:3,10,12,19 142:23 143:15 150:3 157:1 162:8,22 163:3 175:24 176:5

promise 8:17

properly 35:13

properties 15:18,19,22 16:22 26:16 63:6 65:9 74:23 118:20 119:1

property 8:1,2 11:23,24 12:12,13, 14,23 13:3,4,24 16:6,8,10,12 22:7, 8,12,15 24:1 29:16 41:5 47:11 56:23 57:8,10 63:2 66:16 70:21 71:16 78:20,22 79:6 80:6 81:20 86:6 95:14,18 97:16 98:9 105:16, 18 106:10 107:7 111:6 112:19 114:11,18,19 116:5 117:17 118:15 123:11,24 124:19 129:4 138:13 150:18 151:13 153:16 156:8 158:16 164:20,22 165:1,2 166:17, 20 171:3 177:7 178:14 183:21 184:17 191:18

proposal 36:13 37:21 69:20 77:14, 24 78:1 79:13 82:4 87:14 136:7 140:22 153:24 162:11 180:10

proposal's 32:12

proposals 32:10 131:21 132:4,7 133:21 142:11 176:4 186:22

propose 77:22

proposed 22:10 59:18 62:23 63:18 67:3 68:5 101:7 117:16 154:5,13 155:2,11,17 156:17 174:18 186:1

proposing 70:22 99:15 178:20

prosper 25:10

protocols 160:3 164:1 166:21

proud 6:8 9:13 21:17,19 24:12 73:3 75:19 78:12

proven 118:22

provide 18:13 29:5 58:14 68:7 97:22 100:16 101:23 113:14 116:3 117:10,17 118:11 125:4 129:24 130:1 131:18 138:20 154:21 157:8 165:18 166:8 168:20 169:12 184:24

provided 56:12 64:13 84:6 118:4 175:19

providing 87:4 99:11 115:6 119:12 120:23 177:13

public 4:6,7,15,19,22 5:1 7:4 15:5 17:6 19:8 31:3 34:5,18,24 37:24 44:13,14 56:7,9,14 57:1,17 66:22 67:17 81:6 82:8 90:10 91:24 92:13 114:21 115:10,17 116:11 119:17 130:20 132:18,19 136:1 157:5 176:11

publicly 86:1

pueblo 76:1

Puerto 49:16 50:22 52:20

pull 87:10

pulling 93:23 94:9

purchased 7:19

purchasing 178:14

purpose 59:2 60:21 143:9

purposely 33:15

purposes 15:4 17:6 19:8

pursuant 67:15 176:16

pursuing 64:16

purview 172:2

push 13:24

pushed 49:14

put 12:24 22:16 30:11 35:8 54:1 109:20 160:3 172:13

puts 55:7

Q

qualify 15:12 quality 30:4,14 quantified 149:17 quantify 84:4 quantifying 149:12 quarter 134:11 154:10

question 16:5 85:24 87:9 88:13 90:3,12 91:22 95:8 105:15 107:13 108:1,12 136:15 146:21,22 158:17 162:3,11 163:5 166:9 168:7,18 183:3 190:17

questions 62:8 68:20 82:22 85:21 88:10 89:24 90:9 93:21 95:5 96:11, 14 102:22 103:9 108:15 110:6,20, 23 121:21 122:12 123:14,17 125:20 128:4,18,21 136:12 137:1 138:4 140:4 144:20 145:3 146:18, 19 148:12 150:8,11 158:7,18 159:22 161:24 163:14 166:11,14 169:16 170:17,20 172:1,4,10 182:24 183:1,12,15 189:11 190:15 191:9,11 192:10

quick 30:24 136:15 141:17 183:3

quickly 14:20

quiet 48:20 49:5

Quigley 57:9

Quintin 174:15 180:22

quo 71:11 79:15

quorum 3:20 58:2 97:1,9 111:13 112:8 124:8 129:14 151:4 171:11 184:5 192:2.13

quoted 34:16 52:11

R

R-CONTRACTING 102:7

R2 151:12,17 152:15 153:23 156:7, 8 157:18,21 159:7,11 160:11 164:11,24 168:10 170:5,7,12 171:1.7

R4 127:20

racial 26:24 52:24

racket 8:16

Rahm 49:14

raise 39:11 44:6

raised 24:24 27:7 43:15 86:9

raises 57:8,13 Ramirez 68:23

Randolph 181:8

range 120:10 142:9,15 163:1,3

rated 161:8

rates 130:21 131:10 133:12

Raul 23:18,21

Raymundo 23:18,21,22

RDA 100:1 **re-** 97:16

re-branded 91:1

reach 91:20

reaching 20:7

read 14:12 48:11 121:24 168:2

readily 67:5 ready 74:22

real 8:20 142:20 143:6 156:10 180:20 187:23

realm 136:1 realtor 78:18

realtors 74:22 Realty 142:19

reason 7:15,20 37:12 60:15

reasons 68:12 167:17

Rebel 6:21 **rebuild** 49:15 **receipt** 100:22

receive 21:4,5 118:1 126:6

received 4:7,11,15 17:11 20:11,21 47:10 60:3 62:13 70:21 98:20 102:12 103:4 133:5

receives 103:16 receiving 117:22

recently 56:2 153:13

reception 186:11

recidivism 108:9

Reclamation 57:2

recognize 80:1

recommend 97:19 98:10 111:8 112:21 124:3,24 129:8 138:16 150:21 151:16 171:6 177:9 183:23 184:19 191:21

recommendation 58:24 68:5 131:14

recommended 131:17

recommends 102:17

reconsider 172:23 173:1,19

record 15:5 17:6 19:9 58:20 77:16 80:15 88:16 97:5 107:14 113:11,18 125:9 127:18 130:4 139:20 144:21 147:11 149:22 152:4,9 159:3 165:15 176:23 177:19 181:10 185:4

recorded 64:14

Recovery 131:13

recreation 42:18

recreational 29:8

Rector 41:21 42:20

recusal 173:22 176:15

recusals 124:11 171:15

recuse 113:4,8 139:1 174:11 176:11

recused 124:9 171:12 176:24 184:6 192:3

recusing 113:12 139:11 152:5

red 98:22 115:12 153:7

redevelop 115:19 126:8

redeveloping 13:6

redevelopment 15:14 16:13
40:21 41:17 58:12 60:9 64:17 66:7
84:7 96:20,21 97:15,16,18 98:8,9
100:24 101:21 102:19 106:4 111:4,
5,8 112:17,18,21 114:23 116:2,16
123:22,24 124:2,17,19,23 127:23
129:2,4,8 132:8 135:11 138:11,12,
13,15,18 143:8 144:6,7,8,9 146:23
147:2,5 150:16,17,18,20,23
151:11,13,15 157:17,19 171:1,3,5
172:15 174:17 175:6,20 177:2,5,6,
9 182:11,12 183:19,20,23 184:15,
16,19 188:24 189:1 191:16,18,20

reduce 15:11 116:5 135:20

referenced 156:22

reflect 60:11 65:6 97:6 113:11 152:4

reflected 65:12

reflects 66:8 93:14

regional 123:6

registered 100:5 104:5,6,19

regular 2:2 31:2

regularly 75:20

rehab 29:15 66:24 99:15 101:8 126:19 186:23

rehabilitate 65:22 74:18 95:18

rehabilitation 88:1 94:2 95:12,14 99:9,24 101:22 120:3,9 126:18

Reilly 185:7 189:7

reinvestment 43:3 127:11

relate 166:10

related 112:18,23 121:18 123:23 124:4,19 125:2 127:24 128:1 129:4,11 138:12,18 144:7,10 146:24 150:17,23 151:12,18 157:18,20 171:2,8 177:6,11 181:2 182:12,14 183:20 184:1,16,22 189:3 191:17,23

relationship 174:15 175:10

relay 122:9

released 132:16

relevant 5:5

relief 22:11 23:8 42:15

relocation 118:20

rely 27:3 31:23 108:4

remain 40:24 99:4,6 141:15,16 158:19

150.19

remainder 176:18

remained 60:22

remaining 89:6 100:21 191:6

remains 43:17 66:4

remarks 19:5 51:2,4

remediation 67:1 88:3

remember 19:18 28:3 49:14 55:16

remind 54:4 86:7 136:16

remove 134:10

rendering 143:13 148:2 155:2

renderings 101:7 116:20

renewed 46:21

renovate 102:10

renovated 99:18 154:23

renovation 154:14,16

renovations 118:21 120:3

rent 10:12 17:20 18:15 22:21 72:22 155:17 187:12,16

rental 117:16 137:14 155:12 157:9

rents 17:22 44:6 57:13 71:15 142:13,14,16 155:19,20,23 180:10, 13 187:12,17

reorganizing 101:8

repaid 175:23

repair 10:22 22:20 24:20 31:16,24

repairs 10:16 22:17 38:12 74:15, 16 86:16 126:20,22 163:10

repeat 159:9

repeatedly 34:18

replacement 67:20 115:6 126:21,

report 13:11

reporting 64:10

reposition 131:14

repositioning 118:18

represent 78:12 82:16 135:10

representation 170:10

represented 119:19

representing 100:17 139:23 185:10

represents 62:21

repurpose 38:8

repurposing 36:24

request 34:4 38:2 42:11 58:15,23 68:16 82:23 97:23 103:9 112:2 113:15 121:15,17 122:10,12 125:5 127:21 128:18 138:21 144:5 145:3 152:12 157:16 158:7 172:2 177:14 179:13 182:10,24 185:1 186:7 189:12

requested 99:21 113:22 121:17 127:21 182:9

requesting 68:4 98:6 102:18 121:15 127:3 141:7 154:6 157:11 179:9 180:2 182:2 187:5

requests 57:21 130:2

require 133:16

required 20:15 101:4

requirement 132:1

requirements 64:9 83:6 101:6 107:21 134:24 143:18 150:2 157:3, 14 181:18

requires 63:9 117:21

Reschke 175:11 180:18 185:11 187:21 190:23 191:3

research 64:1 68:18

researched 133:4

reserved 117:11

residences 187:1

residency 101:5 143:19 157:4 181:20 188:14

resident 9:13 18:11 21:17 22:11 23:23 27:7 28:6,23 30:5,12 32:18 33:12 56:16 57:12 70:3 71:10 75:17 116:11 117:13 118:21 154:24 161:1

resident-led 29:3

residential 42:9 59:21 63:5 65:7,8 93:4,16 94:14 115:21 131:23 137:14 140:23 141:4,15 146:5,7 147:4,8,21,22,24 148:3 149:5,6 154:1,15,18 155:18 161:11,22 162:16 165:11,20 166:7,22 169:12 179:1,4,18 180:12 186:5,10 187:9

residents 18:19 24:18 25:8 26:12 28:11 29:5,13,21 30:5 33:17 34:3, 10,11 36:18 37:10 38:1 43:24 44:9 47:7,8,22 52:2,15,23 56:19 69:14 70:20 71:13 72:15 74:8,12 75:1,2,3 76:9 79:21 86:2,6 87:4 96:4,5 102:10 108:18 116:12 117:13 118:17 160:4 164:15 167:11,12 173:8 179:21 186:13 190:19

resilience 86:21

resiliency 130:23

resilient 136:5

resolution 96:17 98:6 102:18 111:2 123:20 128:24 150:14 170:23 183:17 191:14

resources 24:17,19,24 25:6,10,16 36:17 37:4 38:7,10 61:17 68:8 76:16 86:13 126:8

respect 4:20 80:13 168:16

respond 2:16 190:5

responding 62:5

response 2:20 3:1,6 14:19 48:9,13 51:8 53:11,13,15,17 58:5 96:13 103:3 110:22 111:18 112:10 123:16 124:12 128:20 129:17 138:6 146:20 150:10 151:5 162:2 166:12 167:21 170:19 184:8 186:21 190:16 191:10 192:5,14

responsibility 73:1 74:10 75:16 167:9

responsibly 80:10

rest 136:8

restoration 43:4

restore 39:9

restores 40:2

result 22:22 23:10 60:8 62:18 64:18 66:10 67:4

resulted 39:22

Resurrection 9:14,22 18:21 19:12,21,23 20:15,21 21:2,6,18

retail 65:21 68:9 130:15 135:24 140:16 144:2 154:17

retained 100:4 retainer 22:13

retardation 50:10,13

retarded 50:13,14

rethought 91:1

retired 175:14

retirement 174:24

retrain 91:5

return 37:11 169:17,19

reuse 42:4,9 43:4 132:6,13 133:21 134:3,9 135:16 140:19 153:23 178:21 186:2

170.21 100.2

revenue 94:7,10 106:9,15

Reverend 35:23,24 36:2,7,8

review 57:23 112:5 164:14,19

reviewed 67:24 102:16

reviewing 61:2,4

reviews 164:17

revise 65:10

revised 64:21 133:5

revising 60:12

revitalization 130:1,9 136:13 152:18,24 157:7 176:4 186:23

revitalizations 120:12

revitalize 169:24

Revolution 97:15,21 98:8,12,13 99:10 100:1,4,11 101:3 102:2,8,19 103:14 105:2,7,14 107:10 109:6 110:2,11 111:5,10

Reyes 34:1

rezoned 35:13

RFP 67:15

Rican 49:16

Ricans 52:21

rich 6:2,14,17

Richard 41:14

richer 6:2,14,17

Rico 50:22

rid 32:3.5

ridiculous 8:23 44:3

rightly 71:5

rise 37:9 116:19 131:12

risen 57:10

rising 22:19

risk 29:9 136:3

river 59:10 85:6,11

road 56:5

Roadmap 131:13

roads 92:7

Robert 2:23 114:20,23 115:1,20 116:1,10,17

Roche 153:11

Rodriguez 9:4,5,6,7,11 10:21 105:7,10,13

role 165:24 171:24

roll 2:14,18 58:1 96:24 111:12 112:7 124:7 129:13 151:3 171:10 184:4 192:1,12

roofing 22:17

roofs 126:21

rooftop 179:7 182:5

Rookery 185:15

room 117:8

rooms 186:17,19

rooted 130:22

Rosa 53:9,10

Roubik 129:22 130:3,5 136:18,21, 23 137:8,10,17,21,24 138:3,7 149:22,23 158:23

roughly 95:3 99:22,23 100:10,16 141:8,12 142:3,15,17 154:7 155:6 157:14 162:22 179:10 189:17

round 98:13 132:14,17

rows 155:18

RPM 126:5

Rudy 43:19 44:16 45:1,3

Ruiz 28:21 30:18,19,23

run 8:17 92:11 101:9 109:10 179:6

rundown 9:10

runs 92:10 115:11

Ruttan 41:23 178:6

Ryan 125:4,9 128:5,18 162:17,19

177:13,16,19 188:3

S

S.C.A. 156:6

Sabido 53:9,10

sad 15:8

saddled 44:1

safe 166:1

safer 38:13

safety 160:3,5 163:19 164:3

sake 174:13 175:8

sale 72:19

Sandoval 12:10,11 14:11

Sandpiper 7:11

satisfaction 118:22

satisfy 117:20

Saturdays 54:16

save 82:10

saving 26:21,23

savings 41:21 135:18 178:8

Sawicki 55:18,20,21

SBIF 135:24

scale 91:8

schedule 115:11 143:16 157:1

181:17 188:12

scheduled 179:12

schematic 168:2

scheme 13:22

schemes 79:4

school 17:10,12 18:16 24:12,14 46:19 50:13,20 75:24 154:4 158:11 159:14 160:2,5,15,16,23 161:6,16, 17,18,20 165:10 166:1,3,4,9

167:14 172:5 173:2,3,4,7,10

school's 167:9

schoolers 163:20

schools 17:23 23:3 24:11 25:9 31:3,6 38:11 54:21 57:1 61:19 65:24 67:19 68:11 72:21 76:19,21

92:8 165:19 173:5

sculptures 42:16

seconds 17:1 47:24

Secretary 2:19

secured 100:12

security 10:11 18:14 161:17,18, 21,22 166:1,3,5 173:5,13 186:11

seeking 58:10 60:8,15 96:18 97:14 111:3 112:16 123:21 124:16 129:1 138:10 150:15 151:10 170:24 177:4 183:18 184:14

191:15

sees 69:16

selected 164:23

selection 100:6

self-sufficiency 29:11

sell 16:11,14 44:5 74:21

selling 178:15

send 13:9

sending 13:17

senior 181:3

seniors 120:5 173:11

sense 62:8,9 141:14 142:12

sensitive 41:1

separate 93:9 146:9 160:12,13

172:6 181:2

separation 17:14

September 77:10 82:8 121:11

132:16,17

series 61:24 133:24

serve 29:9 40:15 101:24 102:3

176:17

served 174:22

serves 180:18,22 187:21

service 29:6 30:8 118:16

services 28:23 29:9,13 31:3 35:5 40:17 56:12 92:14 118:14 142:19

serving 101:19

session 113:5

sessions 62:4

set 27:2 49:17 56:9,13 88:15

115:24

severely 22:6

sex 163:22

shame 45:5 57:5,6

shameful 79:4

share 22:1 36:12

shared 86:3

shelters 50:7

Sheply 41:23 178:6

shifted 61:1

shop 101:11

Shore 143:1

short 27:22 153:23

shortly 178:15

show 38:7 62:23 183:3

showcase 155:19

showcasing 180:12

showed 148:1

shown 59:4 62:19 64:22 133:23

shows 87:11 118:5 143:5 162:4

168:3

Shut 49:5 51:4

shuts 161:4

side 27:10 59:12 66:6 109:7

169:17

sided 56:21

sides 52:19

sidewalks 10:18 22:18 92:7

Sigcho 33:14,20 34:4 37:20

Sigcho-lopez 46:12 62:17 68:14,

24 69:3

sign 4:23 46:7 153:11

signed 26:2

significant 13:13 44:16 59:17 61:4 63:1 94:7 108:7 133:16 134:5

135:17 163:10

significantly 131:9 155:23

silence 26:5

similar 156:24 187:14

simply 5:4 70:2

single 70:3,4,16 71:10,22 72:15 73:2 74:2 75:17 76:2 80:23 82:2

120:10 181:3

single-purpose 123:8,10

Singleton 7:14

sir 45:19 46:6 48:2,16 49:1,8

sister 92:8 168:14

site 35:11 67:1,14 88:2 114:10,19

115:8,19 116:17 140:7

sites 64:2 109:11

sitting 56:18 81:21

sixth 114:22

size 66:11 101:10 155:17,22

sizeable 153:16

sizes 180:11

Skidmore 41:24 42:13

skill 91:6

skills 29:13

skyrocketing 71:15

slated 29:15 66:23

Slattery 125:4,7,10 128:9,15 129:20 162:19,20 163:2,8 177:13, 17,19 182:18,24 183:5 184:11

slides 133:24 **slowly** 14:5,6

slush 31:4,9 35:16 47:15 54:2 57:4

small 32:4 41:5 52:6 61:7,19 65:21 75:22 76:1,6,18 81:10,13 110:18 118:10 131:5 132:15 147:6,7 154:16

social 10:11 28:24 29:5,7,10 30:8 99:11,18 186:13

Society 55:22

soft 127:12 183:9 189:17

solid 102:10 **solid** 108:9

Solidarity 46:3

Solomon 143:2

solution 32:2

solutions 76:10

SOM 178:8

son 168:14

sons 27:9

sort 91:1

sorts 25:15

source 67:5 94:11 106:3 107:23

sources 127:9 141:23 155:4 179:23 183:4 187:2 189:15

south 9:11 10:2 27:10 42:1 59:11 99:3 112:19 113:22 114:3,11,12, 15,16,17,22 116:10 123:24 153:10 175:11,21,22 184:15,17,21,22 185:6,13,16,24 188:6,24 189:2 191:16.18.22

southern 185:14

southwest 140:7 178:2

space 37:2 101:24 117:1,12 131:22 134:9,11 140:16 141:6 143:12 144:1 146:14 147:6,22 148:1 153:19 154:17 159:17,19,20 161:3 166:8 179:6 182:5 186:12 190:22

spaces 38:9 86:15 99:17 117:11, 12

spacious 101:14

speak 4:24 5:8,17,19 6:6 7:4 14:18,20,24 25:22 33:12 38:23 39:2,23 43:12 48:8 53:10 89:14 90:20 95:21 145:12,24 147:18 158:21 160:9 168:8 189:23 190:24 191:2

speaker 5:2,6 7:6 9:3 11:4 12:10 19:2 21:13 23:18 25:20 26:2 27:15, 18 28:20 30:17 32:16 33:8 35:23 38:17 48:14,21 55:17 79:2

speakers 4:23 5:3 7:3,4

speaking 6:12 20:4 49:2,5 69:4,15

speaks 77:16

special 72:9

specific 90:15 133:15 157:8 158:18 172:19

specifically 60:19 62:10 64:5 87:24 107:12 122:22 146:24 174:19

speed 91:8

spend 13:1 35:19

spends 8:22

spent 34:13

spirits 169:3,8

spoke 6:11 9:9 20:3 54:3 82:2

spring 131:9 132:6

square 59:14 99:4,16 134:6,8,10 140:15,20,21 154:17 155:21 178:22 186:3

St 55:22 56:1,4,7,8,10

stability 30:13

stack 146:22 162:4

staff 54:17 86:20 91:8 99:18

stair 161:2,3,8

staircase 160:22

stairway 161:7

stairwell 160:14,16,17

stairwells 160:13

stake 71:9 **stake-** 68:13

stakeholder 33:22

stakeholders 25:2 33:24 61:6 62:7,15 75:20 116:13

stand 26:12 27:11

standards 133:2,19

standpoint 166:2,4

stands 27:16 36:22 49:11,12

Stantec 181:10

Star 117:6

start 30:20 45:16 46:1 132:12 137:11 142:14 154:9

started 20:13 74:16

starting 46:2

state 15:2,10,13 28:24 38:5 39:14 42:23 87:1 88:16 112:19 114:4,5, 12,15 115:19 117:1 124:1 132:22 178:16 181:8 189:6 191:1

state's 60:3 63:9

stated 15:1 61:10 63:4 64:15 102:11 175:12 180:14 181:16 182:6

statement 10:20 17:1 19:9 68:24 85:24 103:2 113:1 128:7 139:9 144:13 151:21 182:17 189:16

statements 4:7,11,13,14 33:18

states 118:18 120:8

stating 149:14

station 92:9

status 71:11 79:15 157:12 182:2

stay 5:21 10:23 18:8,20 25:10 69:9 72:16 79:16 80:5 81:14 82:17 122:8

stayed 5:16

step 125:15 167:18

Steve 21:13,16

Stevenson 59:10

Stewart 59:9

stock 137:6

Stoltz 152:15 159:7,11,14 160:7, 11,24 161:8,20 164:7,9,11,13,18, 20,24 168:10,24 169:5,8 170:6,9, 14,16 173:16

stop 6:4 8:21 57:13

stopped 46:17 70:24

storage 117:9 179:6

stories 51:22

story 18:18 51:14 80:3

straighten 50:15

strategic 39:7,24 86:10

Strategy 65:2 streamed 2:7

street 9:12,20 10:2,7,14 19:17,19 22:1 23:12 39:3,8,19 40:7 42:1,6, 22,23 43:6 59:9,11 67:21 97:17 98:10,17,24 99:3,16 111:6 112:19 114:4,13,15,16,17 115:13,14 117:1 124:1 130:11,20 131:6 132:19 138:14 148:19 150:19 174:18 177:7 178:3 181:5 184:17,21

streetscape 144:1

187:24 191:19

strengthened 30:10

strengths 29:14

strong 34:9 66:4

stronger 38:13

structure 37:21 67:9 101:14 143:5 153:8 156:22

structures 42:5 64:6

struggles 22:2

stuck 22:16

student 23:6 161:2 166:22

students 17:10 52:3 109:11 160:2 161:15,19 163:20,24 164:5 172:7

studies 131:17

studio 142:14 188:5

studios 127:7 142:5 154:19 155:12 180:7

study 39:21 44:15 64:12 84:8

stuff 49:23

style 178:10

subdivision 146:5,13

subject 81:18 117:16

submissions 133:5

submitted 132:3 140:10 185:7

186:20

subordinate 181:4

subsequent 2:18

subsequently 60:6

subsidize 77:17

subsidy 118:1 168:21

substantially 88:3

suburbs 5:17

success 39:1 56:9,14 153:15

successful 91:9

sudden 11:13,17

sued 35:12

sufficient 108:2

suite 153:17

summarize 130:8

summary 68:4

summer 19:18 36:21 54:15

Sun-times 34:16

Sundays 39:13 54:13,15 132:22

Sunnyside 124:21 126:12 129:6

supply 134:19

support 17:11 18:21 21:2,7,23 24:6 27:4 31:17 32:1,2,4 36:13,14 37:4,12,17,20 40:6,13 41:7,17 43:6 46:14 50:11 62:13,16 68:8 78:4 94:2 98:20 102:12 103:4 108:3,10 109:19 114:7 121:16 122:10 128:13 131:2,3 132:5 140:11 144:16 152:20,21 158:4 159:2,3 182:20 185:8 189:7

supported 49:18 68:13 115:15 140:10 152:17

supporting 31:21 61:7 107:20

supportive 125:16 128:11 140:11 182:21 185:9

supports 22:14

suppose 148:4

supposed 6:1 8:3,5 11:11 46:15

56:24 57:3

supposedly 11:22 70:10

Supreme 79:3

survey 132:21

survival 56:1

suspenders 111:24

sustain 26:23

sustainability 135:21

sustainable 44:23 65:2 119:1

135:17 157:12

sustaining 30:2

sway 172:3

syndicator 127:19

synonymous 32:23

system 44:22 77:3 78:22

systems 28:10 29:17 99:20

126:21

Т

tab 127:9

table 19:20 69:23 73:3,22 117:15

155:16

Taft 152:16

takes 70:17

taking 71:7 109:12 156:1

talk 8:15.20 49:22 50:9 149:13

talked 8:10

talking 44:17 46:10,23,24 50:4 92:23 107:1,6,8 136:17 145:9 173:3,4

Tanya 35:23,24 36:8

Target 31:10 32:7 77:18

targeted 87:21 131:1 142:10 187:10

targets 90:18 91:3

tax 11:20 12:21 14:1,7 15:15 16:3 31:5 32:24 57:11 58:11 59:1 68:6 70:21 78:22 93:24 96:19 97:18 103:17 105:16,18 106:9,15 111:7 112:20 120:10 121:1,2 123:9 124:1,22 127:12 129:7 138:14 150:19 151:14 155:6 168:18,21 169:23 171:4 177:8 180:3,4 181:13

182:3 183:22 184:18 191:19

taxable 57:12

taxes 11:21,23,24 12:12,13,14,22, 23 13:5,24 14:6 16:4,6,12 22:7,8 37:8,10,13 44:9 47:11 54:1 56:23 57:8,10 66:16 71:16 78:20 79:6 80:6 81:20 104:12,14,21,22 106:10 107:7 123:11

taxing 15:15 16:3 44:3 56:24

taxpayers 57:11 76:17

Taylor 114:20,23 115:1,20 116:1, 10.17

TBD 188:13

teacher 21:20

team 29:16 102:17 123:4 125:18 127:16 139:8,15,24 140:2 141:7 142:18 143:5 152:14 156:2,17 158:19,21 166:10,18 167:23 168:8 174:17 178:13,18,20 179:9 180:2, 15 187:4 189:22

tear 73:7,12,13

technical 64:17 89:4

telling 16:14 18:18 71:3

temporary 116:7

ten 21:1

ten-page 56:20

tenant 143:24 166:4 186:12

tenants 26:17 29:7,9 33:4 166:7 172:6 173:13 191:6

tentatively 179:12

tenure 175:17

term 89:6 158:18

terms 52:24 110:13 132:9,24 158:21 167:1 169:18 172:6,19

terrace 141:6 143:12

test 17:16 63:15

Texas 9:18

Tharakan 48:6,12

that'll 166:7

thing 7:23 49:17 51:20 52:18 54:22 75:11 79:19 167:11 173:14

things 39:13,18 47:21 65:24 72:3 73:23 74:1 89:4 91:7 92:6,8 108:22 162:14 173:8

thinking 28:6

thinks 54:23

thirteen 63:22

Thomas 3:13,14 103:11,12,20,23 104:3,6,9,11,15,20,24 105:3,8,20, 22 108:11 176:17,19,21 182:15,22 183:6,11,14 184:12 185:3 189:4,

10,24 190:3,15,17,21 191:1,8

Thomas' 7:12

Thompson 181:7 188:1

Thomsen 119:19 127:19

Thorne 127:19

Thorne- 119:18

Thorne-thomsen 181:12

thought 20:2 149:2,3 190:9

thoughtful 86:10

thousand 52:15 71:4 134:17 135:1 136:18 149:13 150:5

threat 46:7

three-bedrooms 117:24 127:8

three-quarters 155:9

three-story 117:2

thrive 41:3

thriving 36:16 37:17

Thursdays 76:4

ties 30:11

TIF 5:12,24 6:1,12,21 8:11,12 9:9 11:11,21,24 12:20,21 15:23,24 21:2,7,23 22:9 24:5,11,13 25:7,12 27:3 31:7,17,20 32:13,19,20,22,23 33:13 34:12,15,17,19,21 35:4 37:11,12,14 38:2 40:6,13 42:7,22 43:6,17,18,21,24 44:10 45:9,10 46:4,20 47:2,11 48:1 49:11 50:7, 11,16 51:18 52:5 54:19 55:11 56:6, 17,20,22 57:4,7,8 59:5,19 60:1,4, 16,19 61:15 62:9,22 63:3,7,9,11,22 64:10 65:15 66:2,11,14,20 70:6,8, 23 74:5 77:17,20 79:24 80:2,10 82:4,19 85:12,16 86:8 87:11,15 88:15,21 89:7,9 91:4 92:10,11 93:9,12 94:6,9,10,12,20 96:6 98:15,18 99:23 100:10,16 101:23 103:15,23 104:4,17 105:23,24 106:3,5 109:18,19 113:23 114:5 115:19 117:22 120:23 121:17 126:1,3,5,6 127:10 140:9 141:9,24 143:16 145:16 148:18,19,20 153:3 154:7 155:7 157:1 172:2 177:24 180:1 181:16 186:8 187:3 188:12

TIFS 6:3 25:13 31:2,8,22 32:3,5,6 44:9 47:6 53:24 57:13

TIFWORKS 90:18,24

Tim 58:14,20 82:22 87:10 90:19 95:21 107:12,14

time 4:5,21 5:3,14 6:7 17:14 20:10 23:13 28:17 31:11,12 39:6,15,18 53:23 57:17 60:13 67:7 76:16 80:3 102:21 128:3 147:17 151:23 160:9 169:14 185:22 187:15

timeline 121:9,24 131:8 141:10 179:11

times 20:17 21:1 31:12 48:1 57:7 62:3 67:11 130:10 167:14

timing 88:14

tirelessly 69:8

today 5:6 36:12 38:23 39:23 41:16 43:12 46:23,24 47:8 57:19 58:23 59:5 60:17 65:14 66:3 67:12 68:17 69:4,5,14,18 70:1 71:1,10,15,17,19 72:13,18,24 73:24 74:1,7,9,15 75:2,4 76:20 77:4 79:8,12 80:16,20 81:23 82:2,7,11 86:3,10,16 87:1,2, 5,23 88:21 98:5 113:21,23 121:9, 15 122:8 125:12,17 127:22 130:11 139:24 143:16 144:5 145:11 152:12,14 162:9,22 177:20 182:10 185:9,11 187:13 188:23 189:8 191:7

today's 2:5,9,18 4:9,12,16,21 5:5 57:18 58:9 97:13 157:16 176:18 192:9

told 14:21 19:22

tomorrow 130:20

tool 24:13 69:21 86:11 89:6

toolbox 86:11

tools 24:20

top 54:20 61:8 116:22 118:21 179:20

topic 167:22

topnotch 118:23

total 13:10 66:14 100:8,17 117:10, 17 121:7 127:4 134:17 135:10 136:16,19,23 137:22,24 143:22 146:23 154:7 157:9 162:6 179:11 181:23 186:8

totality 93:14

tower 142:24 178:16

Towers 134:7

Townhomes 27:6

track 77:16 80:14 121:10

trade 90:15

trades 108:8

trailing 89:3

train 36:20

trainee 101:15

trainees 102:1

training 90:13 91:15 99:12 101:19

108:18 110:14

transactions 181:2

transform 110:18

Transformation 116:1

transformed 36:15

transit 115:10

transition 136:2

Transitioning 130:16

translates 186:9

translating 19:8,13

translator 19:3,14

transparency 33:21 34:24 38:4

46:15 174:14 175:9

transparent 25:1 32:10

travel 17:23

trees 52:9

Tribune 34:16 142:24

triple 47:11

tripled 22:8

trouble 54:8

troubled 118:19

true 7:17

trust 35:2 38:6 71:23 178:8

tuckpointing 10:17 22:17

turn 20:1 47:23 48:21 72:2,4 80:18, 21 82:13 144:19

2102.10177.10

turning 75:12,13 80:20

two- 180:7

two-bedroom 142:6 187:15,18

two-bedrooms 117:24 154:19

155:13 187:16

two-factor 63:15

type 8:2 13:13 135:2 143:23 155:20 157:10 182:1 188:18

types 92:3 165:9,19 173:8

typical 130:18 142:2 143:17 157:2

typically 166:24 172:18

typo 122:3

U

Ukrainian 50:21

ultimately 79:19 82:14 107:2

Um-hmm 148:10

unacceptable 76:20,23,24

uncommon 161:10

under- 99:12

undergoing 118:20

underneath 160:2

understand 10:24 37:7,9,13 70:13 71:8 72:1 73:24 75:1,9 77:18 83:3 92:19 93:19 107:19,24 163:5 172:9

173:6 189:20

understandable 56:22

understanding 83:5 166:17

understood 89:20 96:1 170:3

underutilized 116:5 131:22

underway 100:7 141:18

underwriting 132:4,24 141:18

unemployed 99:12

unequivocally 79:17

unilaterally 61:22

unimproved 114:11

unique 30:3 65:19 68:9 78:14

101:14 110:15

uniquely 65:23

unit 117:16 127:1,6,14,15 141:11, 12 142:5 148:6,7,8,9 155:11,17,20 162:5,7,12,23 163:6,23 179:13,14

180:6,10 186:9

United 120:8

units 30:1 42:10 70:11 78:20 115:5 116:4,24 117:3,4,5,17,19,21 118:1,

3 119:9,10 127:7 131:3 132:1 134:17,20,23 135:2 136:16 137:12, 15,20,23 140:23 142:6,7,16 143:21,22 145:16 146:24 148:17, 21,24 149:5,7,14,15 150:2,4,6 154:1,2,18,20 155:12,18,22 157:9, 10 163:21 179:1,2 180:7,12 181:23,24 182:1 186:5 187:9,11 188:16,17,18

universities 30:10

University 119:16

unprecedented 81:6 130:14

unrelated 175:3

unruly 34:9

unseat 72:8

up-skill 91:5

upcoming 52:16

update 60:9 64:20 66:8

updated 165:18

updating 22:17 60:11

upgraded 99:20

upgrades 126:20,23 127:2 135:20 143:24 144:2 157:13 182:4 188:20

upkeep 118:23

upper 155:2

Uptown 26:15,22 27:7 28:5,6,13, 15 29:2 30:1 49:22,23 125:13,20, 23

urban 39:16,20 119:12 175:18

urge 21:22 22:24 29:24

urgency 72:10

urgently 76:10

usage 165:9

users 153:18

utilities 64:5

utilize 29:13 166:6

٧

vacancies 64:7 83:19,20 84:16,23 130:15

130.13

vacancy 130:21 131:10 134:5,11

vacant 23:9 36:24 38:8 84:19,20

114:12 116:5 134:11 140:17 153:24 169:11 191:7

vacating 191:7

valid 37:9

Valor 40:13.14

valuation 12:18

valued 15:20

variety 65:17

vaulted 22:18

vehicle 38:6

veil 33:21

Velazquez 12:6

venture 120:14 126:16 156:18

178:19 180:15

verge 22:14 versa 160:17

versus 155:19 180:13

vertical 146:4,12

veteran-owned 118:10

vibrant 131:15 136:5

vice 123:6 160:17

victims 69:11

Vidal 21:13,16

view 85:2,4 99:2,7

views 71:21

village 50:22 65:1 70:17

vinyl 117:5

violations 7:23 13:10,11,12,13

44:16,21 74:21

visioning 132:19

visit 167:12

visual 154:12

vital 37:3 42:5 101:17

voice 12:8 14:20 26:9,13 27:8,16 28:7 29:2,20 30:7 82:2 125:19

126:17 127:17

voices 69:18

vote 2:17 58:1 96:16,24 111:1,12 112:7 113:9 123:19 124:7 128:23 129:13 144:24 150:13 151:3,24 170:22 171:10 172:3 173:19,20

183:16 184:4 191:13 192:1,12

voted 72:11 74:11

votes 172:24

voting 97:6 111:15

W

wage 101:5 143:18 157:3 181:19

188:14

Wal-mart 31:9 32:7 47:22

Walgreens 154:4 158:15

walk 46:10

walked 62:7

walking 46:6 115:9

walkup 117:2

wall 22:13 101:12

Walsh 17:13 23:5

wanted 19:22 20:3 87:1 110:9,10

158:24 190:12

War 178:10

ward 7:12 33:17 40:10 41:10,14 61:23 69:6 75:18 78:14 98:19 102:12,13 114:4 125:23 140:8

153:1 177:2,23 185:7

Wards 59:16

Ware 156:13

warming 77:3

washer/dryer 117:6

Washington 35:24 36:1,2,7,9

watching 81:21

water 10:16 57:2

wave 44:24

ways 106:8 109:3

WBE 144:3 157:14 181:19 182:6

wealth 80:7 109:23

wealthy 169:23

weather 152:23 153:11

website 2:10

week 7:11 8:10 54:12

weeks 132:20

welcoming 130:22

west 41:20,22 42:12 59:12 66:6 97:17 98:10,17,19 101:12 109:7 111:6 114:15,16,17 124:21 126:11, 12,13 129:5,6 151:8,13 152:13,22 153:5 157:19 171:3 174:18 177:5, 7,11,21,22 178:4,5,12,16 181:8,15

182:11,13 183:19,21 184:1 188:2

Western 21:24 59:11

whatsoever 72:9

white 5:17 8:13 13:2 38:3 52:23

185:19

whites 6:15

Whittier 23:5 67:20

whoever's 26:4

wholistic 107:17

wholly 175:2

Wicker 52:17

wide 142:9

Willis 134:7

Wilson 27:2,4 28:4 124:21,22

125:24 126:3,12 129:5,7

window 99:5

windows 126:22

Windsor 124:21 126:13 129:6

winter 50:20

wishes 14:23

withheld 33:15

women 109:13

women-owned 135:13

wonderful 43:4 56:12

wondering 11:23 162:13

word 50:12 77:8

words 34:19

work 5:12 16:19 17:23 22:4 25:3 31:2 45:9 64:1 72:14 74:8 75:5 76:14 77:5,9 79:21 80:9 82:3 86:15,21 88:3 91:14 101:22 107:10 109:6 110:2,4,12 136:2 154:4 156:7 159:16 166:19

work- 110:13

workday 130:19

worked 16:17 46:11 173:5

worker 28:24

workforce 91:15 107:1

working 16:15 22:21 33:3 46:3 78:6 109:21 116:10 157:12 169:24

working- 41:2

works 37:1 56:22 66:22 91:24

Workshop 97:15,21 98:8,12,13 99:10 100:2,4,11 101:4 102:2,8,19 103:15 105:2,7,14 107:10 109:7 110:2,11 111:5,10

workshops 9:24 10:1,3 34:14

World 178:10

worry 54:13

worse 35:17

worth 12:19 18:10 149:14

wrap 10:20 14:9 17:1 18:24 21:9 45:6 51:1,3 53:3 55:14

wrapped 165:11

write 81:24

written 4:6,14

wrote 28:2

Υ

yard 22:15 124:22 126:1,3 129:7

Yards 27:2,4 28:5

year 14:20 46:18 56:2 88:15 91:2 100:3 102:4 105:18 122:3 134:14 141:21

year's 44:24

years 9:13,17 11:8 15:8 16:19 21:20 22:7 23:24 24:1,3 27:7 32:21,22 40:15 43:16 44:2 46:13 51:21 53:22 56:10,11,14 60:5 61:1 63:18 66:16,20 80:19 83:8 88:23 93:5 94:7 101:3 133:14 145:17,18 146:15 153:15

yellow 62:23 85:18 141:13 153:6

yesterday 45:3

yield 169:17

young 37:2 52:16 109:12

Young- 48:14

YOUNG-BEY 48:17,19,24 49:2,4,

9 51:3

younger 52:15

youth 166:1

Yucatan 21:8 23:11 67:11

Ζ

Zayas 3:15,16,22 4:1 108:16,17,21 109:1 158:10 165:5 171:18,19 173:1,19

Zoe 7:6,9

zoning 34:22 64:24 81:16